

Contract
Management
Strategies





Presenters are

DEO Procurement Specialists

Hallee Kox

Leann McGowan

Travis Messerschmidt



Agenda

- Implementation of Contract
- Best practices for contract Management including:
 - Team Communication
 - Organizational tools for contract management and spend
 - Open Contract Communications
 - Resolving Problems
 - Yearly reviews and analysis for Renewals
 - Determination of Continuance
 - Negotiating Renewal and Amendments
- Communicating Contract Availability within your Agency
- Answer questions and share audience ideas and experiences





Questions?



Implementation of Contract

- What does that mean who is included where does it start?
- Who is a part of your team?
 - Who is responsible for the areas involved as a part of the contract
 - Daily operations; Delivery receipt; Accounts Payable; Escalation contacts if there is an issue
- Meeting with the Vendor(s) to ensure understanding of the contract –
 who to contact for every situation
 - Meet with the Vendor's team involved to discuss contract



Contract Implementation Checklist

	Description	Handled By	Completed	Date Completed
Before	Intent to Award is Sent			
	Check the Certification for Collection of Sales Use and Tax and Contract			
	Compliance Vendor Directories to confirm that Bidder/Proposer is eligible to do		_	
	business with the State.	Procurement Specialist		
	Draft contract, Intent to Award Letter, Abstract and internal routing document for		_	
	signature if applicable	Procurement Specialist	L L	
	Check if Bidder/Proposer has a supplier and ACH account setup in STAR/purchasing			
	system.	Procurement Specialist		_]
After Ir	tent to Award is Sent/During Protest Period			
	Provide Contract Administrator awarded Bidder/Proposer's entire bid response,		_	
	abstract and other pertinent documentation	Procurement Specialist	_	
	Notify awarded Bidder/Proposer when the protest period ends and who the		_	
	Contract Administrator is for negotiations/getting contract signed	Procurement Specialist		
	Notify Secretary's Office that they may receive a protest to this solicitation by the			
	specified date	Contract Administrator		
	If awarded Bidder/Proposer is not in STAR/purchasing system or doesn't have an			
	ACH account setup, provide them forms to start process and submit through		•	
	appropriate channels once completed	Contract Administrator		
	Create an agenda for a Contractor kickoff meeting	Contract Administrator		
After P	rotest Period Ends			
	Enter transactional contract ID in STAR/purchasing system (if PO is contract enter			
	contract ID first) after both parties signatures are obtained.	Contract Manager	_	
	Save contract in Bid/Proposal file	Contract Manager		
	Email the Contract Compliance Program the solicitation number/title, Contractor's			
	name/contact information and the transactional contract ID	Contract Manager	_	
	Schedule kickoff meeting with Contractor, attach agenda	Contract Administrator	П	



Kickoff Meeting Agenda Example

- Introductions
 - a. Who is my main point of contact?
- Documents
 - a. DOA-6450 STAR Vendor Information Form (if applicable)
 - b. ACH form completed-
 - c. Contract (review requirements such as quarterly reports, request for cost increase, customer service, etc.)
 - d. Business Associate Agreement (HIPPA)
 - e. Account Set-up Procedures
 - i. Agency List (contacts for each agency, State Agency Purchasing Directory)
 - ii. Agency Divisions Involved (accounting/purchasing staff)
- Systems/Training
 - a. User Guide Information (is there any information that you require from the authorized users before their order can be placed?)
 - b. Marketing materials, etc. (are there any pertinent marketing materials you want posted to VendorNet, including free options?)
 - Contract Start Date



