DEPARTMENT OF EMPLOYEE TRUST FUNDS

GOVERNOR'S BUDGET RECOMMENDATIONS

| Source of Funds | FY15 | FY16 | % Change | FY17 | % Change | |
|-----------------|---------------|-------------|-----------|-------------|-----------|--|
| | Adjusted Base | Recommended | Over FY15 | Recommended | Over FY16 | |
| GPR | 216,600 | 205,400 | -5.2 | 173,200 | -15.7 | |
| SEG-O | 42,637,600 | 44,763,300 | 5.0 | 44,752,300 | 0.0 | |
| TOTAL | 42,854,200 | 44,968,700 | 4.9 | 44,925,500 | -0.1 | |

FULL-TIME EQUIVALENT POSITION SUMMARY

| Source of Funds | FY15 Adjusted Base | FY16 Recommended | FTE Change Over FY15 | FY17 Recommended | FTE Change Over FY16 | |
|-----------------|-----------------------|---------------------|-------------------------|---------------------|-------------------------|--|
| SEG-O | 266.20 | 267.20 | 1.00 | 267.20 | 0.00 | |
| TOTAL | 266.20 | 267.20 | 1.00 | 267.20 | 0.00 | |

AGENCY DESCRIPTION

The department is headed by a secretary appointed by a 13-member Employee Trust Funds Board and is responsible for the state-administered retirement program; group insurance programs (health, life, income continuation, long-term disability and long-term care); employee reimbursement account program; commuter benefits program; deferred compensation trust funds for state and local government employees; and the state accumulated sick leave conversion credits program. The Group Insurance Board, Teachers Retirement Board, Wisconsin Retirement Board and Deferred Compensation Board are attached to the department.

The assets invested by the State of Wisconsin Investment Board are not assets of the state, but are held in trust pending disbursement to secure coverage for, or to pay benefits to, members or their beneficiaries.

MISSION

The mission of the department is to develop and deliver quality benefits and services to customers while safeguarding the integrity of the trust.

PROGRAMS, GOALS, OBJECTIVES AND ACTIVITIES

Program 1: Employee Benefit Plans

Goal: Clearly communicate benefit details and options in a manner appropriate to customers and stakeholders.

Objective/Activity: Increase accessibility through modernizing business processes and integrating information technology, and face-to-face counseling with members.

Goal: Focus on the needs of customers and provide them with accurate, understandable and timely information.

Objective/Activity: Reduce the time to provide essential services to members.

Goal: Maintain sufficient resources to provide quality services and benefits and to meet essential customer needs in a timely manner.

Objective/Activity: Maintain costs of administration of benefit plans at or below the median of peer public retirement systems.

PERFORMANCE MEASURES

2013 AND 2014 GOALS AND ACTUALS

| Prog. No. | Performance Measure | Goal 2013 | Actual 2013 | Goal 2014 | Actual 2014 |
|--------------|--|------------------|--|------------------|----------------|
| 1. | Number of calls received. ¹ | 150,784 | 195,080 | 168,108 | 191,157 |
| | Percentage of calls answered. | 90% | 93% | 90% | 94% |
| 1. | Average speed of answer. | 1 minute | 3 minutes | 1 minute | 3 minutes |
| 1. | Number of eligible participants counseled. | 11,971 | 9,203 | 12,037 | 8,335 |
| 1. | Percentage of active participants that receive counseling. | 4.4% | 3.6% | 4.4% | 3.3% |
| 1. | Days to provide annuity retirement estimate from date of receipt to mailing, assuming requests from 25 percent of participants eligible to retire. | 25 | 21 | 20 | 13 |
| 1. | Total administrative cost per active member and annuitant compared to the median of peer retirement systems. ² | \$65 or <100% | \$59 WRS compared to \$81 peer median | \$65 or <100% | N/A |

Note: Based on fiscal year.

¹Measure description has been changed to match the CEM Benchmarking, Inc., standard.

²Retirement and disability programs only – other benefit programs administered by the department are excluded.

