State of Wisconsin Contractual Services Annual Report



Fiscal Year 2020

Department of Administration
Division of Enterprise Operations
State Bureau of Procurement

June 2021

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Introduction

Summary

- Overall contracting totaled \$878.8 million in FY20.
- State agency contracting totaled \$716.1 million in FY20.
- University of Wisconsin System, including UW Madison, contracting totaled \$162.7 million in FY20.
- State agencies produced 377 cost-benefit analyses in FY20.

Statutory Background

Contractual Service Procurements. §16.705 (8), Wis. Stats., provides that DOA "shall, annually on or before October 15, submit to the governor, the joint committee on finance, the joint legislative audit committee and the chief clerk of each house of the legislature for distribution to the appropriate standing committees under s. 13.172 (3), a report concerning the number, value and nature of contractual service procurements authorized for each agency during the preceding fiscal year."

Cost-Benefit Analyses. §16.705 (8), Wis. Stats., provides that "the report shall also include, with respect to contractual service procurements by agencies for the preceding fiscal year:

- (a) A summary of the cost-benefit analyses completed by agencies in compliance with rules promulgated by the department under sub. (2).
- (b) Recommendations for elimination of unneeded contractual service procurements and for consolidation or resolicitation of existing contractual service procurements."

Division of Legal Services. Pursuant to §16.004 (15)(bm), Wis. Stats., the DOA Division of Legal Services assists in efforts to reduce the state's use of contracted employees. In order to meet this mission, the Division of Legal Services meets weekly with the State Bureau of Procurement to review and discuss enterprise-wide contracts and DOA contracts and provides consultation to the State Bureau of Procurement on CBA issues. The Division of Legal Services also provides direct assistance to executive branch agencies on contract matters to help agencies negotiate, amend, consolidate, or terminate contractual services to gain efficiencies and lower state costs.

Data Sources

The State transitioned to a new accounting system, the State Transforming Agency Resources (STAR) system during FY16. The contractual services expenditure data was extracted from STAR and uniform account codes are used for all agencies. For UW System campuses, who do not use STAR, information was provided by UW System Administration. Account Code detail starts on page 4.

Report data exclude spending authorized outside of §16.75, Wis. Stats., such as interagency or municipal spend, conservation, fellowships and scholarships, legal settlement fees, services provided in conjunction with building projects (§16.855, Wis. Stats.), road construction projects (Chapter 84, Wis. Stats.), academic research or instructional services (Chapter 36, Wis. Stats.), exempted grant spending and payments made pursuant to statute, and spend covered by other subchapters such as Chapter 40, Wis. Stats.

Fiscal Year 2020 Contractual Services by State Agency and UW System	Spend
Administration, Department of	\$96,090,202
Aging and Long-Term Care, Board on	\$24,751
Agriculture, Trade and Consumer Protection, Department of	\$3,472,066
Child Abuse and Neglect Prevention Board	\$33,479
Children and Families, Department of	\$37,460,782
Circuit Courts	\$809
Corrections, Department of	\$79,432,919
Court of Appeals	\$24,989
Educational Communications Board	\$2,705,471
Elections Commission	\$1,305,044
Employee Trust Funds, Department of	\$12,348,025
Employment Relations Commission	\$117,781
Ethics Commission	\$207,758
Financial Institutions, Department of	\$2,016,475
Governor, Office of the	\$4,547
Health Services, Department of	\$291,164,032
Higher Educational Aids Board	\$32,061
Historical Society	\$373,217
Insurance, Commissioner of	\$1,166,430
Investment Board	\$577,385
Judicial Commission	\$2,548
Justice, Department of	\$11,707,032
Kickapoo Reserve Management Board	\$102,034
Labor and Industry Review Commission	\$8,451
Legislative Technology Services Bureau	\$977,436
Lieutenant Governor, Office of the	\$27
Lower Wisconsin State Riverway Board	\$420
Military Affairs, Department of	\$4,605,239
Natural Resources, Department of	\$19,408,279
People with Developmental Disabilities, Board for	\$167,223
Public Defender Board	\$2,538,622
Public Instruction, Department of	\$30,669,060
Public Lands, Board of Commissioners of	\$122,001
Public Service Commission	\$1,557,854
Revenue, Department of	\$29,967,615
Safety and Professional Services, Department of Secretary of State	\$1,278,232
State Fair Park Board	\$2,206
State Treasurer	\$6,102,445 \$0
Supreme Court	\$3,548,038
Tourism, Department of	\$138,188
Transportation, Department of	\$42,544,819
Veterans Affairs, Department of	\$15,270,581
Wisconsin Technical College System Board	\$510,104
Workforce Development, Department of	\$16,351,975
Total Sevelopment, Department of	Y±0,33±,373
Agency Total	\$716,138,650
University of Wisconsin System (excluding UW-Madison)	\$69,547,886
UW Madison	\$93,167,499
University of Wisconsin Total	\$162,715,385
State of Wisconsin Total	\$878,854,035

Fiscal Year 2005-2020 Contractual Services by State Agencies and UW System

Fiscal Year	Agencies	UW	Total
2005	\$426,663,505	\$73,577,905	\$500,241,410
2006	\$421,307,149	\$68,507,445	\$489,814,594
2007	\$345,132,639	\$74,516,827	\$419,649,466
2008	\$326,905,585	\$122,708,030	\$449,613,615
2009	\$318,674,752	\$118,722,922	\$437,397,674
2010	\$289,567,282	\$127,590,769	\$417,158,051
2011	\$363,830,063	\$125,158,260	\$488,988,323
2012	\$390,441,589	\$125,377,390	\$515,818,979
2013	\$418,990,656	\$126,419,774	\$545,410,430
2014	\$451,031,852	\$113,914,824	\$564,946,676
2015	\$483,408,738	\$123,747,005	\$607,155,743
2016	\$506,622,299	\$146,335,826	\$652,958,125
2017	\$520,030,749	\$138,815,504	\$658,846,253
2018	\$566,739,532	\$169,879,268	\$736,618,800
2019	\$598,630,584	\$191,987,533	\$790,618,117
2020	\$716,138,650	\$162,715,385	\$878,854,035

Fiscal Year 2020 Contractual Services by Account Code for State Agencies

Account		
Code	Description	Total
7480000	Housekeeping & Janitorial Services	\$8,220,768
7485000	Maintenance & Repairs - IT Equipment	\$28,126,673
7485100	Maintenance & Repairs - IT Hardware	\$388,445
7486000	Maintenance & Repairs – Software	\$23,691,783
7650000	IT Services Private Companies	\$135,893,653
7700000	Professional Services - Management Consultant	\$12,977,014
7720000	Professional Services Medical	\$26,194,344
7720100	Professional Services Medical Onsite Nurse	\$14,475,084
7720101	Professional Services Medical Onsite Physician	\$1,698,772
7720102	Professional Services Medical Optical	\$66,469
7720104	Professional Services Dental	\$505,602
7720106	Professional Services Hospital	\$31,422,867
7730000	Professional Services Laboratory	\$1,781,538
7740000	Professional Services-General	\$311,072,266
7740060	Professional Design Services	\$194,684
7740100	Professional Services Court Reporter	\$107,035
7740115	Reproductions Audio/Video/Other	\$24,674
7755000	Collection Agent Fees	\$12,064
7770000	Legal Services - Research	\$17,435
7773000	Legal Services - Litigation	\$0
7774000	Legal Services - Collections	\$144
7775000	Legal Services - Consulting	\$82,190
7776000	Legal Services - Other	\$164,760
7805000	Freight & Handling	\$1,531,531
7880000	Miscellaneous Services	\$115,900,507
7880001	Laundry Services	\$44,671
7880059	Transcription Services	\$1,543,677
Total		\$716,138,650

Fiscal Year 2020 Contractual Services by State Agency and Account Code/Description

Administration, Departm	ent of	
7480000	Housekeeping & Janitorial Services	\$2,985,740
7485000	Maintenance & Repairs - IT Equipment	\$12,939,275
7486000	Maintenance & Repairs – Software	\$4,166
7650000	IT Services Private Companies	\$18,837,132
7700000	Professional Services - Management Consultant	\$8,250
7720000	Professional Services Medical	\$5,093
7730000	Professional Services Laboratory	\$19,357
7740000	Professional Services-General	\$9,722,387
7740060	Professional Design Services	\$56,098
7740100	Professional Services Court Reporter	\$82,270
7770000	Legal Services - Research	\$1,064
7775000	Legal Services - Consulting	\$12,059
7776000	Legal Services - Other	\$5,664
7805000	Freight & Handling	\$111,079
7880000	Miscellaneous Services	\$51,295,148
7880059	Transcription Services	\$5,421
	·	\$96,090,202
Aging and Long-Term Car	e Board on	
7485000	Maintenance & Repairs - IT Equipment	\$218
7650000	IT Services Private Companies	\$21,586
7740000	Professional Services-General	\$630
7880000	Miscellaneous Services	\$2,317
700000	Wilderian Coad Set Vices	\$24,751
Agricultura Trada and Co	onsumer Protection, Department of	¥2.1,7.52
7480000	Housekeeping & Janitorial Services	\$6,506
7485000	Maintenance & Repairs - IT Equipment	\$174,631
7486000	Maintenance & Repairs - 17 Equipment Maintenance & Repairs - Software	\$8,487
7650000	IT Services Private Companies	\$1,979,385
7720000	Professional Services Medical	\$3,768
7720000	Professional Services Laboratory	
7740000	Professional Services Caporatory Professional Services-General	\$2,466 \$1,232,956
7805000	Freight & Handling	\$38,966
7880000	Miscellaneous Services	\$23,139
7880001	Laundry Services	\$1,762 \$3,472,066
		\$5,472,000
Child Abuse and Neglect	Prevention Board	
7740000	Professional Services-General	\$33,479
		\$33,479
		1.5.7
Children and Families, De	epartment of	
7480000	Housekeeping & Janitorial Services	\$2,587
7485000	Maintenance & Repairs - IT Equipment	\$72,103
7486000	Maintenance & Repairs – Software	\$1,076,761
7650000	IT Services Private Companies	\$25,297,838
7700000	Professional Services - Management Consultant	\$2,023,325
7720000	Professional Services Medical	\$37,021