Quarterly Meeting

Vendor Meeting & Info "ALL-IN-ONE" Spreadsheet

VENDOR MEETING	SPREADSHEET			
Company Name		Need to complete AA		
DBA		FEIN		
Main Address/Location:		Main Telephone(s):	1-	800-
,		Website:		
Other Locations:			-	
o inc. Locations				
Attendees:	Name	Title	Email	PH:
1				
2				
3				
4				
Review of the following:	Item	Completed	Follow up Information Needed - Detail - Who will follow up	Follow up Email & to whom
	Contract - signed			
	Performance & Support Requirements			
	Pricing Reviewed and Acknowledged			
	Review price request change			
	State of WI - PO review and where information			
	is location (Ship Date, where to ship, unit &			
	total price, where to send invoice, etc.)			
	Contract Contact List			
Initial Meeting	How/where to submit a proper invoice CONTACT LIST Q1 Mtg Q2 Mtg Q3 M	Mtg Q4 Mtg Report	Template for Contract +	: 1



Contract Contact Spreadsheet example

CONTRACT CONTACT LI	ST FOR VENDOR / AGI	ENCY				
Contract #		Contract Name:				
PeopleSoft Supplier ID		Location # for ACH		Website:		
VENDOR NAME:	VENDOR NAME:		VENDOR ADDRESS:			
						_
VEN	VENDOR NAME (Company ABC)				AGENCY / UW / CONTRACT U	SER
NAME	EMAIL	TELEPHONE	POSITION / TITLE	NAME	EMAIL	TELEPHONE
			Contract Manager			
			Inside Sales / Contract Coordinator			
			Service / Delivery			
			Accounts Recv. / Accounts Payable			
			Emergency Contact #1			
			Emergency Contact #2			
			Supervisor			
			Owner / Director			



Vendor Meeting Quarterly Spreadsheet Example

VENDOR MEETING	SPREADSHEET - Q1		MEETING DATE:	
Contract#		Contract Name:		
Company Name		Information Sent to Contacts 1 week prior to meeting Date		Date emailed:
Main Address/Location:		Main Telephone(s):	1-	800-
Attendees:	Name	Title	Email	PH:
1				
2				
4				
AGENDA / DISCUSSIO	N POINTS			
Review of the following:	Item / Discussion Point	Completed	Follow up Information Needed - Detail - Who will follow up	Follow up Email & to whom
	Discussion Points from Vendor			
	Discussion Points from Agency			
	, , , , , , , , , , , , , , , , , , ,			
	Have assessed been an time			
	Have payments been on time Contact List updates			
	CONFIRM NEXT MEETING DATE FOR Q2			
	FOLLOW-UP NOTES FROM MEETING EMAILED TO GROUP			



Contract Report Template Example

1	STATE OF WISCONSIN APRIL 1, 2019 TO MARCH 31, 2024 WI CONTRACT: 505ENT-M19-TIRES&TUBES-01					Q2 04-01-19 to 06-30-19	NASPO REFERENCE:	MA 19101 The Go	odyear Tire & Rubber (Company		
2	Order Date	PO #	Name of Purchasing Entity	Mfg. PN	Item Description	UOM	Quantity	Unit List Price	Extended List Price	Unit Contract Price	Extended Contract Price	Shipping /Delivery Cost
32		732002500	APPLETON, CITY OF@PO BOX 2428@.	732002500	P235/55R17 98W S2 EAG RS-A V	EA	3	\$244.21	\$732.63	\$116.00	\$348.00	\$0.00
32	6/30/2019	166042528	DUNN COUNTY SHERIFF@615 PARKV	166042528	245/55R18 103V SL EAG UG GW3	EA	1	\$303.16	\$303.16	\$144.00	\$144.00	\$0.00
33	6/30/2019	744830900	HO CHUNK TRANSPORTATION@2737	744830900	LT225/75R16 115/120Q E WRL H	EA	6	\$210.87	\$1,265.22	\$109.65	\$657.90	\$0.00
33		732001558	JEFFERSON COUNTY SHER@411 S CEI	732001558	265/60R17 108V EAG ENFORCER	EA	5	\$294.74	\$1,473.70	\$140.00	\$700.00	\$0.00
33	6/30/2019	732002500	KENOSHA CITY OF@3725 65TH ST@K	732002500	P235/55R17 98W S2 EAG RS-A V	EA	4	\$244.21	\$976.84	\$116.00	\$464.00	\$0.00
33	6/30/2019	732004558	MENOMONEE FALLS VILLAGE OF@W	732004558	245/55R18 103V EAG ENFORCER	EA	6	\$307.37	\$1,844.22	\$146.00	\$876.00	\$0.00
33	6/30/2019	166042528	ST OF WISCONSIN 00148125-	166042528	245/55R18 103V SL EAG UG GW3	EA	5	\$303.16	\$1,515.80	\$144.00	\$720.00	\$0.00
33	6/30/2019	407786374	ST OF WISCONSIN 00148125-	407786374	225/65R16 100T SL ASSURANCE A	EA	2	\$132.60	\$265.20	\$68.95	\$137.90	\$0.00
33	6											
33	7											
33	8								\$484,430.81		\$221,502.20	\$0.00
33	9							Q1 TOTALS:	\$562,920.82		\$254,813.40	
34	0							Q2 TOTALS:	\$484,430.81		\$221,502.20	\$0.00
34	1							Q3 TOTALS:				
34	2							Q4 TOTALS:				
34	3							2019 YTD:	\$1,047,351.63		\$476,315.60	\$0.00



