

MEDICAL COLLEGE OF WISCONSIN

GOVERNOR'S BUDGET RECOMMENDATIONS

Source of Funds	FY25 Adjusted Base	FY26 Recommended	% Change Over FY25	FY27 Recommended	% Change Over FY26
GPR	13,603,000	15,655,600	15.1	15,079,400	-3.7
PR-O	247,500	247,500	0.0	247,500	0.0
TOTAL	13,850,500	15,903,100	14.8	15,326,900	-3.6

FULL-TIME EQUIVALENT POSITION SUMMARY

Source of Funds	FY25 Adjusted Base	FY26 Recommended	FTE Change Over FY25	FY27 Recommended	FTE Change Over FY26
TOTAL	0.00	0.00	0.00	0.00	0.00

AGENCY DESCRIPTION

The Medical College of Wisconsin, Inc., is a private, nonprofit educational institution, governed by a board of trustees, consisting of a maximum of 30 members. The Governor, with the advice and consent of the Senate, appoints two members of the board for staggered six-year terms.

The college is transforming health sciences education through its School of Medicine, School of Pharmacy, and Graduate School of Biomedical Sciences. The main campus is in Milwaukee, with two regional medical school campuses in Green Bay and Wausau.

The college offers the following degrees:

School of Medicine

- Doctor of Medicine (M.D.), residency and fellowship training in almost all medical specialties and subspecialties.
- Anesthesiology Assistant (M.S.).

School of Pharmacy

- Doctor of Pharmacy (PharmD).

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Graduate School of Biomedical Sciences

Ph.D. Programs

- Basic and Translational Research.
- Biochemistry.
- Biophysics.
- Biostatistics.
- Cell and Developmental Biology.
- Microbiology and Immunology.
- Pharmacology and Toxicology.
- Physiology.
- Public and Community Health.

Doctor of Public Health (DrPH)

Master's Degree Programs

- Bioethics (M.A.).
- Biostatistics and Data Science (M.A.).
- Clinical and Translational Science (M.S.).
- Genetic Counseling (M.S.).
- Global Health Equity (M.S.).
- Medical Physiology (M.M.P.).
- Precision Medicine (M.S.).
- Public Health (M.P.H.).

Joint Degree Programs with Marquette University

- Bioinformatics (M.S.).
- Biomedical Engineering (Ph.D.).
- Healthcare Technologies Management (M.S.).

Dual-Degree Programs within the College

- Clinical and Translational Science (M.S.), with pursuit of M.D. degree.
- Public Health (M.P.H.), with pursuit of M.D. degree.
- Medical Scientist Training Program (pursuit of both a Ph.D. and an M.D.).

Dual-Degree Programs with Articulation Agreements

- Global Health Equity (M.S.) – Marquette University.
- Public Health (M.P.H.) – Carthage College.
- Public Health (M.P.H.) – Mount Mary University.
- Public Health (M.P.H.) – Lawrence University.
- Public Health (M.P.H.) – St. Norbert College.
- Public Health (M.P.H.) – Wisconsin Lutheran College.
- Doctor of Pharmacy (PharmD) – Alverno College.
- Doctor of Pharmacy (PharmD) – Carroll University.
- Doctor of Pharmacy (PharmD) – Carthage College.
- Doctor of Pharmacy (PharmD) – Marquette University.
- Doctor of Pharmacy (PharmD) – Mount Mary University.
- Doctor of Pharmacy (PharmD) – Milwaukee School of Engineering.
- Doctor of Pharmacy (PharmD) – Ripon College.
- Doctor of Pharmacy (PharmD) – St. Norbert College.
- Doctor of Pharmacy (PharmD) – Viterbo University.
- Doctor of Pharmacy (PharmD) – Wisconsin Lutheran College.

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Certificate Programs

- Advanced Qualifications in Human Subjects Protection.
- Clinical Bioethics.
- Clinical and Translational Science.
- Community Health Assessment and Planning.
- Neuroethics.
- Population Health Management.
- Precision Medicine.
- Public Health.
- Research Ethics.

The college receives a specified sum from the state, under the medical student tuition assistance program, for each Wisconsin resident medical student it enrolls, to encourage Wisconsin residents to choose to attend a Wisconsin medical school.

In addition to the aid that Wisconsin resident medical students receive for tuition assistance, the college receives state funds to support its residency programs. These programs are intended to ensure physicians and psychiatrists who are more likely to practice in underserved rural and urban settings complete residency training in Wisconsin.