7740000	Dunfaccional Comissos Comerci	Ć7 354 030
7740000	Professional Services-General	\$7,354,038
7805000	Freight & Handling	\$17,703
7880000	Miscellaneous Services	\$1,578,850
7880059	Transcription Services	\$555
		\$37,460,782
Circuit Courts		
7740000	Professional Services - General	\$809
		\$809
Corrections, Department	of	
7480000	Housekeeping & Janitorial Services	\$495,060
7485000	Maintenance & Repairs - IT Equipment	\$126,850
7486000	Maintenance & Repairs – Software	\$2,654,568
7650000	IT Services Private Companies	\$8,546,628
7700000	Professional Services - Management Consultant	\$136,120
7720000	Professional Services Medical	\$8,656,234
7720100	Professional Services Medical Onsite Nurse	\$10,224,732
7720101	Professional Services Medical Onsite Physician	\$1,466,857
7720104	Professional Services Dental	\$449,024
7720106	Professional Services Hospital	\$30,687,173
7730000	Professional Services Laboratory	\$1,306,364
7740000	Professional Services-General	\$7,533,973
7740060	Professional Design Services	\$26,239
7740100	Professional Services Court Reporter	\$207
7805000	Freight & Handling	\$945,016
7880000	Miscellaneous Services	\$6,163,422
7880001	Laundry Services	\$14,367
7880059	Transcription Services	\$86
, 555555		\$79,432,919
Court of Appeals	IT Comittee Debughe Communica	¢404
7650000	IT Services Private Companies	\$184
7740000	Professional Services-General	\$15,991
7805000	Freight & Handling	\$5,542
7880000	Miscellaneous Services	\$3,273
Educational Communicat	tions Board	\$24,989
7480000	Housekeeping & Janitorial Services	\$4,925
7740000	Professional Services-General	\$2,699,391
7805000	Freight & Handling	\$2,039,391 \$710
7880000	Miscellaneous Services	\$445
7660000	wilscellaneous services	\$2,70 5,471
		\$2,703,471
Elections Commission		
7486000	Maintenance & Repairs – Software	\$5,046
7650000	IT Services Private Companies	\$847,184
7740000	Professional Services-General	\$449,554
7805000	Freight & Handling	\$3,260
		\$1,305,044

Employee Trust Funds, Do	epartment of	
7485000	Maintenance & Repairs - IT Equipment	\$17,456
7486000	Maintenance & Repairs – Software	\$1,169,778
7650000	IT Services Private Companies	\$7,673,214
7700000	Professional Services - Management Consultant	\$10,806
7720000	Professional Services Medical	\$1,600
7740000	Professional Services-General	\$3,456,042
7776000	Legal Services - Other	\$5,367
7805000	Freight & Handling	\$12,978
7880000	Miscellaneous Services	\$785
		\$12,348,025
Employment Relations Co		
7486000	Maintenance & Repairs – Software	\$2,105
7740000	Professional Services-General	\$101,220
7740100	Professional Services Court Reporter	\$4,869
7880000	Miscellaneous Services	\$4,173
7880059	Transcription Services	\$5,413
		\$117,781
Ethics Commission	ITC : D: L C	¢207.020
7650000	IT Services Private Companies	\$207,020
7805000	Freight & Handling	\$738
Fire and all to attractions De-	wanton and af	\$207,758
Financial Institutions, De		¢1.757.440
7650000	IT Services Private Companies	\$1,757,449
7740000	Professional Services-General	\$209,528
7776000	Legal Services - Other	\$40
7805000	Freight & Handling	\$883
7880000	Miscellaneous Services	\$48,576 \$2,016,475
Governor, Office of the		4 2,020,175
7480000	Housekeeping & Janitorial Services	\$144
7485000	Maintenance & Repairs - IT Equipment	\$819
7740000	Professional Services-General	\$2,565
7805000	Freight & Handling	\$302
7880000	Miscellaneous Services	\$717
		\$4,547
Health Services, Departm	nent of	
7480000	Housekeeping & Janitorial Services	\$201,705
7485000	Maintenance & Repairs - IT Equipment	\$244,732
7485100	Maintenance & Repairs - IT Hardware	\$5,594
7486000	Maintenance & Repairs – Software	\$3,228,105
7650000	IT Services Private Companies	\$4,240,476
7700000	Professional Services - Management Consultant	\$9,849,538
7720000	Professional Services Medical	\$15,549,844
7720100	Professional Services Medical Onsite Nurse	\$1,145,976
7720101	Professional Services Medical Onsite Physician	\$205,953
7720102	Professional Services Medical Optical	\$64,859
7720104	Professional Services Dental	\$46,841
7720106	Professional Services Hospital	\$735,654
7730000	Professional Services Laboratory	\$171,050
7740000	Professional Services-General	\$219,030,483

7740060	Professional Design Services	\$12,495
7740000	Professional Services Court Reporter	\$1,094
7755000	Collection Agent Fees	\$9,963
7776000	Legal Services - Other	\$5,503 \$10,295
7805000	Freight & Handling	\$10,293
7880000	Miscellaneous Services	\$36,337,194
7880059	Transcription Services	\$50,337,194 \$59,786
7880033	Transcription Services	\$291,164,032
		\$251,10 4 ,0 3 2
Higher Educational Aids I	Board	
7650000	IT Services Private Companies	\$31,930
7880000	Miscellaneous Services	\$131
		\$32,061
Historical Society		
7480000	Housekeeping & Janitorial Services	\$46,468
7485000	Maintenance & Repairs - IT Equipment	\$245
7650000	IT Services Private Companies	\$34,588
7700000	Professional Services - Management Consultant	\$1,124
7740000	Professional Services-General	\$239,020
7740060	Professional Design Services	\$33,030
7880000	Miscellaneous Services	\$18,542
7880001	Laundry Services	\$199
		\$373,217
Insurance, Commissioner	r of	
7650000	IT Services Private Companies	\$9,125
7700000	Professional Services - Management Consultant	\$3,995
7740000	Professional Services-General	\$1,089,866
7805000	Freight & Handling	\$375
7880000	Miscellaneous Services	\$63,068
		\$1,166,430
Investment Board		
7485000	Maintenance & Repairs - IT Equipment	\$8,301
7650000	IT Services Private Companies	\$128,999
7740000	Professional Services-General	\$431,744
7805000	Freight & Handling	\$1,617
7880000	Miscellaneous Services	\$6,724
700000	Miscellaneous services	\$577,385
Judicial Commission		40.7,000
7740000	Professional Services-General	\$2,548
		\$2,548
Justice, Department of		
7480000	Housekeeping & Janitorial Services	\$28,995
7485000	Maintenance & Repairs - IT Equipment	\$1,071,395
7486000	Maintenance & Repairs – Software	\$4,149,474
7650000	IT Services Private Companies	\$4,704,646
7700000	Professional Services - Management Consultant	\$50
7720000	Professional Services Medical	\$14,336
7730000	Professional Services Laboratory	\$226,164
7740000	Professional Services-General	\$965,587
7740100	Professional Services Court Reporter	\$8,764
7740115	Reproductions Audio/Video/Other	\$4,999
7770000	Legal Services - Research	\$6,247
		8

	7776000	Legal Services - Other	\$99,270
	7805000	Freight & Handling	\$27,084
	7880001	Laundry Services	\$7,170
	7880059	Transcription Services	\$392,851
			\$11,707,032
Kickapoo R	eserve Manage		*
	7480000	Housekeeping & Janitorial Services	\$13,147
	7485000	Maintenance & Repairs - IT Equipment	\$575
	7740000	Professional Services-General	\$53,416
	7740115	Reproductions Audio/Video/Other	\$1,400
	7805000	Freight & Handling	\$19
	7880000	Miscellaneous Services	\$33,477
			\$102,034
Labor and I	ndustry Review	v Commission	
	7650000	IT Services Private Companies	\$280
	7880059	Transcription Services	\$8,171
			\$8,451
Legislative '	Technology Ser		450.000
	7485000	Maintenance & Repairs - IT Equipment	\$59,636
	7485100	Maintenance & Repairs - IT Hardware	\$72,204
	7486000	Maintenance & Repairs – Software	\$828,623
	7650000	IT Services Private Companies	\$8,774
	7740000	Professional Services-General	\$531
	7805000	Freight & Handling	\$11
	7880000	Miscellaneous Services	\$7,656
			\$977,436
Lieutenant	Governor, Offic		
	7485000	Maintenance & Repairs - IT Equipment	\$27
Lower Wisc	consin State Riv	verway Board	\$27
LOWEI WISC	7480000	Housekeeping & Janitorial Services	\$420
	7-400000	Housekeeping & Junitorial Services	\$420
Military Aff	fairs, Departme	ent of	7-2-0
william y zan	7480000	Housekeeping & Janitorial Services	\$1,149,929
	7485100	Maintenance & Repairs - IT Hardware	\$40,000
	7486000	Maintenance & Repairs – Software	\$96,076
	7650000	IT Services Private Companies	\$109,588
	7720000	Professional Services Medical	\$31,094
	7740000	Professional Services-General	\$2,938,816
	7740060	Professional Design Services	\$9,308
	7740100	Professional Services Court Reporter	\$2,509
	7805000	Freight & Handling	\$12,370
	7880000	Miscellaneous Services	\$215,548
	7000000	Wiscendificous Services	\$4,605,239
			Ÿ - ,003,233
Natural Res	sources, Depart	tment of	
	7480000	Housekeeping & Janitorial Services	\$1,120,753
	7485000	Maintenance & Repairs - IT Equipment	\$45,268
	7650000	IT Services Private Companies	\$7,069,756
	7700000	Professional Services - Management Consultant	\$47,838