Team Communication

- Develop your team of Subject Matter Experts (SME)
 - Review Contract and the User Guide
 - Decide how will we communicate? Weekly/monthly meetings
 - Determining action items for the meeting –
 - Build relationships with your customer agencies
 - Understand service to meet agency needs
 - Application changes
 - Gain understanding and communicate future market changes to the team
 - Provide progress reports on a regular basis



Contract Performance & Support Requirements

APPENDIX B

PERFORMANCE AND SUPPORT REQUIREMENTS

As part of the original procurement and as agreed upon for Contract 505ENT-M20-VEHICMAINT-00

	Organizational Capabilities & Support Personnel
3.1.1	All contracted services shall extend throughout the State of Wisconsin and all of the US and Canada.
3.1.2	The State of Wisconsin has an established telephone number, 1-833-WISCFIX (947-2349). This number must provide separate designated prompts to accommodate multiple users to access the system (i.e. Driver, Maintenance provider or Repair facility, and Fleet Administrator), after selection, the line shall route to select Emergency Roadside Assistance, Maintenance & Service, Glass repair, Service provider availability to call in for questions and approvals, Accidents, etc.
3.1.3	Provide 24-hour / 7 days per week customer service, including roadside assistance by dialing the State of Wisconsin telephone number as listed in 3.1.2. with personnel that can assist and arrange services.
3.1.4	Provide and maintain a dedicated website to accommodate Contract users with a range of browsing skills to navigate the system.
3.1.5	Website shall have the capabilities at a <u>minimum</u> to document, track and update the following information: Equipment ID, vehicle description, year, make, model, color, VIN, owner/agency, name of employee vehicle is assigned to, physical base location address, track meter/mileage information, vehicle class, license number, repair detail, total cost of ownership (TCO) including fuel, general maintenance, repair detail, etc.



Organizational Tools

Contract Management

- Contract Implementation Checklist
- Contract examples with forms incorporated
- Vendor (Kickoff) Agenda Information to review
- Contract User Guide
- Vendor Turnover Table
- Questions and Answers Spreadsheet

Contract Spend

- Track your contract spend quarterly by having the vendors submit reports from a pre-formatted spreadsheet
- Report format consistency and schedule
- Fact Checking data
- Discuss and document any discrepancies or changes in spend and why



Contract User Guide Example

Security Guard Services Contract

Include:

- Scope
- Contract ID and term
- How to purchase
- Contract Manager and Contractor contact information

Security Guard Services Contract #505ENT-M21-SECGRDSVS-00 RFB #28325-JM

Mandatory: YES (for State Entities)

Cooperative: YES (WI municipalities may use this contract)

Contract Term:

Initial Contract Term: July 1, 2020 thru June 30, 2022

1st Renewal Term: July 1, 2022 thru June 30, 2023

2st Renewal Term: July 1, 2023 thru June 30, 2024

3st (Final) Renewal Term: July 1, 2024 thru June 30, 2025

Scope

This contract is for Security Guard Services (unarmed and armed) throughout 8 regions in the State. This contract is required for State agencies and optional for UW campuses. This contract may be used by municipalities.

