## INVESTMENT BOARD

## GOVERNOR'S BUDGET RECOMMENDATIONS

| Source <br> of Funds | FY19 <br> Adjusted Base | FY20 <br> Recommended | \% Change <br> Over FY19 | FY21 <br> Recommended | \% Change <br> Over FY20 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| PR-O | $62,444,700$ | $62,444,700$ | 0.0 | $62,444,700$ | 0.0 |
| TOTAL | $62,444,700$ | $62,444,700$ | 0.0 | $62,444,700$ | 0.0 |

FULL-TIME EQUIVALENT POSITION SUMMARY

| Source <br> of Funds | FY19 <br> Adjusted Base | FY20 <br> Recommended | FTE Change <br> Over FY19 | FY21 <br> Recommended | FTE Change <br> Over FY20 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| PR-O | 203.00 | 203.00 | 0.00 | 203.00 | 0.00 |
| TOTAL | 203.00 | 203.00 | 0.00 | 203.00 | 0.00 |

## AGENCY DESCRIPTION

As of June 30, 2018, the board managed approximately $\$ 116.1$ billion in assets. The trust funds of the Wisconsin Retirement System comprise nearly 92 percent of the funds under management. With assets over $\$ 107.1$ billion, the Wisconsin Retirement System is currently the 9th largest public pension fund in the United States and the 24th largest public or private pension fund in the world.

The board also manages the state investment fund, which invests the cash balances of state agencies, over 1,300 local governments and the Wisconsin Retirement System on a commingled basis. Funds are managed to protect principal, provide liquidity and enhance returns. In addition, the board manages several smaller trust funds. Each has investment objectives to fulfill specific financial needs.

The board is comprised of nine trustees, selected as follows:

- Five public members appointed by the Governor with the advice and consent of the Senate to staggered six-year terms. Four of these five members must possess at least ten years of investment experience.
- One member representing a local government that participates in the Local Government Investment Pool. This member is appointed by the Governor with the advice and consent of the Senate to a six-year term and must meet prescribed statutory eligibility criteria.
- Two members must be Wisconsin Retirement System participants. One member is appointed by the Teachers Retirement Board from among Wisconsin Retirement System teacher participants and the other is appointed by the Wisconsin Retirement Board from among Wisconsin Retirement System nonteacher participants, for six-year terms.
- One member is the secretary of the Department of Administration, or his or her designee.


## Investment Board

## MISSION

To be a trusted and skilled global investment organization contributing to strong financial futures for the beneficiaries of the funds entrusted to the board.

## PROGRAMS, GOALS, OBJECTIVES AND ACTIVITIES

## Program 1: Investment of Funds

Goal: Earn the best rate of investment return, with an appropriate level of risk, for each fund managed.
Objective/Activity: The board strives to exceed measurable investment goals for each fund. The investment objective for the Wisconsin Retirement System trust funds is to achieve a long-term rate of return that will help the system meet pension obligations to current and future beneficiaries. Successful investment performance reduces the amount that taxpayers contribute to the funding of system benefits and provides for increases in pension benefits. The investment objective for the state investment fund is to exceed its established performance benchmark while ensuring the safety of principal and liquidity. The investment objective for the small funds is to meet annual fund cash flow requirements, as established by their governing boards.

## PERFORMANCE MEASURES

## 2017 AND 2018 GOALS AND ACTUALS

| Prog. No. | Performance Measure | $\begin{aligned} & \text { Goal } \\ & 2017 \end{aligned}$ | $\begin{gathered} \text { Actual } \\ 2017 \end{gathered}$ | $\begin{aligned} & \text { Goal } \\ & 2018 \end{aligned}$ | $\begin{gathered} \text { Actual } \\ 2018 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1. | Investment returns for the core and variable retirement funds exceed market index returns for the asset classes in which the funds are invested on a net basis. | Net investment returns exceed market performance benchmarks on a one-, five- and tenyear basis | Core: <br> 1 Year: Yes <br> 5 Year: Yes <br> 10 Year: <br> Yes <br> Variable: <br> 1 Year: Yes <br> 5 Year: Yes <br> 10 Year: <br> Yes | Net investment returns exceed market performance benchmarks on a one-, five- and tenyear basis | Core: <br> 1 Year: Yes <br> 5 Year: Yes 10 Year: <br> Yes <br> Variable: <br> 1 Year: Yes <br> 5 Year: Yes <br> 10 Year: <br> Yes |
| 1. | Long-term investment returns for the core retirement fund meet or exceed the rate of return assumed by Wisconsin Retirement System actuary. | Net return averages at least 7.2\% annually over the long term ${ }^{1}$ (ten years) | Did not meet goal <br> Ten-year net return was 4.9\% | Net return averages at least 7.2\% annually over the long term ${ }^{1}$ (ten years) | Did not meet goal <br> Ten-year net return was 6.3\% |