2015, 2016 AND 2017 GOALS

| Prog. No. | Performance Measure | Goal 2015 ¹ | Goal 2016 | Goal 2017 |
|--------------|--|---------------------------|---------------|---------------|
| 1. | Number of calls received. | 196,891 | 202,798 | 202,882 |
| | Percentage of calls answered. | 90% | 90% | 90% |
| 1. | Average speed of answer. | 1 minute | 1 minute | 1 minute |
| 1. | Number of eligible participants counseled. | 9,000 | 9,900 | 10,890 |
| 1. | Percentage of active participants that receive counseling. | 3.6% | 3.9% | 4.3% |
| 1. | Days to provide annuity retirement estimate from date of receipt to mailing, assuming requests from 25 percent of participants eligible to retire. | 20 | 20 | 20 |
| 1. | Total administrative cost per active member and annuitant compared to the median of peer retirement systems. ² | \$65 or <100% | \$65 or <100% | \$65 or <100% |

Note: Based on fiscal year.

¹Some goals for 2015 have been revised.

²Retirement and disability programs only – other benefit programs administered by the department are excluded.

DEPARTMENT OF EMPLOYEE TRUST FUNDS

GOVERNOR'S BUDGET RECOMMENDATIONS

RECOMMENDATIONS

- 1. Transfer Procurement Functions
- 2. Employee Incentive to Opt Out of State Health Insurance Program
- 3. Group Insurance Board Terms
- 4. Administration of Optional Insurance Plans
- 5. Customer Service Staffing
- 6. Audits and Financial Reporting
- 7. Annuity Supplements
- 8. Position Transfer
- 9. Standard Budget Adjustments

ITEMS NOT APPROVED

- 10. Value-Based Health Care
- 11. Technical Statutory Changes

Table 1
Department Budget Summary by Funding Source (in thousands of dollars)

| | | ADJUSTED | | GOVERNOR'S | | | |
|-------------------------|------------|------------|------------|------------|----------------|------------|--|
| | ACTUAL | BASE | AGENCY RE | | RECOMMENDATION | | |
| | FY14 | FY15 | FY16 | FY17 | FY16 | FY17 | |
| GENERAL PURPOSE REVENUE | \$293.7 | \$216.6 | \$205.4 | \$173.2 | \$205.4 | \$173.2 | |
| Aids to Ind. & Org. | 293.7 | 216.6 | 205.4 | 173.2 | 205.4 | 173.2 | |
| SEGREGATED REVENUE (3) | \$35,658.8 | \$42,637.6 | \$45,939.0 | \$45,985.5 | \$44,763.3 | \$44,752.3 | |
| State Operations | 35,658.8 | 42,637.6 | 45,939.0 | 45,985.5 | 44,763.3 | 44,752.3 | |
| TOTALS - ANNUAL | \$35,952.5 | \$42,854.2 | \$46,144.4 | \$46,158.7 | \$44,968.7 | \$44,925.5 | |
| State Operations | 35,658.8 | 42,637.6 | 45,939.0 | 45,985.5 | 44,763.3 | 44,752.3 | |
| Aids to Ind. & Org. | 293.7 | 216.6 | 205.4 | 173.2 | 205.4 | 173.2 | |

⁽³⁾ Includes Segregated Revenue-Service, Segregated Revenue-Other and Segregated Revenue-Local

Table 2
Department Position Summary by Funding Source (in FTE positions) (4)

| | ADJUSTED BASE | AGENCY RE | EQUEST | GOVERNOR'S RECOMMENDATION | | |
|------------------------|------------------|-----------|--------|------------------------------|--------|--|
| | FY15 | FY16 | FY17 | FY16 | FY17 | |
| SEGREGATED REVENUE (3) | 266.20 | 268.20 | 268.20 | 267.20 | 267.20 | |
| TOTALS - ANNUAL | 266.20 | 268.20 | 268.20 | 267.20 | 267.20 | |