Using the Contract

- Authorized users with a need for security guard services will contact DOA, Division of Capitol Police (See <u>PRO-512</u> for more info). Requirement for Armed Security Guard services must be justified through a formal risk assessment process and approved by Capitol Police.
- Determine which supplier is awarded in the Region in which the facility is located and for the classification required by the agency.
- Contact one of the awarded suppliers directly with a clear list of expected duties, patrol routes, etc. Work with the supplier to complete a Statement of Work Form.

Security Guard Classifications

- Security Guard 1 unarmed, minimum of 6 mos. experience
- Security Guard II unarmed advanced and/or higher risk services, min of 2 years experience
- Security Guard III Armed, high risk services, min of 3 years armed experience

Supplier Contract Numbers

Per Mar Security 505ENT-M21-SECGRDSVS-03

Awarded:

- Security Guard I Regions 1-6 and 8, Secondary Supplier; Region 7, Primary Supplier
- Security Guard 2 Regions 1-8, Secondary Supplier

Contact: Mark Schaefer

Email: mark.schaefer@permarsecurity.com
Office: 414-483-2239 Cell: 414-345-7027

Star Protection and Patrol, LLC 505ENT-M21-SECGRDSVS-04

Awarded:

- Security Guard I Regions 1-6 and 8, Primary Supplier; Region 7, Secondary Supplier
- Security Guard 2 Regions 1-8 Primary Supplier
- Security Guard 3 Regions 1-8 Primary Supplier

Contact: Zachary H. Taft

Email: ztaft@starprotectionandpatrol.com

Office: (920) - 309 - 8377 Cell: (920) - 461 - 5862

Contract Manager: Jeannie McCarville

DOA – State Bureau of Procurement 101 E. Wilson Street, 6th Floor, Madison, WI 53703 608-264-9590 jeannie.mccarville2@wisconsin.gov

Vendor Turnover Table

Building	Awarded	Effective 4/1/2018	Effective 9/1/2018	Effective 9/4/18
DOA-DET Computer				
Center	Contractor A			
Hill Farms State		Service cancelled,		
Transportation Building	Contractor B	building torn down		
Hill Farms DEL Building	Contractor B			
Badger Road State		Service cancelled,		
Office Building	Contractor B	building sold		
			Contractor A because	
			Contractor C sent	
			notice of cancellation	
			on 6/1/18-See	
			Contractor C file for	
Wisconsin Public			notice of cancellation	
Broadcasting Center	Contractor C		letter	
				Cancelled and replaced
				with simplified bid
				because Contractor D
				had contractual service
				issues, and other
				bidders would not hold
				price See Contractor D
State Agriculture				file for emails about
Building	Contractor D			service issues