772000		620.422
7720000	Professional Services Medical	\$38,132
7720106	Professional Services Hospital	\$41
7730000	Professional Services Laboratory	\$45,816
7740000	Professional Services-General	\$9,288,084
7740060	Professional Design Services	\$21,341
7755000	Collection Agent Fees	\$2,101
7774000	Legal Services - Collections	\$144
7805000	Freight & Handling	\$183,377
7880000	Miscellaneous Services	\$1,529,067
7880001	Laundry Services	\$13,685
7880059	Transcription Services	\$2,877
December 24 December 2	stal Disabilities Describes	\$19,408,279
	ntal Disabilities, Board for	¢410
7485000	Maintenance & Repairs - IT Equipment	\$418 \$150
7700000	Professional Services - Management Consultant Professional Services-General	\$150
7740000		
7740115	Reproductions Audio/Video/Other Miscellaneous Services	\$300
7880000	Miscenaneous Services	\$11,815
Public Defender Board		\$167,223
7480000	Housekooning & Janitarial Corvises	\$20.260
7486000	Housekeeping & Janitorial Services Maintenance & Repairs – Software	\$28,260 \$18,881
7650000	·	\$171,457
7740000	IT Services Private Companies Professional Services-General	\$1,090,563
7805000	Freight & Handling	\$8,350
7880000	Miscellaneous Services	\$154,575
7880059	Transcription Services	\$1,066,536
7660033	Transcription services	\$2,538,622
		32,336,022
Public Instruction, Depar	tment of	
7480000	Housekeeping & Janitorial Services	\$2,909
7485000	Maintenance & Repairs - IT Equipment	\$155,551
7485100	Maintenance & Repairs - IT Hardware	\$2,004
7486000	Maintenance & Repairs – Software	\$641,042
7650000	IT Services Private Companies	\$5,801,151
7720000	Professional Services Medical	\$7,356
7740000	Professional Services-General	\$11,246,078
7740060	Professional Design Services	\$5,905
7805000	Freight & Handling	\$12,668
7880000	Miscellaneous Services	\$12,794,395
700000	I I I I I I I I I I I I I I I I I I I	\$30,669,060
		φ σ σ,σσσ,σσσ
Public Lands, Board of Co	ommissioners of	
7480000	Housekeeping & Janitorial Services	\$1,135
7740000	Professional Services-General	\$34,302
7805000	Freight & Handling	\$920
7880000	Miscellaneous Services	\$85,644
		\$122,001
Public Services Commissi	on	, ,
7485000	Maintenance & Repairs - IT Equipment	\$14,419
7486000	Maintenance & Repairs – Software	\$140,144
7740000	Professional Services-General	\$1,398,856
		, -,,

78050 78800 78800	000 Miscellaneous Ser	vices	\$353 \$2,990 \$1,092
			\$1,557,854
Revenue, Departr	ment of		
74800		anitorial Services	\$10,013
74850	· =	pairs - IT Equipment	\$1,615
74851		pairs - IT Hardware	\$100,877
74860		•	\$6,082,215
76500			\$22,249,930
77000		ces - Management Consultan	
77400	000 Professional Service	ces-General	\$1,390,249
77402	100 Professional Servi	ces Court Reporter	\$3,825
77760	DOO Legal Services - Ot	her	\$500
78050	000 Freight & Handling		\$23,969
78800	000 Miscellaneous Ser	vices	\$104,418
			\$29,967,615
Safety and Profes	sional Services, Department	of	
74860	000 Maintenance & Re	epairs – Software	\$497,879
76500	OOO IT Services Private	Companies	\$693,437
77400	OOO Professional Service	ces-General	\$57,711
77401	100 Professional Servi	ces Court Reporter	\$3,488
78050	000 Freight & Handling	3	\$25,563
78800	000 Miscellaneous Ser	vices	\$155
			\$1,278,232
Secretary of State			
76500			\$1,449
78050	· ·		\$398
78800	000 Miscellaneous Ser	vices	\$358
			\$2,206
State Fair Park Bo	aard		
74800		anitorial Services	\$509,435
74850	· =	epairs - IT Equipment	\$30,466
74860			\$25,577
76500			\$133
77000		ces - Management Consultan	
77400		•	\$5,413,113
77400			\$1,280
78050	•		\$7,106
78800	•		\$61,972
			\$6,102,445
			, -,,

Supreme Court	
7485000 Maintenance & Repairs - IT Equipment	\$14,406
•	\$106,511
•	\$428,726
·	,404,529
	\$498,086
7776000 Legal Services - Other	\$21,576
7805000 Freight & Handling	\$37,405
7880000 Miscellaneous Services	\$36,799
	,548,038
Tourism, Department of	
7650000 IT Services Private Companies	\$62,064
7740000 Professional Services-General	\$40,731
7805000 Freight & Handling	\$1,129
7880000 Miscellaneous Services	\$34,265
	\$138,188
Transportation, Department of	
· -	.,364,125
·	3,116,265
•	\$536,543
·	3,472,735
7700000 Professional Services - Management Consultant	\$48,672
	\$117,830
7740000 Professional Services-General \$12	,984,009
7740060 Professional Design Services	\$2,550
7740100 Professional Services Court Reporter	\$12
7805000 Freight & Handling	\$13,583
7880000 Miscellaneous Services	\$881,008
7880001 Laundry Services	\$7,488
\$42	,544,819
Veterans Affairs, Department of	ć202 CO4
· · ·	\$203,601
7485000 Maintenance & Repairs - IT Equipment	\$8,914
7485100 Maintenance & Repairs - IT Hardware	\$61,256
7486000 Maintenance & Repairs – Software	\$68,885
	\$793,778
	.,731,576
	3,104,376
7720101 Professional Services Medical Onsite Physician	\$25,752
7720102 Professional Services Medical Optical	\$1,610
7720104 Professional Services Dental	\$9,737
7730000 Professional Services Laboratory	\$9,271
	3,794,337
7740060 Professional Design Services	\$26,437
7805000 Freight & Handling	\$739
	\$430,313
\$15	,270,581

Wisconsin Technical College System Board

Wisconsiii leciiiic	ai College Syste	iii boaiu	
7	650000	IT Services Private Companies	\$157,582
7	740000	Professional Services-General	\$258,535
7	805000	Freight & Handling	\$105
7	880000	Miscellaneous Services	\$93,881
			\$510,104
Workforce Develo	pment, Departn	nent of	
7	480000	Housekeeping & Janitorial Services	\$44,911
7	485000	Maintenance & Repairs - IT Equipment	\$23,088
7	486000	Maintenance & Repairs – Software	\$2,028,703
7	650000	IT Services Private Companies	\$9,373,405
7	720000	Professional Services Medical	\$460
7	720101	Professional Services Medical Onsite Physician	\$210
7	730000	Professional Services Laboratory	\$1,050
7	740000	Professional Services-General	\$858,498
7	740115	Reproductions Audio/Video/Other	\$17,975
7	770000	Legal Services - Research	\$10,123
7	775000	Legal Services - Consulting	\$70,132
7	776000	Legal Services - Other	\$22,049
7	805000	Freight & Handling	\$24,816
7	880000	Miscellaneous Services	\$3,875,665
7	880059	Transcription Services	\$890

\$16,351,975

Summary of Fiscal Year 2020 Cost-Benefit Analyses and Recommendations

Background

§16.705(2)(a), Wis. Stats., requires agencies, including University of Wisconsin System, to conduct a uniform cost-benefit analysis of each proposed contractual service procurement involving an estimated expenditure of more than \$50,000 in accordance with standards prescribed by rule. To that end, DOA published administrative rules— Wis. Adm. Code Chapter Adm. 10.035, 10.037, 10.038—that specify the manner and form of cost-benefit analyses (CBA) that must be conducted by agencies prior to entering into service contracts greater than \$50,000.

In addition to requiring the completion of CBAs, statutes require DOA to report certain information as part of its annual contractual services report to the Legislature. Specifically:

- §16.705 (8) (a), Wis. Stats., requires that DOA submit a "summary of the cost–benefit analyses completed by agencies in compliance with rules promulgated by the department."
- §16.705 (8) (b), Wis. Stats., requires that DOA provide "recommendations for elimination of unneeded contractual service procurements and for consolidation or resolicitation of existing contractual service procurements."

Act 89 CBAs are used by agencies to compare the estimated costs of contracting for services with the estimated costs of using state employees to perform a specific task. Agencies complete CBAs prior to contracting for services. In some cases, agencies have used CBA results to determine it is not appropriate to contract out. As such, the reader is cautioned that the production of a CBA does not mean a contract was eventually issued for the contemplated service.

Summary and Analysis of FY20 Cost-Benefit Analyses

Agencies completed 377 CBAs and 443 continued appropriateness analyses (CA) during FY20. The Department of Health Services (65), Department of Transportation (47) and the Department of Corrections (43) produced the highest volumes of CBAs. A complete listing of FY20 CBAs including agency, estimated total state cost, and estimated total contractor cost appears on page 16. A listing of CAs by agency appears on page 28. Readers should contact the agency responsible for the CBA or CA for more information.

By statute, CBAs include narrative descriptions of quality, technical expertise, and timeliness considerations. CBAs also provide total estimated costs of service delivery through state employees and contractors. Estimated state employee costs include estimated wage and salary, fringe benefits, administrative overhead, and other operating costs. Estimated contracting costs include estimated contract price, contract development and monitoring and one-time conversion costs. Statutes do not require agencies to complete a CBA for the following contractual services:

- Services that federal or state law requires to be performed by contract.
- Services that must be provided per a contract, license, or warranty, by the original equipment manufacturer or publisher.
- Services that cannot be performed by state employees because the state lacks the required infrastructure.
- Web-based software application services that are delivered and managed remotely.

The following table provides dollar ranges of the listed amounts of state employee and contracting costs for all FY20 CBAs:

FY20 Cost-Benefit Analyses, by dollar range

	Estimated State Employee	Estimated Contractor
	Costs	Costs
\$0 or n/a	0	1
\$1 - \$24,999	2	1
\$25,000 - \$49,999	4	4
\$50,000 - \$74,999	5	9
\$75,000 - \$99,999	7	10
\$100,000 - \$199,999	21	25
\$200,000 - \$299,999	37	48
\$300,000 - \$399,999	111	58
\$400,000 - \$499,999	109	103
\$500,000 - \$599,999	19	56
\$600,000 - \$699,999	5	17
\$700,000 - \$799,999	9	6
\$800,000 - \$899,999	6	5
\$900,000 - \$999,999	7	5
\$1,000,000 - \$1,999,999	12	12
\$2,000,000 - \$2,999,999	4	5
\$3,000,000 +	<u>19</u>	<u>12</u>
Total	377	377

Common services sought among agencies included information technology initiatives, health, environmental and social services. In most cases, however, services related to the particular mission of an agency or campus.