⁽³⁾ Includes Segregated Revenue-Service, Segregated Revenue-Other and Segregated Revenue-Local

⁽⁴⁾ All positions are State Operations unless otherwise specified

Table 3
Department Budget Summary by Program (in thousands of dollars)

| | ACTUAL FY14 | ADJUSTED BASE FY15 | AGENCY RE FY16 | QUEST FY17 | GOVERNOR'S RECOMMENDATION FY16 FY17 | |
|------------------------|----------------|--------------------------|-------------------|---------------|---|------------|
| Employee benefit plans | \$35,952.5 | \$42,854.2 | \$46,144.4 | \$46,158.7 | \$44,968.7 | \$44,925.5 |
| TOTALS | \$35,952.5 | \$42,854.2 | \$46,144.4 | \$46,158.7 | \$44,968.7 | \$44,925.5 |

Table 4
Department Position Summary by Program (in FTE positions) (4)

| | ADJUSTED BASE | BASE AGENCY REQUEST | | | OR'S DATION | |
|------------------------|------------------|---------------------|--------|--------|----------------|--|
| | FY15 | FY16 | FY17 | FY16 | FY17 | |
| Employee benefit plans | 266.20 | 268.20 | 268.20 | 267.20 | 267.20 | |
| TOTALS | 266.20 | 268.20 | 268.20 | 267.20 | 267.20 | |

⁽⁴⁾ All positions are State Operations unless otherwise specified

| 1. Transfer Procurement Functions | 1. | Transfer | Procurement | Functions |
|-----------------------------------|----|----------|--------------------|------------------|
|-----------------------------------|----|----------|--------------------|------------------|

| Agency Request | | | | | Governor's Recommendations | | | | | | |
|----------------|---------|-----------|---------|------|----------------------------|---------|-----|----------|---------|------|-----------|
| Source | FY | 16 | F` | FY17 | | F١ | /16 | | F` | FY17 | |
| of Funds | Dollars | Positions | Dollars | F | Positions | Dollars | Ρ | ositions | Dollars | | Positions |
| SEG-O | | 0.00 | | 0 | 0.00 | | 0 | -1.00 | | 0 | -1.00 |
| TOTAL | | 0.00 | | 0 | 0.00 | | 0 | -1.00 | | 0 | -1.00 |

The Governor recommends transferring a position from the department to the Department of Administration to manage the department's Chapter 16 spending, as well as procurement and purchasing for the Historical Society, State Fair Park Board and the shared agency services pilot program agencies. See Department of Administration, Item #13.

2. Employee Incentive to Opt Out of State Health Insurance Program

The Governor recommends offering a \$2,000 annual incentive for employees who opt out of the state health insurance program.

3. Group Insurance Board Terms

The Governor recommends increasing from two years to four years the terms of appointed members of the Group Insurance Board. The Governor also recommends staggering the terms to ensure continuity in the experience of the board.

4. Administration of Optional Insurance Plans

| - | Agency Request | | | | | Governor's Recommendations | | | | |
|----------|----------------|-----------|---------|------|----------|----------------------------|-----------|---------|-----------|--|
| Source | FY | 16 | F` | FY17 | | FY16 | | FY17 | | |
| of Funds | Dollars | Positions | Dollars | Po | ositions | Dollars | Positions | Dollars | Positions | |
| SEG-O | | 0.00 | | 0 | 0.00 | 65,50 | 0 1.00 | 74,000 | 0 1.00 | |
| TOTAL | 1 | 0.00 | | 0 | 0.00 | 65,50 | 0 1.00 | 74,000 | 1.00 | |

The Governor recommends funding and position authority to assist in the administration of optional employee-paid insurance plans.