Questions and Answers Spreadsheet

# 🕶	EMAIL DATE	WHAT -	QUESTION -	ANSWER ▼	Who
	9/16/2020	Expanding Scope	Is there an option to add a job title under this contract?	Appendix B has sample duties for each job category, but agencies can assign other similar duties if one of the existing job titles could apply. However, as long as the service is within the scope of the Contract (clerical, food services, light industrial) agencies may solicit quotes from Contractors to see if they can provide services.	Bob Smith
2	9/18/2020	Out of State Contractors	It looks like two of the vendors you recommended below are out of State, would they still bid this?	The contractors pick applicants from a temp help pool, so as long as they can find an applicant that fulfills your job description they would submit a response.	Joan Waters, DOA
3	9/18/2020	Contact Tracer Bill Rates	If we provide any contact tracing staff under the Program Assistant III position on the Statewide contract, are we bound by the Bill Rate of the Statewide contract on any new COVID-19 positions the State makes available to the State's agencies?	If the end user and Contractor agreed to use a program assistant III for contact tracers the bill rate could not exceed the established rates on the statewide contract. The bill rate established between the end user and contractor would remain firm for the duration of that agreement (sub agreement).	Tom Edwi
			Our campus is working with the vendors for temporary help. I wanted to confirm a few items as I did not see specifics in the bid. Is there a minimum or required length of time that a	There isn't a minimum amount or time someone can be contracted, but there is a maximum of twelve (12) months. The start and end date of the assignment should be agreed upon before services start, but if services provided during the duration of the agreement aren't adequate you may request to have the staff member replaced within 24 hours or work with a different contractor in which they will continue to provide services until the new Contractor starts. In case it comes up in the future, below are the sections that discuss replacements or changes in contractors.	
	9/22/2020	Terminating Agreement	temporary employee needs to hired for? Is there a minimum or required length of notice that needs to be provided to the vendor when terminating a temporary help assignment?	We don't have anything in the contract about terminating the assignment prematurely, so it would be between the user and the contractor to determine how much notice is needed. If there is a concern that need for	Dave Hudson, Eau Clair



Implementation & for the Life of the Contract

- Check and ensure Contractor/Vendor is prepared to work with end-users and has all information needed to be successful
- Notify end-users of any updates
- Contract performance expectations
- Contract Implementation Checklist

- Quarterly meetings
- Document everything
- CONSISTANTLY Check the
 Certification for Collection of Sales
 Use and Tax and Contract
 Compliance Vendor Directories to
 confirm that Bidder/Proposer is
 eligible to do business with the
 State



Resolving Problems



Informal Remedy

- Handle with a phone call/email
 - Ask for resolution
- Document everything
 - Get confirmation in writing
- Add to contract file

Formal Remedy

- Written notification with suggested remedy
- Request Corrective Action Plan
 - Give specific examples from the contract where the vendor is underperforming
 - Set Performance Dates
 - Require a Plan to fix Problem