Recommendations

- Information Technology Services Provider Contract. Agencies should continue to examine the
 availability of state employees before contracting for information technology services providers.
 The State Bureau of Procurement will continue to examine the appropriateness and breadth of
 services available on information technology services provider contracts.
- 2. Inter-Agency Solicitations. FY20 CBA data indicates that agencies tend to contract for services that advance their individual missions. However, agencies are encouraged to examine the data to determine whether other agencies are contracting for similar services. Significant cost savings may be available by combining volume. The State Bureau of Procurement is available to advise on or, in some cases, lead solicitations that cross multiple agencies.
- 3. **Intra-Agency Solicitations**. Large agencies should determine whether similar service solicitations will be issued by different programs within the agency. In those cases, effort should be undertaken to issue a single solicitation to combine volume and generate optimum cost savings.

Fiscal Year 2020 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
07/01/19	DCF	FSE Re-Bids FY 2020	\$7,753,758	\$5,966,280
07/01/19	DHS	Certified Microsoft .NET Developer II	\$676,482	\$517,920
07/01/19	DHS	Certified Microsoft .NET Web Developer II	\$424,782	\$517,920
07/01/19	DHS	Computer Security Incident Response Team Analyst/Security Analyst 2	\$412,209	\$374,400
07/01/19	DHS	Database Architect 3	\$424,782	\$455,520
07/01/19	DHS	Health Data Analytics/IAS Database Architect 3	\$446,891	\$530,400
07/01/19	DHS	Informatics Architecture Section (IAS) Program Support	\$446,891	\$624,000
07/01/19	DHS	In-Person Interpretation Services for Foreign Language	\$264,313	\$177,600
07/01/19	DHS	IRIS Self Directed IT System (WISITIS)	\$376,610	\$280,800
07/01/19	DHS	IS Technical Services/Distance Tech Support	\$277,700	\$224,640
07/01/19	DHS	MS Office 2010, Office 2016 and Office 365 Operations and Support	\$384,416	\$218,400
07/01/19	DHS	MS Windows 2010, Office 2016 and Office 365 (DES/BITS/DMaS)	\$443,427	\$354,120
07/01/19	DHS	PeopleSoft Database Analyst II	\$991,719	\$617,760
07/01/19	DHS	Project Manager 2	\$429,044	\$499,200
07/01/19	DHS	SOS Help Desk	\$225,966	\$224,640
07/01/19	DHS	Statewide Telephone Interpretation Services	\$497,838	\$469,760
07/01/19	DHS	Systems Architect 1	\$741,285	\$461,760
07/01/19	DHS	Testing Technician 2	\$520,903	\$324,480
07/01/19	DHS	Written Foreign Language Translation Services	\$734,463	\$615,680
07/01/19	DNR	Conservation Bio	\$231,695	\$60,000
07/01/19	DNR	Green Bay West Shores Coastal Wetlands Restoration	\$61,631	\$325,374
07/01/19	DNR	Natural Resources Property Supervisor	\$47,623	\$58,500
07/01/19	DNR	USFWS Wisconsin's AIS Prevention, Containment and Control Campaign	\$306,679	\$48,040
07/01/19	DNR	Wilson State Nursery Seeding Lifting and Grading	\$234,199	\$171,220
07/01/19	DNR	Wisconsin Natural Resources Magazine Design Services	\$173,268	\$113,872
07/10/19	DHS	Statewide Vital Records Information System (SVRIS)/Vital Records	\$389,304	\$436,800
07/15/19	DATCP	Microsoft .NET Web Developer II	\$938,732	\$1,075,602
07/18/19	DFI	Systems Engineer	\$389,736	\$373,488
07/24/19	DWD	Data Warehouse Developer II - Senior BI Developer	\$347,182	\$431,103

08/05/19	DWD	Systems Engineer	\$443,288	\$406,030
08/07/19	DWD	Software Engineer 3	\$395,235	\$443,491
08/07/19	UW	Paint and Wall Covering Services	\$14,323,012	\$247,361
08/09/19	ETF	Business Intelligence Technical Lead 2	\$462,896	\$613,040
08/12/19	DOJ	VOCA Grant Program Support & Technical Assistance	\$631,512	\$600,000
08/12/19	DOT	Trans 277 - Salt Storage Inspections	\$929,771	\$584,175
08/18/19	DOT	DTSD Initiatives: Java Developer 2	\$361,398	\$473,190
08/19/19	DMA	Mitigation Appraisal Services	\$229,675	\$60,840
08/22/19	UW	Legal Advice on Issues Relevant to the UW Campus	\$186,324	\$302,860
08/22/19	UWSA	UW ERP Preplanning	\$166,093	\$175,889
08/23/19	WTCSB	Programmer Analyst 3	\$77,137	\$72,853
08/26/19	DHS	Magazine Subscriptions	\$13,191	\$17,011
08/27/19	ETF	Enterprise Architect 3	\$462,896	\$631,760
08/27/19	UW	Enterprise Architect - Data Strategy Development	\$253,906	\$204,200
08/28/19	DWD	Data Warehouse Developer II - Senior BI Developer	\$347,182	\$462,303
08/29/19	DWD	Database Architect 3	\$439,760	\$537,289
08/31/19	DFI	Quality Assurance	\$269,194	\$280,000
09/03/19	DHS	Certified Project Manager III	\$447,003	\$661,454
09/03/19	UW	Administrative IT Services Integration Project	\$1,071,143	\$946,540
09/06/19	DOT	Roadway Network Web Developer	\$377,856	\$433,758
09/06/19	DOT	Roadway Network Web Developer	\$381,089	\$433,758
09/10/19	DHS	Marketing for Medicaid and Marketplace Outreach	\$40,025	\$84,720
09/12/19	DWD	Data Warehouse Developer II - Senior BI Developer	\$348,382	\$431,103
09/13/19	DOA	Certified Microsoft .NET Web Developer III	\$394,389	\$552,269
09/13/19	DOA	Certified Microsoft .NET Web Developer III	\$394,389	\$552,269
09/13/19	DOA	Project Manager 2	\$394,389	\$552,269
09/16/19	DFI	Certified Microsoft .NET Web Developer II	\$330,617	\$381,920
09/16/19	DFI	Systems Engineer	\$366,836	\$330,832
09/17/19	DOT	Pavement Marking Data Collection	\$208,227	\$196,822
09/18/19	UW	PeopleSoft Database Analyst III - Exadata Migration	\$90,226	\$132,841
09/19/19	DNR	EM - FY20 PFAS GIS Contractor	\$354,279	\$311,483
09/19/19	DOJ	Technical Architect II (New Recruit)	\$354,724	\$575,160

09/25/19	DOT	Judicial Outreach Liaison	\$561,871	\$367,084
09/25/19	ETF	Programmer Analyst 3	\$364,832	\$457,566
09/26/19	DHS	Sr. Business Analyst/Consultant 3	\$894,005	\$890,671
10/01/19	DATCP	CRM Integration Specialists	\$515,307	\$548,325
10/01/19	DHS	SharePoint Admin. & Operations, Open Records, Microsoft Dynamics, Assessment & CARES Office 365 Upgrade	\$424,683	\$530,400
10/01/19	UW	Application Architect II - LAMP Stack Developer	\$55,524	\$78,868
10/01/19	UW	Business Analyst/Consultant 3	\$138,810	\$115,571
10/03/19	DCF	The Urban Institute ATTIS Model Collaboration with Division of Early Care and Education	\$1,097,913	\$51,424
10/04/19	ETF	Senior Web Developer	\$317,034	\$382,160
10/07/19	DCF	Legal Services - Guardian Ad Litum Services	\$529,812	\$234,000
10/09/19	ETF	Business Analyst/Consultant 2	\$425,307	\$350,960
10/10/19	DOT	Outdoor Advertising Sign Inventory System (OASIS)	\$787,498	\$581,070
10/10/19	ETF	Security Analyst 2	\$366,388	\$382,160
10/11/19	DCF	Systems Change Review	\$505,214	\$75,000
10/14/19	DNR	DNR eGrants System	\$152,405	\$179,288
10/14/19	ETF	Business Analyst/Consultant 3	\$425,307	\$413,360
10/15/19	DCF	Child Welfare Continuous Quality Improvement Reviews	\$1,275,849	\$950,150
10/17/19	DCF	Application Architect III	\$578,455	\$729,120
10/21/19	DWD	Data Warehouse Developer II	\$347,182	\$474,171
10/21/19	DWD	Data Warehouse Developer II	\$347,182	\$474,171
10/21/19	DWD	Data Warehouse Developer II	\$347,182	\$474,171
10/22/19	UW-M	Repairs and Maintenance for Refrigerated and Non Refrigerated Kitchen	\$790,738	\$687,936
10/24/19	DWD	Business Analyst/Consultant 2	\$395,235	\$349,028
10/24/19	DWD	Business Analyst/Consultant 3	\$81,286	\$73,946
10/25/19	DWD	Software Engineer 3	\$395,235	\$443,405
10/28/19	DWD	Business Analyst/Consultant 2	\$395,235	\$361,508
10/28/19	DWD	Business Analyst/Consultant 2	\$395,235	\$361,508
10/29/19	DOA	Janitorial Maintenance Services Eau Claire	\$184,047	\$249,075
10/29/19	DOT	Psychological Screening-WIDOT/State Patrol Trooper/Inspector Cadet Applicants	\$134,085	\$212,094
10/30/19	DHS	MES Business Intelligence Data Modeler II	\$336,483	\$499,200
10/30/19	DHS	MMIS Systems Maintenance and Operations Security Analyst II	\$458,528	\$374,400
10/30/19	DOT	Medical Screening of State Patrol Cadet Applicants	\$105,140	\$182,178