| Prog. <br> No. | Performance Measure |
| :---: | :--- | :--- | :--- | :--- | :--- |


| Prog. No. | Performance Measure | $\begin{aligned} & \text { Goal } \\ & 2017 \end{aligned}$ | Actual 2017 | $\begin{aligned} & \text { Goal } \\ & 2018 \end{aligned}$ | $\begin{gathered} \text { Actual } \\ 2018 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1. | State investment fund returns exceed the median of comparable money market mutual funds. ${ }^{3}$ | Above the median | Exceeded goal <br> The fund's return of 0.42\% compares to the top $1 \%$ of money market funds in the Crane Government Money Market Index and the top $8 \%$ of money market funds in the Crane Taxable Money Fund Index as of December 31, $2016^{3}$ | Above the median | Exceeded goal <br> The fund's return of 0.85\% compares to the top $1 \%$ of money market funds in the Crane Government Money Market Index and the top 14\% of money market funds in the Crane Taxable Money Fund Index as of December 31, $2017^{3}$ |
| 1. | Meet annual fund cash flow requirements as established by the governing boards for the State Historical Society trust fund, injured patients and families compensation fund, state life insurance fund, local government property insurance fund, UW trust funds ${ }^{4}$, and EdVest tuition trust fund. | Meet the cash flow needs of the funds | Met goal | Meet the cash flow needs of the funds | Met goal |

Note: Based on fiscal year, except where noted.
${ }^{1}$ As assumed by the actuary.
${ }^{2}$ As reported by CEM Benchmarking, Inc.
${ }^{3}$ As measured by the Crane Government Money Market Index and Crane Taxable Money Fund Index.
${ }^{4}$ Performance start date for the University of Wisconsin (UW) System trust funds was April 1, 2018.

## Investment Board

## 2019, 2020 AND 2021 GOALS

| Prog. No. | Performance Measure | $\begin{aligned} & \text { Goal } \\ & 2019 \end{aligned}$ | $\begin{aligned} & \text { Goal } \\ & 2020 \end{aligned}$ | $\begin{aligned} & \text { Goal } \\ & 2021 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| 1. | Investment returns for the core and variable retirement funds exceed market index returns for the asset classes in which the funds are invested on a net basis. | Net investment returns exceed market performance benchmarks on a one-, five- and ten-year basis | Net investment returns exceed market performance benchmarks on a one-, five- and ten-year basis | Net investment returns exceed market performance benchmarks on a one-, five- and ten-year basis |
| 1. | Long-term investment returns for the core retirement fund meet or exceed the rate of return assumed by Wisconsin Retirement System actuary. | Net return averages at least 7.2\% annually over the long term ${ }^{1}$ (ten years) | Net return averages at least 7.0\% annually over the long term ${ }^{1}$ (ten years) | Net return averages at least 7.0\% annually over the long term ${ }^{1}$ (ten years) |
| 1. | Total costs to manage the core retirement fund are reasonable when compared to peer funds with a similar asset mix and size. ${ }^{2}$ | Total costs are at or below the normal cost paid by peers to manage a similar asset mix | Total costs are at or below the normal cost paid by peers to manage a similar asset mix | Total costs are at or below the normal cost paid by peers to manage a similar asset mix |
| 1. | Core retirement fund investment returns are in the top half of its peer group. ${ }^{3}$ | Core fund's fiveyear investment return exceeds the peer group median on a risk adjusted basis | Core fund's fiveyear investment return exceeds the peer group median on a risk adjusted basis | Core fund's fiveyear investment return exceeds the peer group median on a risk adjusted basis |
| 1. | State investment fund returns exceed investment performance benchmarks. | Exceed benchmarks | Exceed benchmarks | Exceed benchmarks |


| Prog. No. | Performance Measure | $\begin{aligned} & \text { Goal } \\ & 2019 \end{aligned}$ | $\begin{aligned} & \text { Goal } \\ & 2020 \end{aligned}$ | $\begin{aligned} & \text { Goal } \\ & 2021 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| 1. | State investment fund returns exceed the median of comparable money market mutual funds. ${ }^{4}$ | Above the median | Above the median | Above the median |
| 1. | Meet annual fund cash flow requirements as established by the governing boards for the State Historical Society trust fund, injured patients and families compensation fund, state life insurance fund, local government property insurance fund, UW System long-term fund ${ }^{5}$, and EdVest tuition trust fund. | Meet the cash flow needs of the funds | Meet the cash flow needs of the funds | Meet the cash flow needs of the funds |