The college is required to fulfill certain statutory reporting requirements, and the Legislative Audit Bureau conducts biennial postaudits of expenditures made under state appropriations.

MISSION

The college is a private academic institution dedicated to leadership and excellence in advancing the prevention, diagnosis and treatment of disease and injury through:

- Education: Preparing the clinicians and scientists of tomorrow while enhancing the skills of today's health professionals.
- Research: Creating new knowledge in basic, translational and patient-based research to improve human health.
- Patient Care: Providing effective, compassionate, expert care for patients.
- Community Engagement: Partnering with public and private organizations to enhance learning, research, patient care and the health of the community.

PROGRAMS, GOALS, OBJECTIVES AND ACTIVITIES

Note: Goals, objectives and activities have been revised.

Program 1: Training of Health Personnel

Goal: Stabilize and increase education and retention of family physicians within Wisconsin. Family medicine residency programs nationally have experienced a slightly increased level of overall (U.S. and international) student interest, but recruitment of U.S. medical school graduates remains competitive.

Objective/Activity: The Department of Family and Community Medicine continues its work to provide a variety of residency training programs for recruiting students with different interests in family medicine or the type of community they wish to serve. The programs saw a decrease in 2023 with 14 of 27 residents choosing to remain in Wisconsin following graduation. The objective is to increase the primary care workforce in the state of Wisconsin year-over-year as demand for family physicians still far exceeds supply.

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Goal: Increase the percentage of psychiatry and behavioral health graduates who enter practice in Wisconsin.

Objective/Activity: Beginning in 2023-24, the Department of Psychiatry and Behavioral Health receives state appropriation support for its psychiatry and behavioral health residency programs. These funds are critical to recruiting Wisconsin residents into the program to increase the supply of physicians to meet Wisconsin's growing mental health care needs.

Family Medicine

Ascension Columbia St. Mary's Family Medicine Residency Program

The residency program has a resident complement of six residents in 2024-25. The expansion slots have moved to support the residents in the north side residency program. In 2023, the residency program graduated eight residents, two of whom remained in Wisconsin. While in 2024, the residency program graduated eight residents, four of whom remained in Wisconsin.

On April 14, 2022, Ascension gave a two-year notice for its separation from the college and certain affiliated entities. As a result of the conclusion of this affiliation with Ascension, the intent is to utilize the portions of the state appropriation that has been dedicated to the Ascension Columbia St. Mary's and Ascension All Saints Family Medicine Residency Programs to support the Froedtert & Medical College of Wisconsin (F&MCW) North Side Family Medicine Residency Program and the F&MCW South Side Family Medicine Residency Program, as described below.

Ascension All Saints Family Medicine Residency Program

This program continues to meet the needs of its last class of six resident physicians through community engagement caring for the underserved population in Milwaukee. The program graduated six residents in 2023, two of whom stayed in Wisconsin. In 2024, the residency program graduated six residents, three of whom remained in Wisconsin.

Froedtert Health Menomonee Falls Family Medicine Residency Program

This residency program graduated five family physicians in June 2023. Of those five graduates, three stayed in Wisconsin. In 2024, the number of residents who stayed in Wisconsin was six of six graduates.

Mosaic Family Health Fox Valley Family Medicine Residency Program

In Appleton, the Mosaic Fox Valley Family Medicine Residency Program is an affiliate program within the college. The state appropriation's funding for these three resident slots continues to be extremely important for keeping family physicians in the state. In 2023, Appleton graduated seven residents, three of whom were supported by the expansion funding, with six of the seven staying in Wisconsin. This program graduated seven residents in 2024, six of whom stayed in Wisconsin.

Prevea Health and HSHS Sacred Heart Hospital Family Medicine Residency Program

In 2017, Hospital Sisters Health Systems (HSHS) and Prevea Health assumed sponsorship of the Eau Claire Family Medicine Residency Program. Using state funds, the Eau Claire program added two core faculty members, one of whom specializes in behavioral health issues. HSHS/Prevea decided to end business operations in the Western Wisconsin market, and the HSHS/Prevea Eau Claire Community Medicine Residency program concluded on June 30, 2024.

Waukesha Memorial Hospital Family Medicine Residency Program

Although Waukesha Memorial Hospital ended its formal affiliation with the college in 2017, both organizations maintain a limited, ongoing academic affiliation. The affiliation continues to fund one resident utilizing a portion of the college's state appropriation.