10/31/19	DWD	Database Administrator 3	\$219,598	\$236,554
10/31/19	ETF	Security Analyst 3	\$415,694	\$459,598
11/05/19	UW-M	Enrollment Management Consultant	\$1,607,121	\$1,300,010
11/07/19	UW-M	Public Radio Underwriting Sales	\$2,669,614	\$0
11/08/19	DCF	AODA - Alcohol and Other Drug Assistance Services	\$3,877,060	\$2,449,800
11/11/19	WSFP	Media Buying Services	\$609,960	\$491,425
11/12/19	DOC	Data Warehouse Developer II - POS-86	\$306,922	\$324,548
11/13/19	DMA	Consulting Firm on Environmental Impact Statement	\$73,583	\$62,500
11/13/19	DOC	Java Developer II - POS-16	\$323,334	\$389,230
11/13/19	DOC	Programmer Analyst 2 - POS-29	\$273,685	\$264,605
11/13/19	DOC	Programmer Analyst 3 - POS-20	\$273,685	\$264,605
11/13/19	DOC	Technical Writer 2 - POS-40	\$323,334	\$299,500
11/15/19	DWD	Data Warehouse Developer II - Senior BI Developer	\$287,766	\$357,359
11/18/19	DOT	Data Architect 3	\$392,263	\$421,690
11/19/19	DCF	Preschool Development Grant (Birth through Five)/Business Intelligence	\$2,633,907	\$2,243,220
11/20/19	DVA	Medical Director Services for WVH - Union Grove & King	\$977,054	\$815,400
11/22/19	DOC	SOT ATR at STF	\$955,230	\$756,600
11/27/19	DOC	Surveillance and Access Control Technician 1 - POS-62	\$294,846	\$287,954
11/27/19	ETF	Project Manager 2	\$415,694	\$506,960
11/27/19	ETF	Security Analyst 3	\$831,388	\$1,006,160
12/02/19	DHS	MMIS Certified Project Manager III	\$519,552	\$630,240
12/02/19	DOA	Network Access Management	\$445,708	\$489,922
12/03/19	DOJ	Desktop Support 3 (New Recruit)	\$364,916	\$300,600
12/04/19	DCF	Educational Liaison	\$812,869	\$412,500
12/05/19	DCF	DMS BITS KIDS (Child Support IT-KID027 & KID028)	\$1,189,515	\$934,920
12/05/19	DOT	Maintenance Project Management Project	\$321,928	\$369,190
12/11/19	DCF	Child Support Modernization Planning	\$2,455,678	\$2,431,831
12/12/19	DNR	LDES Rewrites and Enhancements	\$44,619	\$52,950
12/12/19	DOT	Data Architect 3	\$389,714	\$421,690
12/18/19	DOT	Subrecipient Grant Compliance	\$700,914	\$371,143
12/27/19	SWIB	Business Analyst 3	\$162,444	\$146,984
01/02/20	ETF	Data Warehouse Developer II	\$462,896	\$538,160

01/06/20	ETF	Technical Writer 2	\$374,901	\$313,520
01/08/20	ETF	Security Analyst 3	\$831,388	\$1,006,160
01/10/20	DOC	Programmer Analyst 3 - POS-45	\$293,264	\$306,672
01/10/20	DOJ	System Administrator II (New Position)	\$354,724	\$448,200
01/10/20	ETF	Application Architect III	\$847,648	\$1,555,280
01/10/20	ETF	Network Engineer	\$423,824	\$413,360
01/15/20	DOT	Java Developer/Java Developer 2	\$717,899	\$604,800
01/16/20	DOC	Security Analyst 2 - POS-01	\$272,458	\$312,100
01/16/20	DOC	Security Analyst 2 - POS-72	\$272,458	\$312,100
01/17/20	UW-Sup	UW Superior Grounds & Custodial Services	\$8,999,666	\$6,834,567
01/23/20	DOJ	Java Developer III (New Recruit)	\$354,724	\$541,800
01/24/20	DHS	Medicaid Enterprise Systems (MES) Business Analyst II	\$467,677	\$355,680
01/24/20	DWD	Data Warehouse Developer II	\$402,312	\$456,198
01/27/20	DWD	Database Architect 3	\$451,203	\$506,118
01/28/20	DOT	Subrecipient Grant Compliance	\$701,975	\$371,143
01/30/20	ETF	Business Analyst/Consultant 2	\$189,872	\$185,600
01/31/20	DOT	SC - Data Warehouse/BI Projects-BI Tech Lead 1	\$368,729	\$397,800
02/01/20	DCF	Child Abuse and Neglect Prevention Public Awareness	\$496,338	\$450,000
02/03/20	ETF	Security Analyst 3	\$424,203	\$495,209
02/03/20	UW	Database Architect 3	\$86,756	\$89,232
02/04/20	DWD	Programmer Analyst 3	\$402,312	\$431,058
02/04/20	ETF	Business Process Management and Strategic Mapping Consulting Services	\$3,177,310	\$8,427,571
02/06/20	DWD	Software Engineer 3	\$402,312	\$443,538
02/10/20	DOJ	Systems Administrator II	\$354,724	\$448,200
02/12/20	DCF	Preschool Development Grant (Birth through Five)/Application Development	\$1,003,829	\$799,680
02/12/20	DOC	BCE Furniture Installation	\$314,459	\$253,600
02/12/20	DOC	BOCM Classification Consultant	\$189,696	\$120,000
02/13/20	ETF	Application Architect II	\$423,824	\$500,720
02/13/20	ETF	ETI0003 - Staffing Services for Professional Persons	\$30,519,613	\$22,326,568
02/14/20	DHS	Project Manager 3 (PM3)	\$2,277,716	\$3,151,200
02/14/20	UW	Boilers and Installation of Boilers	\$3,088,582	\$1,980,375
02/16/20	DCF	DFES/BWF - Automation Projects for Bureau of Working Families	\$1,163,569	\$858,480

02/18/20	DNR	Business Analyst/Consultant 3	\$271,281	\$313,869
02/19/20	DOT	Economic Benefit of Aviation on the State of Wisconsin and Individual Airport in the System	\$603,292	\$329,682
02/19/20	ETF	Data Warehouse Developer II	\$462,896	\$475,760
02/20/20	DOC	Business Analyst/Consultant 3 - POS-52	\$296,049	\$309,664
02/20/20	DOC	Java Developer II - POS-56	\$296,049	\$355,144
02/21/20	DOJ	Technical Architect II (New Recruit)	\$354,724	\$573,000
02/21/20	DOJ	Technical Architect II (New Recruit)	\$354,724	\$573,000
02/24/20	DCF	Early Intervention Services	\$11,507,081	\$5,082,418
02/24/20	DOJ	Elder Abuse Hotline Program	\$125,574	\$134,670
02/25/20	UW-L	Window and Power Washing Services	\$502,738	\$418,597
02/26/20	ETF	Data Warehouse Developer II	\$462,896	\$506,960
02/26/20	UW-M	Medical Lab Testing Services	\$13,699,074	\$295,000
02/27/20	DOC	Surveillance and Access Control Technician 1 - POS-84	\$272,005	\$267,580
02/27/20	DOC	Surveillance and Access Control Technician 1 - POS-89	\$272,005	\$267,580
02/27/20	UW-M	Elevator Maintenance and Repairs	\$846,005	\$1,464,190
03/03/20	DOC	Business Intelligence Data Modeler II - POS-75	\$294,170	\$357,200
03/04/20	DOR	Unclaimed Property Newspaper Notices	\$323,307	\$99,313
03/05/20	DVA	Agency Nursing Services	\$1,283,308	\$1,310,525
03/06/20	DOJ	Technical Architect II	\$359,540	\$510,600
03/09/20	DCF	Case Management Review	\$354,007,478	\$4,351,286
03/09/20	UW	Salesforce Consulting and CRM Related Tools RFP	\$1,066,000	\$2,080,000
03/09/20	UWSA	Learning and Professional Development Services	\$3,542,194	\$941,473
03/10/20	DCF	Independent Initial Assessment	\$3,046,343	\$1,813,920
03/10/20	DOT	Project Manager	\$376,718	\$515,190
03/11/20	ETF	Business Analyst/Consultant 3	\$423,872	\$413,360
03/12/20	DCF	Wraparound Service	\$4,856,033	\$7,400,596
03/12/20	DOT	Java Developer	\$376,718	\$473,190
03/12/20	DOT	Java Developer	\$376,718	\$473,190
03/12/20	DOT	Java Developer	\$376,718	\$473,190
03/16/20	DOJ	Database Architect III (SQL - New Recruit)	\$359,540	\$510,600
03/16/20	UW	Project Manager 2	\$83,286	\$85,663
03/18/20	DCF	DFES/BWF - Legacy/Mainframe Projects for Bureau of Working Families	\$587,696	\$476,280

03/18/20	DOC	Surveillance and Access Control Technician 2 -POS-70	\$360,746	\$405,700
03/18/20	ETF	Application Architect II	\$423,824	\$500,720
03/19/20	DOC	CRM Architect III - POS-55	\$96,333	\$162,400
03/19/20	DOC	Integration Developer (Java Developer II) POS-28	\$376,737	\$452,020
03/19/20	DOC	Integration Developer (Java Developer II) POS-80	\$376,737	\$452,020
03/19/20	DOC	Integration Developer (Java Developer II) POS-92	\$376,737	\$452,020
03/19/20	DOC	Integration Developer (Java Developer III) POS-93	\$376,737	\$533,080
03/19/20	DOC	Low-Code Developer (Java Developer II) POS-13	\$376,737	\$452,020
03/19/20	DOC	Low-Code Developer (Java Developer II) POS-44	\$376,737	\$452,020
03/19/20	DOC	Security Analyst 2 - POS-12	\$304,026	\$347,800
03/19/20	DOC	Solutions Architect (Application Architect III) - POS-65	\$440,710	\$718,360
03/19/20	DOC	Web App Developer (Java Developer II) POS-6	\$376,737	\$452,020
03/20/20	DOC	Application Architect III - POS-3	\$440,710	\$718,360
03/20/20	DOC	CRM Architect III - POS-21 (EMR)	\$28,808	\$40,900
03/20/20	DOC	NetSuite Project Manager/Consultant - POS-15	\$440,710	\$1,042,600
03/20/20	DOC	NetSuite Project Manager/Consultant - POS-37	\$440,710	\$1,042,600
03/20/20	DOC	Quality Assurance Analyst 3 - POS-18	\$376,737	\$347,800
03/23/20	DOT	GIS Developer	\$376,718	\$515,190
03/23/20	DOT	GIS Developer	\$376,718	\$515,190
03/23/20	DOT	GIS Developer	\$376,718	\$515,190
03/27/20	DOC	Data Administrator 3 - POS-94	\$322,210	\$313,900
03/30/20	DCF	BCS Support (BCS005) Contracts - Mou's-DSA's-Security-3rd Party-Tables	\$513,617	\$399,840
03/30/20	DOA	COVID - 19 Help Desk Technician 1	\$66,262	\$32,252
03/30/20	DOA	COVID - 19 Help Desk Technician 1	\$66,262	\$32,252
03/30/20	DPI	Project Manager 2	\$311,047	\$414,939
04/01/20	DHS	Business Intelligence Architect III	\$502,740	\$655,200
04/01/20	DHS	Project Manager 2	\$501,904	\$530,400
04/01/20	DWD	Security Analyst 2	\$381,665	\$323,513
04/01/20	UW	Database Administrator 3	\$83,286	\$76,063
04/02/20	DHS	Business Analyst/Consultant 3	\$433,212	\$424,320
04/02/20	DHS	Business Analyst/Consultant 3	\$433,212	\$424,320
04/02/20	DHS	Database Administrator 3	\$433,210	\$430,560