Note: Based on fiscal year, except where noted.
${ }^{1}$ As assumed by the actuary.
${ }^{2}$ As reported by CEM Benchmarking, Inc.
${ }^{3}$ Peer group with over $\$ 10$ billion in assets compiled by Callan Associates, Inc. (risk adjusted).
${ }^{4}$ As measured by the Crane Government Money Market Index and Crane Taxable Money Fund Index.
${ }^{5}$ Performance start date for the UW System long-term fund was April 1, 2018.

Table 1
Department Budget Summary by Funding Source (in thousands of dollars)

|  | $\begin{gathered} \text { ACTUAL } \\ \text { FY18 } \end{gathered}$ | $\begin{aligned} & \hline \text { DJUSTED } \\ & \text { BASE } \\ & \text { FY19 } \end{aligned}$ | $\begin{aligned} & \text { AGENCY F } \\ & \text { FY20 } \end{aligned}$ | $\begin{aligned} & \text { UEST } \\ & \text { FY21 } \end{aligned}$ | GOVERNOR'SRECOMMENDATION |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM REVENUE (2) | \$46,218.3 | \$62,444.7 | \$62,444.7 | \$62,444.7 | \$62,444.7 | \$62,444.7 |
| State Operations | 46,218.3 | 62,444.7 | 62,444.7 | 62,444.7 | 62,444.7 | 62,444.7 |
| TOTALS - ANNUAL | \$46,218.3 | \$62,444.7 | \$62,444.7 | \$62,444.7 | \$62,444.7 | \$62,444.7 |
| State Operations | 46,218.3 | 62,444.7 | 62,444.7 | 62,444.7 | 62,444.7 | 62,444.7 |

(2) Includes Program Revenue-Service and Program Revenue-Other

Table 2
Department Position Summary by Funding Source (in FTE positions) (4)

|  | $\begin{gathered} \hline \text { ADJUSTED } \\ \text { BASE } \\ \text { FY19 } \end{gathered}$ | AGENCY REQUESTFY20 |  | GOVERNOR'SRECOMMENDATIONFY20 FY21 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| PROGRAM REVENUE (2) | 203.00 | 203.00 | 203.00 | 203.00 | 203.00 |
| TOTALS - ANNUAL | 203.00 | 203.00 | 203.00 | 203.00 | 203.00 |

(2) Includes Program Revenue-Service and Program Revenue-Other
(4) All positions are State Operations unless otherwise specified

Table 3
Department Budget Summary by Program (in thousands of dollars)

|  |  ADJUSTED <br> ACTUAL BASE <br> FY18 FY19 |  | $\begin{array}{lr}\text { AGENCY REQUEST } \\ \text { FY20 } & \text { FY21 }\end{array}$ |  | GOVERNOR'S RECOMMENDATION FY20 FY21 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
| 1. Investment of funds | \$46,218.3 | \$62,444.7 | \$62,444.7 | \$62,444.7 | \$62,444.7 | \$62,444.7 |
| TOTALS | \$46,218.3 | \$62,444.7 | \$62,444.7 | \$62,444.7 | \$62,444.7 | \$62,444.7 |

Table 4
Department Position Summary by Program (in FTE positions) (4)

|  | $\begin{gathered} \hline \text { ADJUSTED } \\ \text { BASE } \\ \text { FY19 } \end{gathered}$ | $\begin{array}{lr}\text { AGENCY REQUEST } \\ \text { FY20 } & \text { FY21 }\end{array}$ |  | GOVERNOR'S RECOMMENDATION FY20 FY21 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1. Investment of funds | 203.00 | 203.00 | 203.00 | 203.00 | 203.00 |
| TOTALS | 203.00 | 203.00 | 203.00 | 203.00 | 203.00 |

(4) All positions are State Operations unless otherwise specified