Prevea Medical College of Wisconsin – Green Bay Family Medicine Residency Program

The program successfully recruited its fourth class of first-year residents for the 2024-25 academic year. This program graduated its first class of four residents in June 2024, one of whom stayed in Wisconsin. State appropriations continue to support one academic faculty member.

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Froedtert & Medical College of Wisconsin South Side Family Medicine Residency Program

This program opened a family medicine residency program on Milwaukee's South Side, where there are currently six residents, and an additional 12 residents will be added over the next two years. The program serves a predominately Latino/a community in the area, and the 18 residency slots are all new growth to the college's family medicine residency program. This expansion will have a tremendous impact on the college's work to meet the state's physician shortage.

Froedtert & Medical College of Wisconsin North Side Family Medicine Residency Program

This program was also created in 2023 through a partnership with Milwaukee's North Side Federally Qualified Health Centers (including Milwaukee Health Services, Inc., and Outreach Community Health Centers) serving the urban underserved communities with the partnership of the college and Froedtert Hospital.

The North Side Milwaukee Health Centers residency program opened in response to the concluding affiliation of the college's two long-standing Ascension-based family medicine residency programs that have served the North Side's predominately African American community for over 50 years. The two Ascension-based family medicine programs had a total of 14 residents per class. The new North Side Milwaukee Health Centers program currently has 28 resident physicians in two classes with 14 slots per class to ensure there was no decline in overall family medicine residency capacity.

Psychiatry and Behavioral Health

Psychiatry Residency Program in Milwaukee

This program is the largest of the psychiatry residency programs, with a capacity of 32 total residents (eight residents per class). Of the 2024 graduating class, 100 percent have their first positions within Wisconsin with 66 percent within an accredited psychiatry fellowship associated with the college.

Northeastern Wisconsin Psychiatry Residency Program based in Green Bay

This program has a capacity of 16 residents (four residents per class). With its initial inception in 2017, this residency program has now graduated four classes of residents. Of the 2024 graduating class, 100 percent have their first position within rural or underserved areas of Wisconsin, all with the college's affiliate organizations. Since program inception, 100 percent have had their first position within Wisconsin and 93 percent in rural/underserved areas.

Central Wisconsin Psychiatry Residency Program in Wausau

This program has a capacity of 16 residents (four residents per class). With its initial inception in 2017, this residency program has now graduated four classes of residents. Of the 2024 graduating class, 66 percent have their first position within Wisconsin, 33 percent with the college's affiliate organizations and 66 percent in rural/underserved areas (within and outside of Wisconsin). Since program inception, 66 percent have had their first position within Wisconsin and 58 percent in rural/underserved areas.

Internal Medicine - Psychiatry Combined Residency Program in Milwaukee

This unique training program combines internal medicine and psychiatry training in an accelerated fashion (completion of program in five years). This program has a capacity of 10 residents (two residents per class). The program started in 2022 and has not yet graduated its first class.

Psychiatry Advanced Practice Prescriber (APP) Fellowship in Milwaukee

Initially supported by a five-year grant, this one-year program provides additional training in psychiatry for licensed APPs and has the capacity to train four fellows each year. Of the 2024 graduating class, 100 percent took a position within Wisconsin and all within the college's clinical affiliates.

Health Psychology Residency Doctoral Internship Program in Milwaukee

This is a one-year program with both adult and pediatric tracks. This program has the capacity to support four trainees in each track. For the 2024 graduating class, 50 percent of residents went on to fellowship training in Wisconsin. Additionally, there is a one-year Clinical Health Psychology Fellowship with availability for two fellows each year.

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Psychiatry Fellowships

The Addiction, Consultation-Liaison, Forensic and Geriatric Psychiatry Fellowships are all one-year fellowships that provide subspecialty training in each area. The Addiction, Forensic and Geriatric Fellowships each have the capacity for two fellows per year, while the Consultation-Liaison Fellowship has the capacity for three fellows each year. All fellowships are based in Milwaukee, apart from Forensics, which is based in Madison. Of the 2024 graduating fellows, 100 percent started their practice in Wisconsin.

The Child and Adolescent Psychiatry (CAP) Fellowship is unique in that it is a two-year training program and has two locations. Its flagship program is based in Milwaukee and has a rural track based in Green Bay. The Milwaukee-based program has capacity for four fellows each year (total of eight fellows), while the rural track has capacity for one fellow each year. Of the 2024 graduating class, 25 percent will start their careers in Wisconsin. With its inception in 2023, the rural track of CAP Fellowship has not yet graduated a class.