04/02/20	DHS	Project Manager 2	\$433,212	\$530,400
04/02/20	DHS	Project Manager 2	\$433,212	\$530,400
04/02/20	DHS	Systems Architect 1	\$433,210	\$386,880
04/02/20	DHS	Systems Architect 1	\$433,210	\$386,880
04/02/20	DHS	Systems Architect 1	\$433,210	\$411,840
04/02/20	DHS	Systems Architect 1	\$433,210	\$411,840
04/02/20	DHS	Systems Architect 1	\$433,210	\$424,320
04/02/20	DHS	Systems Architect 1	\$433,210	\$436,800
04/02/20	DJS	Systems Architect 1	\$433,210	\$461,760
04/03/20	DOC	Java Developer II - POS-95	\$275,508	\$312,680
04/03/20	DWD	Data Warehouse Developer II	\$402,312	\$487,398
04/06/20	ETF	Application Architect II	\$423,824	\$500,720
04/07/20	DCF	Field Training Officer	\$392,181	\$270,480
04/07/20	DCF	Independent Initial Assessment	\$301,281	\$181,339
04/07/20	DCF	Ongoing, In-Home and Out-of-Home Management Services	\$35,035,034	\$22,258,206
04/07/20	DCF	Placement Referral Services for Children in Out-of-Home Care	\$920,749	\$637,778
04/09/20	DHS	Certified Microsoft.NET Web Developer	\$433,210	\$499,200
04/09/20	DHS	COBOL Mainframe Programmer 3	\$433,210	\$486,720
04/09/20	DHS	Database Administrator 2	\$381,142	\$405,600
04/09/20	DHS	Geospatial Solutions Developer Senior	\$433,210	\$549,120
04/09/20	DHS	Informatics Architecture Section (IAS) - Application Architect 1	\$442,768	\$624,000
04/09/20	DHS	Java Developer III	\$433,212	\$574,080
04/09/20	DHS	Programmer Analyst 3	\$381,142	\$405,600
04/12/20	DHS	Desktop Support 3 - MS Windows 2010 V1809, Access 2016 + Daily Operations Support; DES/BITS/DMaS	\$381,143	\$249,600
04/12/20	DHS	Desktop Support 3 - MS Windows 2010 V1809, Access 2016 + Daily Operations Support; DES/BITS/DMaS	\$381,143	\$249,600
04/12/20	DHS	Desktop Support 3 - MS Windows 2010 V1809, Access 2016 + Daily Operations Support; DES/BITS/DMaS	\$381,143	\$280,800
04/12/20	DHS	Desktop Support 3 - MS Windows 2010 V1809, Access 2016 + Office 365 + Support	\$381,143	\$287,040
04/14/20	DHS	Electronic Health Records (EHR)	\$436,308	\$424,320
04/14/20	DHS	Wisconsin Cancer Reporting System	\$249,157	\$249,600
04/14/20	DOC	Desktop Support 3 - POS-33	\$304,026	\$272,530
04/14/20	DOC	Desktop Support 3 - POS-35	\$304,026	\$272,530
04/15/20	DCF	Bureau of Information Technology Services, Technical Services Section	\$4,277,099	\$3,075,555

04/15/20	DOT	DBSI - Data Warehouse/BI Projects - DW Analyst	\$467,657	\$464,520
04/15/20	DOT	DTSD - Data Warehouse/BI Projects	\$467,657	\$474,000
04/15/20	DOT	SC - Data Warehouse/BI Projects - DW Developer 2	\$467,657	\$505,680
04/15/20	DOT	STAR-Data Warehouse/BI Projects - DW Analyst 2	\$467,657	\$464,520
04/15/20	DOT	STAR-Data Warehouse/BU Projects - DW Developer 2	\$467,657	\$505,680
04/16/20	DATCP	Certified Microsoft.NET Web Developer	\$525,311	\$548,325
04/16/20	DATCP	ITSS CRM Integration Specialist	\$525,311	\$548,325
04/16/20	DHS	Business Analyst/Consultant - 1	\$433,210	\$287,040
04/16/20	DHS	Security Analyst 2 - Computer Security Incident Response Team (CSIRT)	\$433,210	\$374,400
04/16/20	DHS	Security Analyst 2 - Computer Security Incident Response Team (CSIRT) Analyst	\$433,210	\$374,400
04/16/20	DOC	Data Warehouse Developer II - POS-87	\$326,902	\$404,320
04/16/20	DOR	VAULT SLF Mainframe Modernization (Continuation of 1 Supplemental Business Analyst Resource)	\$375,172	\$485,458
04/17/20	DHS	Desktop Support 3	\$370,149	\$280,800
04/17/20	DHS	Desktop Support 3	\$381,142	\$212,160
04/17/20	DHS	Physical Therapy Services for MMHI	\$488,805	\$580,444
04/19/20	DHS	IS Technical Services/Multimedia Specialist	\$287,618	\$230,880
04/20/20	DOT	GIS Developer	\$416,576	\$504,990
04/21/20	DCF	FSE Re-Bids FY 2021	\$1,183,452	\$635,040
04/22/20	DOT	STAR - Data Warehouse/BI Projects - BI Tech Lead	\$467,657	\$499,800
04/23/20	DOT	DMV Programmer Analyst 3	\$725,103	\$816,000
04/23/20	DOT	DMV Programmer Analyst 3	\$725,103	\$816,000
04/23/20	DOT	DMV Systems Analyst 3	\$362,551	\$420,000
04/23/20	DOT	Transportation Utility Management System	\$376,718	\$425,190
04/24/20	DCF	Birth to 5 Marketing Campaign	\$253,319	\$212,660
04/24/20	UW-M	Janitorial Services for the UWM School of Continuing Education	\$200,597	\$132,000
04/27/20	DOJ	Java Developer III	\$354,724	\$510,600
04/27/20	DOJ	Security Analyst 3	\$354,724	\$510,600
04/27/20	DOJ	Systems Administrator 2	\$354,724	\$448,200
04/27/20	DOT	Technical Architect II	\$467,656	\$540,270
04/28/20	DCF	DMS BITS KIDS (Child Support IT - Multiple)	\$4,713,528	\$3,592,680
04/29/20	DOJ	Systems Administrator 2	\$354,724	\$423,240
04/30/20	DCF	DECE/DSP/BWF - Data Warehouse Tech Lead I, Dev I, Dev II	\$3,333,041	\$2,288,190

04/30/20	DNR	BRRTS, BOTW, Tracker, SERTS System Development/Maintenance	\$315,871	\$653,608
05/01/20	DOT	Java Developer II	\$467,657	\$463,830
05/01/20	DOT	Level 3 Computer Security	\$362,651	\$352,800
05/01/20	DOT	Systems Administrator 2 for Web Infrastructure	\$357,186	\$411,600
05/04/20	DOC	DEVOPS Engineer III - POS-31	\$361,044	\$446,230
05/05/20	DOT	IT Operations Network Engineer 1	\$381,166	\$446,190
05/06/20	DCF	DCF DMS BITS CW	\$543,423	\$420,165
05/06/20	DWD	UI Help Desk Technician 1	\$524,668	\$277,754
05/06/20	Elections	WisVote Phase II and Maintenance Project	\$533,531	\$561,840
05/06/20	DOT	Geospatial Information Specialist Senior	\$389,714	\$446,190
05/07/20	DCF	DMS BITS KIDS (Child Support IT - KID002, KID003)	\$1,013,420	\$664,440
05/08/20	DOC	Painting Services for LHS/CLS	\$128,347	\$125,731
05/08/20	DOT	IT Operations Desktop Support 2	\$327,119	\$205,800
05/08/20	DOT	IT Operations Help Desk	\$327,119	\$327,105
05/08/20	DOT	IT Operations Telecommunications Analyst 2	\$457,967	\$457,035
05/09/20	DNR	WisFIRS Development (Public and Private)	\$561,298	\$569,847
05/11/20	DHS	Medical Transportation Services	\$3,665,239	\$1,450,151
05/11/20	DNR	WA - FY21 Electronic Lab Submittals	\$313,932	\$244,257
05/11/20	DOC	Business Analyst/Consultant - 1 - POS-78	\$225,106	\$185,320
05/13/20	DCF	DCF DMS BITS FSE	\$477,223	\$481,954
05/13/20	DCF	Increasing Parent Knowledge - Text Messaging Program	\$349,193	\$196,240
05/13/20	DNR	Bureau of Technology Services GIS Server Infrastructure Services	\$545,604	\$586,236
05/13/20	DOJ	Java Developer III	\$354,724	\$541,880
05/14/20	DNR	Certification Services Section, External Services Division	\$330,112	\$386,160
05/14/20	DNR	DNR eGrants System Development	\$142,508	\$156,432
05/14/20	DNR	DNR eGrants System Development	\$142,508	\$156,432
05/14/20	DOT	Java Developer II	\$435,915	\$427,680
05/15/20	DCF	BCS Support (BCS004) Project Work/Systems Support	\$454,611	\$399,840
05/15/20	DNR	Systems Architect 1	\$679,266	\$730,525
05/15/20	DOT	DTSD - Data Warehouse/BI Projects - DW Analyst 2	\$467,657	\$474,000
05/15/20	DPI	Community Nutrition Program	\$411,854	\$408,958
05/19/20	DOC	Security Analyst 2 - POS-14	\$304,026	\$347,800