Yearly Reviews and Analysis for Renewals

Reporting examples/templates

Taking reports from team/contractor and reviewing progress

Reviewing other states contracts

Meetings with agency representatives to discuss contract

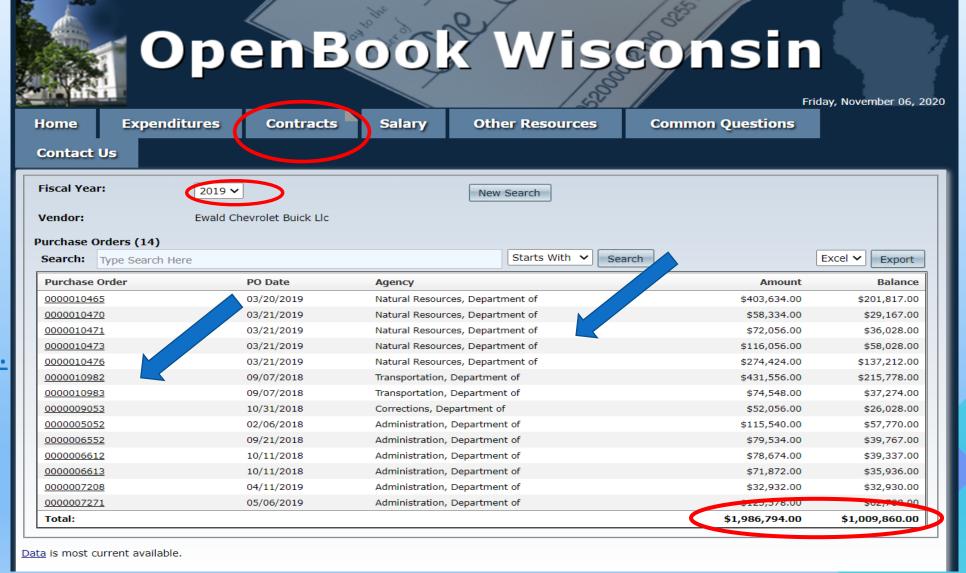


Open Book Wisconsin - Validate Spend with Vendor

Validate Spend with Vendor

http://openbook. wi.gov/





Determination of Continuance

Is the contract still relevant

Piggybacking from other State Agencies or other States

NASPO contract participation

Is costing still applicable to other contracts obtained in the past



Example of multiple year analysis

MY2017 - M	MY2017 - MY2018 - MY2019 - MY2020 VEHICLE PRICE ANALYSIS							
MAKE	Model	Engine	MY2017 Base Price	% Variance 2017 vs 2018	MY2018 Base Price	MY2019 Base Price	% Variance 2013 vs 2023	
PASSENGER VEHIC	CLES							
Chevrolet	Malibu	4 Turbo - 1.SL (std)	\$19,157.00	-8.9%	\$17,451.00	\$17,903.00	2.6%	
Chevrolet	Impala	2.5L - 4 cyl.	\$21,317.00	0.7%	\$21,475.00	\$22,220.00	3.5%	
Ford	Fusion, FWD	4 cyl. Base	\$17,465.00	-1.1%	\$17,269.00	\$17,503.00	1.4%	
Ford	Mustang	4 cyl. 2.3L	\$24,256.00	2.2%	524,793.00	\$25,329,00	2.2%	
Avg. % Diff. MY17 vs. MY18 -1.8% Avg. % Diff. MY18 vs. MY19							2.4%	

Take the time to understand how your items are being bid by the Vendor –

Is it time to review if the award process is relevant to what is being provided? Has the service / commodity evolved from what has always been done the in past?

Understand and document industry changes to ensure you track for future evaluations



		may may	parameter as many	CAMPING		Principal activities activities	Acres (March
LE VEHICLES							
Chevrolet	Tahoe SSV	V8	\$33,327.00	2.1%	\$34,040.00	\$34,111.00	0.2%
Chevrolet	Tahoe PPV	V8	\$33,943.00	2.1%	\$34,656.00	\$34,727.00	0.2%
	Charger Pursuit, AWD,			2.176			
Dodge	D5 Durango SSV, RWD,	V8	\$24,255.00	-5.0%	\$23,046.00	\$23,896.00	3.7%
Dodge	Police Interces	V6	\$26,394.00	-5.8%	\$24,876.00	\$25,784.00	3.7%
Ford	AWD, F37A - Expedition SSV, 4x4,		\$26,553.00	3.8%	\$27,569.00	\$31,964.00	15.9%
Ford	F30	V6	\$32,058.00	14.6%	\$36,737.00	\$37.001.00	0.7% 4.1%
Ford			\$32,058.00 5 N. DIFF. MY17 Vs. MY18			S3	

Negotiation Renewals and Amendments

Market changes/Price trends

- Ibis World
- Consumer Price Index
- Other State's contract cost
- WisConomy (My LMI Tool, County Wages)
- Order of Precedence
- Broadening scope to cater to all end-users
- Amending contract as market and agency needs change

Contract Renewal Analysis

Understand and convey the history of the Contract –

Purpose of this Contract

Summary of potential Contract Changes.) Potential Factors Impacting Next Year's Spend – Industry Changes Who are the customers utilizing the Contract?

Results of Renewal Negotiations

Contract Spend and trends in the spend





Contract Renewal Analysis Example

Spend increase – Why.....

Annual Spend for calendar year:										
VENDOR	2018	2019	2019 Q1	2019 Q2	2019 Q3	2019 Q4				
	\$6,575,705.16	\$10,994,111.69	\$4,364,120.88	\$1,285,533.81	\$2,483,915.50	\$2,860,541.50				
	\$31,756,053.50	\$33,329,340.97	\$5,475,215.50	\$10,347,979.77	\$3,808,640.30	\$13,697,505.40				
	\$4,401,025.28	\$12,329,940.88	\$2,575,324.50	\$3,321,689.38	\$789,898.50	\$5,643,028.50				
	\$6,882,817.16	\$0.00								
	\$0.00	\$4,891,496.24	\$501,039.97	\$1,820,178.38	\$556,598.29	\$2,013,679.60				
TOTAL	\$49,615,601.10	\$61,544,889.78								