5. Customer Service Staffing

| | | Agency R | equest | | Governor's Recommendations | | | | |
|----------|---------|-----------|---------|-----------|----------------------------|------------------|---------|-----------|--|
| Source | FY1 | 16 | FY17 | | FY16 | | FY1 | FY17 | |
| of Funds | Dollars | Positions | Dollars | Positions | Dollars | Positions | Dollars | Positions | |
| SEG-O | 108,000 | 2.00 | 117,400 | 0 2.00 | 54,000 | 0 1.00 | 58,700 | 1.00 | |
| TOTAL | 108,000 | 2.00 | 117,400 | 2.00 | 54,000 | 1.00 | 58,700 | 1.00 | |

The Governor recommends funding and position authority for a benefits specialist position for the department's call center. The position will be used to assist in meeting the escalating service requirements of members.

6. Audits and Financial Reporting

| | | Agency R | lequest | | Governor's Recommendations | | | |
|----------|---------|------------------|---------|-----------|----------------------------|------------------|---------|-----------|
| Source | FY16 | | FY17 | | FY16 | | FY17 | |
| of Funds | Dollars | Positions | Dollars | Positions | Dollars | Positions | Dollars | Positions |
| SEG-O | 215,000 | 0.00 | 150,000 | 0.00 | 215,000 | 0.00 | 150,000 | 0.00 |
| TOTAL | 215,000 | 0.00 | 150,000 | 0.00 | 215,000 | 0.00 | 150,000 | 0.00 |

The Governor recommends increasing expenditure authority so the department can contract for the audits and actuarial studies necessary for the proper administration of the Wisconsin Retirement System.

7. Annuity Supplements

| | Agency Request | | | | Governor's Recommendations | | | |
|----------|----------------|-----------|---------|-----------|----------------------------|-----------|---------|-----------|
| Source | FY16 | | FY17 | | FY16 | | FY17 | |
| of Funds | Dollars | Positions | Dollars | Positions | Dollars | Positions | Dollars | Positions |
| GPR | -11,200 | 0.00 | -43,40 | 0.00 | -11,200 | 0.00 | -43,400 | 0.00 |
| TOTAL | -11,200 | 0.00 | -43,40 | 0.00 | -11,200 | 0.00 | -43,400 | 0.00 |

The Governor recommends adjusting the department's base budget to reflect a reestimate of annuity supplements.

8. Position Transfer

The Governor recommends transferring positions from the department's automated operating system appropriation to its administration appropriation.

9. Standard Budget Adjustments

| Agency Request | | | | Governor's Recommendations | | | | |
|----------------|-----------|-----------|-----------|----------------------------|-----------|------------------|-----------|-----------|
| Source | FY16 | | FY17 | | FY16 | | FY17 | |
| of Funds | Dollars | Positions | Dollars | Positions | Dollars | Positions | Dollars | Positions |
| SEG-O | 1,791,200 | 0.00 | 1,832,000 | 0.00 | 1,791,200 | 0.00 | 1,832,000 | 0.00 |
| TOTAL | 1,791,200 | 0.00 | 1,832,000 | 0.00 | 1,791,200 | 0.00 | 1,832,000 | 0.00 |

The Governor recommends adjusting the department's base budget for: (a) turnover reduction (-\$473,500 in each year); (b) full funding of continuing position salaries and fringe benefits (\$2,208,300 in each year); (c) overtime (\$45,700 in each year); (d) night and weekend differential pay (\$72,400 in each year); and (e) full funding of lease and directed moves costs (-\$61,700 in FY16 and -\$20,900 in FY17).

ITEMS NOT APPROVED

The following requests are not included in the Governor's budget recommendations for the Department of Employee Trust Funds.

| | Source | FY16 | | FY17 | |
|---------------------------------|----------|-----------|-----------|-----------|-----------|
| Decision Item | of Funds | Dollars | Positions | Dollars | Positions |
| | | | | | |
| 10. Value-Based Health Care | SEG-O | 1,187,200 | 0.00 | 1,248,500 | 0.00 |
| 11. Technical Statutory Changes | SEG-O | 0 | 0.00 | 0 | 0.00 |
| | | | | | |
| TOTAL OF ITEMS NOT APPROVED | SEG-O | 1,187,200 | 0.00 | 1,248,500 | 0.00 |
| | | • | | | |