05/19/20	DPI	Programmer Analyst 3	\$409,670	\$499,689
05/19/20	DPI	Project Manager 1	\$397,554	\$421,311
05/20/20	DOC	Quality Assurance Analyst 3 - POS-17	\$376,737	\$347,880
05/20/20	DPI	Enterprise Architect 2	\$409,670	\$553,689
05/20/20	DPI	Programmer 3	\$409,670	\$421,689
05/20/20	DPI	Sr. Internal Business Analyst	\$409,670	\$499,689
05/20/20	DPI	Sr. Internal Business Analyst	\$409,670	\$553,689
05/20/20	DPI	Sr. Internal Business Analyst	\$409,670	\$553,689
05/20/20	DPI	Sr. Internal Business Analyst	\$409,670	\$553,689
05/21/20	DOA	LAN/WAN / Network Technician 3	\$400,674	\$381,897
05/23/20	DOA	Client Engineering/Desktop Support 2	\$349,646	\$238,377
05/23/20	DOA	Client Engineering/Desktop Support 2	\$349,646	\$238,377
05/23/20	DOA	Client Engineering/Desktop Support 2	\$349,646	\$238,377
05/23/20	DOA	Client Engineering/Desktop Support 2	\$400,674	\$238,377
05/23/20	DOA	Client Engineering/Desktop Support 2	\$400,674	\$238,377
05/23/20	DOA	Client Engineering/Desktop Support 2	\$400,674	\$313,257
05/23/20	DOA	Client Engineering/DOA Help Desk 2	\$298,811	\$238,377
05/23/20	DOA	DA IT/Systems Administrator 2	\$457,605	\$456,777
05/23/20	DOA	DSPS Technology Services/Software Engineer 3	\$451,605	\$456,777
05/23/20	DOA	Enterprise Service Desk/Help Desk 1	\$298,811	\$194,697
05/26/20	DHS	WEDEE-COVID-19 Help Desk (Desktop Support)	\$443,167	\$291,200
05/27/20	DNR	Water ePermitting System	\$926,283	\$480,000
05/27/20	DOA	Cloud Services/Systems Administrator 2	\$451,605	\$456,777
05/27/20	DOA	DA IT/Technical Architect II	\$457,605	\$587,817
05/27/20	DOA	Database/Data Communications/Database Administrator 3	\$451,605	\$487,977
05/27/20	DOA	Enterprise Service Desk/Help Desk 1	\$298,811	\$194,697
05/27/20	DOA	STAR Program Services/PeopleSoft Analyst III	\$400,674	\$938,817
05/27/20	DPI	Quality Assurance Analyst 3	\$349,158	\$338,811
05/27/20	DPI	Quality Assurance Analyst 3	\$349,158	\$338,811
05/27/20	ETF	COBOL Mainframe Programmer 3	\$359,474	\$427,760
05/27/20	ETF	Java Developer II	\$409,183	\$427,760
05/27/20	ETF	Java Developer II	\$409,183	\$433,760

05/27/20	ETF	Java Developer II	\$409,183	\$433,760
05/27/20	ETF	Java Developer II	\$409,183	\$439,760
05/27/20	ETF	Java Developer II	\$409,183	\$439,760
05/27/20	ETF	Java Developer II	\$409,183	\$439,760
05/28/20	DCF	Family First Project Implementation Management	\$309,518	\$313,600
05/28/20	DNR	WA - FY21 WINS SW HW Inspections	\$264,495	\$255,585
05/28/20	DOA	CICS Mainframe zOS/Technical Architect III		\$693,897
05/28/20	DOA	Database/Data Communications/Database Administrator 3	\$400,674	\$487,977
05/28/20	DOA	DSPS Technology Services/CRM Integration Specialist	\$451,605	\$550,377
05/28/20	DOA	Mainframe zOS / Technical Architect III	\$147,753	\$231,299
05/28/20	DOA	Partnered Solutions/Project Manager 2	\$147,753	\$183,459
05/28/20	DOA	Unified Communications Program/Technical Architect II	\$451,605	\$587,817
05/28/20	DOA	Web Platform Services/Systems Administrator 2	\$400,674	\$456,777
05/28/20	DOA	Web Platform Services/Systems Administrator 2	\$400,674	\$456,777
06/02/20	DCF	Youth Justice Risk/Need Assessment Tool	\$10,558	\$75,000
06/02/20	DPI	Enterprise Architect 2	\$411,515	\$553,689
06/02/20	UW-M	Sidewalk Repair and Replacement	\$235,333	\$290,000
06/04/20	WSFP	Electrician Services	\$218,016	\$262,262
06/04/20	WSFP	Plumbing Services	\$212,188	\$343,894
06/04/20	WTCSB	Interface Grant	\$462,851	\$393,998
06/09/20	ETF	Desktop Support 3	\$352,530	\$289,760
06/10/20	DCF	Evaluation of Parents Supporting Parents Model	\$140,768	\$52,919
06/15/20	DOT	DSP-BOTS-PSTS-CRU (Crash Records Unit) Programmer Analyst 3	\$163,409	\$136,000
06/19/20	DVA	WDVA Transitional Housing and Recovery Program Operations	\$8,763,617	\$7,519,075
06/22/20	DHS	Medicaid Enterprise Systems (MES)	\$250,174	\$265,200
06/23/20	SWIB	Help Desk III - Contract Worker	\$122,378	\$88,200
06/23/20	SWIB	Technical Architect - Contract Worker	\$113,647	\$98,528
06/30/20	DCF	Security Guard Services	\$1,749,927	\$500,000

Fiscal Year 2020 Continued Appropriateness Analyses

Date	Agency	Nature
07/01/19	DATCP	Certified Microsoft .NET web Developer II
07/01/19	DATCP	Certified Microsoft .NET web Developer II
07/01/19	DATCP	Certified Microsoft .NET web Developer II
07/01/19	DATCP	Certified Microsoft .NET web Developer II
07/01/19	DATCP	Certified Microsoft .NET web Developer II
07/01/19	DATCP	ITSS - CRM Integration Specialist
07/01/19	DATCP	ITSS - CRM Integration Specialist
07/01/19	DATCP	ITSS - CRM Integration Specialist
07/01/19	DATCP	ITSS - CRM Integration Specialist
07/01/19	DCF	DMCPS Independent Initial Assessments
07/01/19	DCF	Human Trafficking Awareness and Prevention Campaign
07/01/19	DCF	Licensing Liaisons Services
07/01/19	DCF	Wisconsin Works (W-2), Child Support and Other Programs Training
07/01/19	DCF	Youngstar
07/01/19	DCF	Programmer-Analyst - 1
07/01/19	DFI	Certified Microsoft .NET web Developer II
07/01/19	DFI	Certified Microsoft .NET web Developer II
07/01/19	DFI	Certified Microsoft .NET web Developer II
07/01/19	DFI	Certified Microsoft .NET web Developer II
07/01/19	DFI	Certified Microsoft .NET web Developer III
07/01/19	DFI	Database Administrator - 3
07/01/19	DFI	Project Manager - 1
07/01/19	DFI	Quality Assurance Analyst - 2
07/01/19	DFI	Systems Engineer - 1
07/01/19	DHS	Community Services for Clients on Supervised Release
07/01/19	DHS	Excavating Services
07/01/19	DHS	Medical Transcription Services
07/01/19	DHS	Occupational, Physical and Speech Therapy Services
07/01/19	DHS	Outpatient Competency Examinations
07/01/19	DHS	Application Architect I
07/01/19	DHS	Application Architect I
07/01/19	DHS	Application Architect III
07/01/19	DHS	Business Analyst/Consultant - 1
07/01/19	DHS	Business Analyst/Consultant - 1
07/01/19	DHS	Business Analyst/Consultant - 3
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                               Geospatial Solutions Developer Junior
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                               Programmer-Analyst - 3
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                               Project Manager - 2
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                               Catering Services for REACT Center
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                               Application Architect I
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                               Certified Microsoft .NET web Developer II
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                               Database Architect - 3
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                               Geospatial Information Specialist Senior
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                               ITSS - Geospatial Architect/Administrator
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                               ITSS - Telecommunications Technician II
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                               Programmer-Analyst - 3
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                               Auto Glass Repair and Replacement
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                               Pre-Sorting & Metering Service
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                               Sr Internal Business Systems Analyst
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                               Visitor Management System (VMS) and Related Security Procedures
07/01/19
             DOC
                               Domestic Violence Court Intake Referral Services for Region 3 - Milwaukee, WI
07/01/19
             DOC
                               Domestic Violence Intervention Group Program Services for Region 3 - Milwaukee, WI
                               Substance Abuse Counselor and Clinical Supervision Services for Jackson Correctional Institution
07/01/19
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             DOC
                               Substance Abuse Counselor and Clinical Supervision Services for the St Croix Correctional Center
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                               Application Architect III
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                               Business Analyst/Consultant - 3
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                               CRM Integration Architect 3
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                               Data Warehouse Developer II
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                               Desktop Support - 3
07/01/19
             DOC
                               Desktop Support - 3
                               Desktop Support - 3
07/01/19
             DOC
07/01/19
             DOC
                               Help Desk - 2
07/01/19
             DOC
                               Help Desk - 2
07/01/19
             DOC
                               Help Desk - 2
```

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07/01/19
             DOC
                               Help Desk - 2
                               Help Desk - 2
07/01/19
             DOC
07/01/19
             DOC
                               ITSS - Systems Engineering Lead
07/01/19
             DOC
                               Java Developer II
             DOC
07/01/19
                               Java Developer III
07/01/19
             DOC
                               Java Developer III
07/01/19
             DOC
                               NetSuite Project Manager / Consultant
07/01/19
             DOC
                               NetSuite Project Manager / Consultant
07/01/19
             DOC
                               Programmer-Analyst - 2
07/01/19
             DOC
                               Programmer-Analyst - 3
07/01/19
             DOC
                               Project Manager - 1
07/01/19
             DOC
                               Quality Assurance Analyst - 3
07/01/19
             DOC
                               Security Analyst - 2
07/01/19
             DOC
                               Security Analyst - 2
07/01/19
             DOC
                               Security Analyst - 2
07/01/19
             DOC
                               Surveillance and Access Control Technician - 1
07/01/19
             DOC
                               Surveillance and Access Control Technician - 1
             DOC
07/01/19
                               Systems Administrator - 1
07/01/19
             DOC
                               Systems Administrator - 2
07/01/19
             DOC
                               Systems Administrator - 2
07/01/19
             DOJ
                               Certified Microsoft .NET web Developer II
07/01/19
             DOJ
                               Certified Microsoft .NET web Developer II
07/01/19
             DOJ
                               Java Developer III
07/01/19
             DOJ
                               Security Analyst - 3
07/01/19
             DOJ
                               Security Analyst - 3
07/01/19
             DOJ
                               Security Analyst - 3
07/01/19
             DOJ
                               Systems Administrator - 2
07/01/19
             DOJ
                               Systems Administrator - 2
             DOJ
07/01/19
                               Systems Administrator - 2
07/01/19
             DOJ
                               Technical Architect II
             DOJ
                               Technical Architect II
07/01/19
07/01/19
             DOJ
                               Technical Architect II
07/01/19
             DOJ
                               Web Administrator 2
07/01/19
             DOR
                               Application Architect II
07/01/19
             DOR
                               Business Analyst/Consultant - 3
07/01/19
             DOR
                               Java Developer II
             DOR
07/01/19
                               Project Manager - 2
07/01/19
             DOT
                               Application Architect II
07/01/19
             DOT
                               Business Analyst/Consultant - 2
07/01/19
             DOT
                               Business Analyst/Consultant - 3
07/01/19
             DOT
                               Business Analyst/Consultant - 3
07/01/19
             DOT
                               Certified Project Manager 3
```

```
07/01/19
             DOT
                              COBOL Mainframe Programmer III
07/01/19
             DOT
                              Data Warehouse Analyst II
07/01/19
             DOT
                              Data Warehouse Developer II
07/01/19
             DOT
                              Data Warehouse Developer II
07/01/19
             DOT
                              Data Warehouse Developer II
07/01/19
             DOT
                              Database Architect - 3
07/01/19
             DOT
                              Desktop Support - 2
07/01/19
             DOT
                              Desktop Support - 3
07/01/19
             DOT
                              Geospatial Solutions Developer Junior
07/01/19
             DOT
                              Geospatial Solutions Developer Junior
07/01/19
             DOT
                              Geospatial Solutions Developer Junior
07/01/19
             DOT
                              Help Desk - 2
07/01/19
             DOT
                              Help Desk - 3
07/01/19
             DOT
                              Help Desk - 3
07/01/19
             DOT
                              ITSS - Telecommunications Technician II
07/01/19
             DOT
                              Java Developer II
                              Java Developer II
07/01/19
             DOT
07/01/19
             DOT
                              Java Developer II
07/01/19
             DOT
                              Java Developer II
07/01/19
             DOT
                              Java Developer II
             DOT
07/01/19
                              Network Engineer - 1
07/01/19
             DOT
                              Network Engineer - 1
             DOT
07/01/19
                              PeopleSoft Analyst III (w/ 2010 rate change)
07/01/19
             DOT
                              Programmer-Analyst - 3
07/01/19
             DOT
                              Project Manager - 1
07/01/19
             DOT
                              Project Manager - 2
07/01/19
             DOT
                              Project Manager - 2
07/01/19
             DOT
                              Project Manager - 2
             DOT
07/01/19
                              Project Manager - 2
07/01/19
             DOT
                              Security Analyst - 2
                              Systems Administrator - 1
07/01/19
             DOT
07/01/19
             DOT
                              Systems Administrator - 2
07/01/19
             DOT
                              Systems Administrator - 2
07/01/19
             DOT
                              Systems Administrator - 2
```