2018	Ordering of LE vehicles throughout the state due to Interceptor model change, price increase associated with the model change and availability - influx for Ford orders in 2018 ** information obtained from Open Book Wisconsin - due to personnel turnover - reports were not received from on a quarterly basis.
2019	An approximate 24.04% increase in Contract use from 2018 to 2019. This increase is due to extensive outreach and open communications on Manufacturer product updates including cutoff dates to both State Agencies/Campuses (55 recipients) and Municipalities (49 recipients) through email distribution groups. Partnering and working closely with both the Vendors and Manufacturers has assisted in the roll-over of the costing in which increased our overall spend for this contract. This increase will also serve to allow strength in future negotiations and promote Vendor participation/competition.



Market Analysis/Renewal Assessment & Projection Examples

Market Research:

Pricing comparisons are difficult due to the variation in the bid specifications, vehicle configuration and optional equipment. To best determine savings achieved with this contract renewal, we are using a sample of 29 vehicles that are commonly purchased by all State agencies to compare pricing achieved from MY2017, MY2018, MY2019 and with the renewal for MY2020-21. When analyzing the group of vehicles, it is determined that our overall DECREASE is .084% whereas the standard Consumer Price Index (CPI) as shown for all urban areas reflects an average increase of 2.3% from December 2018 to December 2019. Attached is the Vehicle Price Analysis detailing the base vehicle cost comparison from MY2017 to MY2020. Sixteen (16) vehicles had no increase. The base cost price for four (4) of the twenty-nine (29) vehicles on contract is lower than MY2019 base cost price for the same vehicle. Additional costs established in the

Results of Renewal Negotiations:

- Stabilization of vehicle base unit and option pricing from MY19 into MY20. A majority of the
 pricing was negotiated to roll over (0% increase) from the previous year into MY20 from the
 Manufacturers, allowing optimal discounts issued to the Dealers and passed onto the State of
 Wisconsin.
- Ability to obtain new manufacturer's product at set pricing from established vehicle base and option category percentage discounts to be deducted from the published MSRP. All discount structures carried over from MY2019 into MY2020.
- Reduced vehicle base pricing on Ford Escape and various model Dodge Ram trucks. This reduction

 | Proceedings | March | M

was due to additional Ma industry market competi

Potential Factors Impacting Next Year's Spend:

 New Manufacturer's model designs and products include the following: Ford engine changes for Transit vans and Ford truck models 250-550; Dodge Charger Fleet and Law Enforcement models; Chevrolet Tahoe and Suburban Fleet and Law Enforcement models; introduction of Ford F150 electric and electric plug-in truck along with Chevrolet hybrid and electric product not released.

nd all required

 Associated tariffs for imported steel, aluminum, sub-assemblies (historically sub-assemblies have been assessed lower tariff percentages than completed functioning product), and electronic components that may increase due to availability and trade agreements.



Communicating Contract Availability within your Agency

- Keep a log of your contracts (RFB/P, RPA, Piggybacks, Sole Source)
- Look for serial contracting or common purchases to create/use existing contracts
- Provide training on procurement authority and where to research available contracts:
 - State of Wisconsin Procurement Desk Guide
 - Cooperative Purchasing Contract List
 - <u>UW Madison- Purchasing Contract Inquiry</u>
 - STAR Add/Update Contracts Key Word Search
 - Contract Naming Convention
 - When naming your contact add in key words for searchability ease

View Contract

Back to Contracts



Title:

Ground Maintenance Equipment - Includes: Lawn Mowers (MD wide coverage and Zero Turn), Tractors (HD & Compact), Tractor towed PTO Gang mowers & single unit mowers), Off Road Utility Vehicles (UTVs) & Turf Maintenance

Questions?