PERFORMANCE MEASURES

2023 AND 2024 GOALS AND ACTUALS

Prog. No.	Performance Measure	Goal 2023	Actual 2023	Goal 2024	Actual 2024
1.	Percentage of family medicine graduates who enter practice in Wisconsin.	65%	52%	65%	65%
1.	The five-year rolling average percentage of family medicine graduates who enter practice in Wisconsin.	65%	60%	65%	60%

Note: Based on calendar year.

2025, 2026 AND 2027 GOALS

Prog. No.	Performance Measure¹	Goal 2025	Goal 2026	Goal 2027
1.	Percentage of family medicine graduates who enter practice in Wisconsin.	65%	65%	65%
1.	The five-year rolling average percentage of family medicine graduates who enter practice in Wisconsin.	65%	65%	65%
2.	Percentage of psychiatry and behavioral medicine graduates who enter practice in Wisconsin.	60%	60%	60%
2.	The five-year rolling average of psychiatry and behavioral medicine graduates who enter practice in Wisconsin.	55%	55%	55%

Note: Based on calendar year.

¹Performance measures and goals have been added or modified for the upcoming biennium.

MEDICAL COLLEGE OF WISCONSIN

GOVERNOR'S BUDGET RECOMMENDATIONS

RECOMMENDATIONS

1. Family Medicine Residency Program
2. Debt Service Reestimate

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**Table 1
Department Budget Summary by Funding Source (in thousands of dollars)**

	ACTUAL FY24	ADJUSTED BASE FY25	AGENCY REQUEST		GOVERNOR'S RECOMMENDATION	
			FY26	FY27	FY26	FY27
GENERAL PURPOSE REVENUE	\$14,170.3	\$13,603.0	\$13,603.0	\$13,603.0	\$15,655.6	\$15,079.4
State Operations	3,132.3	2,565.0	2,565.0	2,565.0	2,767.6	2,191.4
Aids to Ind. & Org.	11,038.0	11,038.0	11,038.0	11,038.0	12,888.0	12,888.0
PROGRAM REVENUE (2)	\$0.0	\$247.5	\$247.5	\$247.5	\$247.5	\$247.5
State Operations	0.0	247.5	247.5	247.5	247.5	247.5
TOTALS - ANNUAL	\$14,170.3	\$13,850.5	\$13,850.5	\$13,850.5	\$15,903.1	\$15,326.9
State Operations	3,132.3	2,812.5	2,812.5	2,812.5	3,015.1	2,438.9
Aids to Ind. & Org.	11,038.0	11,038.0	11,038.0	11,038.0	12,888.0	12,888.0

(2) Includes Program Revenue-Service and Program Revenue-Other

**Table 3
Department Budget Summary by Program (in thousands of dollars)**

	ACTUAL FY24	ADJUSTED BASE FY25	AGENCY REQUEST		GOVERNOR'S RECOMMENDATION	
			FY26	FY27	FY26	FY27
1. Training of health personnel	\$14,170.3	\$13,603.0	\$13,603.0	\$13,603.0	\$15,655.6	\$15,079.4
2. Research	\$0.0	\$247.5	\$247.5	\$247.5	\$247.5	\$247.5
TOTALS	\$14,170.3	\$13,850.5	\$13,850.5	\$13,850.5	\$15,903.1	\$15,326.9

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1. Family Medicine Residency Program

Source of Funds	Agency Request				Governor's Recommendations			
	FY26		FY27		FY26		FY27	
	Dollars	Positions	Dollars	Positions	Dollars	Positions	Dollars	Positions
GPR	0	0.00	0	0.00	1,850,000	0.00	1,850,000	0.00
TOTAL	0	0.00	0	0.00	1,850,000	0.00	1,850,000	0.00

The Governor recommends providing funding for the family medicine residency program to: (a) expand the Milwaukee North Side residency program; (b) create a family medicine residency rotation in northwest Wisconsin; (c) create a fellowship program for treating substance use disorders; and (d) create new resident positions to increase the behavioral health expertise of family medicine residents.

2. Debt Service Reestimate

Source of Funds	Agency Request				Governor's Recommendations			
	FY26		FY27		FY26		FY27	
	Dollars	Positions	Dollars	Positions	Dollars	Positions	Dollars	Positions
GPR	0	0.00	0	0.00	202,600	0.00	-373,600	0.00
TOTAL	0	0.00	0	0.00	202,600	0.00	-373,600	0.00

The Governor recommends adjusting the college's base budget to reflect a reestimate of debt service on authorized bonds.