07/01/19	DOT	Systems Analyst 1
* * * .	DOT	Systems Analyst - 1
07/01/19		Systems Analyst - 3
07/01/19	DOT	Systems Analyst - 3
07/01/19	DOT	Systems Analyst - 3
07/01/19	DOT	Systems Architect - 1
07/01/19	DOT	Systems Architect - 1
07/01/19	DOT	Technical Architect II
07/01/19	DPI	Application Architect II
07/01/19	DPI	Application Architect III
07/01/19	DPI	Business Analyst/Consultant - 2
07/01/19	DPI	Business Intelligence Architect 2
07/01/19	DPI	Business Intelligence Architect 3
07/01/19	DPI	Business Intelligence Architect 3
07/01/19	DPI	Business Intelligence Technical Lead II
07/01/19	DPI	Certified Microsoft .NET web Developer II
07/01/19	DPI	Certified Project Manager 3
07/01/19	DPI	Certified Project Manager 3
07/01/19	DPI	Certified Project Manager 3
07/01/19	DPI	Data Warehouse Developer III
07/01/19	DPI	Data Warehouse Developer III
07/01/19	DPI	Database Architect - 3
07/01/19	DPI	Enterprise Architect 2
07/01/19	DPI	Enterprise Architect 2
07/01/19	DPI	Enterprise Architect 2
07/01/19	DPI	Enterprise Architect 2
	DPI	•
07/01/19		Help Desk - 3
07/01/19	DPI	Programmer - 3
07/01/19	DPI	Programmer-Analyst - 3
07/01/19	DPI	Programmer-Analyst - 3
07/01/19	DPI	Programmer-Analyst - 3
07/01/19	DPI	Project Manager - 1
07/01/19	DPI	Project Manager - 2
07/01/19	DPI	Quality Assurance Analyst - 2
07/01/19	DPI	Quality Assurance Analyst - 3
07/01/19	DPI	Quality Assurance Analyst - 3
07/01/19	DPI	Sr Internal Business Systems Analyst
07/01/19	DPI	Sr Internal Business Systems Analyst
07/01/19	DPI	Sr Internal Business Systems Analyst
07/01/19	DPI	Sr Internal Business Systems Analyst
07/01/19	DPI	Sr Internal Business Systems Analyst
07/01/19	DPI	Sr Internal Business Systems Analyst
07/01/19	DPI	Technical Architect II
07/01/19	DPI	Technical Writer - 2
07/01/19	DVA	Reusable Underpads & Laundry
07/01/19	Elections	Application Architect I
07/01/19	Elections	Data Warehouse Developer III
07/01/19	Elections	Database Architect - 3
07/01/19	Elections	Programmer-Analyst - 3
07/01/19	Elections	Technical Architect II
07/01/19	ETF	Application Architect I
07/01/19	ETF	Business Analyst/Consultant - 2
07/01/19	ETF	Business Analyst/Consultant - 2
0.,01,13		Sasmess / marysty consultant

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07/01/19
             ETF
                               Business Intelligence Architect 2
07/01/19
             ETF
                               Business Intelligence Technical Lead II
07/01/19
             ETF
                               Certified Project Manager 3
07/01/19
             ETF
                               Certified Project Manager 3
07/01/19
             ETF
                               COBOL Mainframe Programmer III
07/01/19
             ETF
                               Data Warehouse Analyst II
07/01/19
             ETF
                               Help Desk - 3
07/01/19
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                               Help Desk - 3
07/01/19
             ETF
                               Help Desk - 3
07/01/19
             ETF
                               Java Developer II
07/01/19
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                               Java Developer II
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                               Java Developer II
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                               Java Developer II
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                               Java Developer II
07/01/19
             ETF
                               Java Developer II
07/01/19
             ETF
                               Network Engineer - 1
07/01/19
             ETF
                               Programmer-Analyst - 3
07/01/19
             ETF
                               Project Manager - 1
07/01/19
             ETF
                               Project Manager - 2
07/01/19
             ETF
                               Security Analyst - 3
07/01/19
             ETF
                               Security Analyst - 3
07/01/19
             ETF
                               Security Analyst - 3
07/01/19
             ETF
                               SharePoint Systems Administrator - 2
07/01/19
             ETF
                               Systems Administrator - 2
07/01/19
             ETF
                               Systems Administrator - 2
07/01/19
             ETF
                               Systems Architect - 1
07/01/19
             ETF
                               Technical Architect II
07/01/19
             ETF
                               Technical Writer - 1
             ETF
                               Technical Writer - 2
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             ETF
                               Technical Writer - 2
                               Technical Writer - 2
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             ETF
                               Technical Writer - 2
                               Technical Writer - 2
07/01/19
             ETF
07/01/19
             ETF
                               Technical Writer - 2
07/01/19
             Ethics
                               Database Architect - 3
07/01/19
             OCI
                               Application Architect I
07/01/19
             OCI
                               Java Developer III
07/01/19
             OCI
                               Project Manager - 2
07/01/19
             OCI
                               Systems Engineer - 1
07/01/19
             SWIB
                               Business Analyst/Consultant - 3
07/01/19
             UW-M
                               Fans, Ducts, and Hood Cleaning, Filter Replacement, and Soak Tank Service
07/01/19
             WTC
                               Programmer-Analyst - 3
08/01/19
             DCF
                               Fraud Investigation Audit Support - Milwaukee & Madison
08/01/19
             DCF
                               Trauma Informed Training
09/01/19
             DOC
                               Non-Residential Sexual Offender Treatment Services
09/30/19
             DOT
                               Digitizing Microforms
10/01/19
             DMA
                               Incident Management Software Solution
```

10/01/19	DOC	Cognitive Behavioral Program Services - Region 1 (Madison, WI)
10/01/19	DOT	Child Passenger Safety
10/01/19	DOT	Drug Recognition Expert (DRE) State Coordinator
10/03/19	DOA	Case Management Software
10/17/19	DOT	Next Generation Advanced Traffic Management System
11/29/19	UW-M	Elevator Constructor Services
12/01/19	DOC	Cognitive Behavioral Therapy Program Services
01/01/20	DCF	Management of Domestic Violence Prevention Programming
01/01/20	DOA	Command Center Equipment and Installation
01/01/20	DOT	Intercity Bus Program Contract (Indian Trails)
01/01/20	DOT	Intercity Bus Program Contract (Jefferson Lines)
01/01/20	DOT	Intercity Bus Program Contract (Lamers Bus Lines, Inc.)
01/01/20	DOT	Intercity Bus Program Contract (WI Coach Lines)
01/31/20	DHS	Fraud Data Analytics Services
02/01/20	DOT	Management Performance Review
02/01/20	DOT	Rural Transit Assistance Program
02/01/20	DOT	Web-Based Transportation Aids System Software (WebTAS)
02/01/20	UW-M	Plumbing Services
02/03/20	DHS	Leadership Development Training
03/01/20	DVA	Rehabilitation Therapy Services for the WI Veterans Home at King and Union Grove
04/01/20	DCF	Anti-Human Trafficking Regional Hub - Region 2
04/01/20	DOC	Transitional Housing Services
04/01/20	UW-M	Mechanical Services
04/01/20	UW-M	Pipe Insulating Services
04/01/20	UW-M	Sprinkler Fitting Services
04/01/20	UW-M	Sprinkler Fitting Services
04/10/20	DCF	EBT Parent Pay Card Services
05/01/20	UW-M	Electrical Services
05/01/20	UW-M	Sheet Metal Services
06/01/20	DCF	Anti-Human Trafficking Regional Hub - Region 4