

State of Wisconsin

**Contractual Services
Purchasing Report**

July 1, 2014 through June 30, 2015

Department of Administration

Division of Enterprise Operations State Bureau of Procurement

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**State of Wisconsin
Contractual Services Purchasing Report
July 1, 2014 through June 30, 2015**

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*Object Code descriptions are available on-line at the [DOA website](#)

Department of Administration, Division of Enterprise Operations

Introduction

Summary

- Overall contracting increased by 7.5% last year, from \$564.9 million in FY14 to \$607.1 million in FY15.
- State agency contracting increased by 7.2% last year, from \$451 million in FY14 to \$483 million in FY15.
- University of Wisconsin System, including UW Madison, contracting increased by 8.6% last year, from \$113.9 million in FY14 to \$123.7 million in FY15.
- State agencies produced 324 cost-benefit analyses in FY15.

Statutory Background

Contractual Service Procurements. §16.705(8), Wis. Stats., provides that DOA "shall, annually on or before October 15, submit to the governor, the joint committee on finance, the joint legislative audit committee and the chief clerk of each house of the legislature for distribution to the appropriate standing committees under s. 13.172 (3), a report concerning the number, value and nature of contractual service procurements authorized for each agency during the preceding fiscal year".

Cost-Benefit Analyses. §16.705(8), Wis. Stats., provides that "the report shall also include, with respect to contractual service procurements by agencies for the preceding fiscal year:

"(a) A summary of the cost-benefit analyses completed by agencies in compliance with rules promulgated by the department under sub. (2).

(b) Recommendations for elimination of unneeded contractual service procurements and for consolidation or resolicitation of existing contractual service procurements."

Division of Legal Services. Pursuant to section 16.004(15)(bm) the DOA Division of Legal Services assists in efforts to reduce the state's use of contracted employees. In order to meet this mission, the Division of Legal Services meets weekly with the State Bureau of Procurement to review and discuss all enterprise-wide contracts and DOA contracts, and provides regular consultation to State Bureau of Procurement on CBA issues. The Division of Legal Services also provides direct assistance to executive branch agencies on contract matters to help agencies negotiate, amend, consolidate or terminate contractual services to gain efficiencies and to lower state costs.

Data Sources

The contractual services expenditure data provided in this report for state agencies was extracted from WiSMART, the State's accounting system. Several agencies including the Departments of Workforce Development, Corrections, Health Services, Transportation and UW System use separate systems and some use different account codes. Each of these agencies reviewed their data for accuracy.

The report data excludes spending authorized outside of §16.75, Wis. Stats., such as interagency or municipal spend, conservation, fellowships and scholarships, services provided in conjunction with building or road construction projects, § 16.855 and Chapter 84 respectively, and Chapter 36 research or instructional services. This report includes the following 19 object code categories of expenditures for services:

2450:	Housekeeping & Janitorial Services	2754:	Legal Services-Collections
	Data Processing Services-Private		
2650:	Companies	2755:	Legal Services-Consulting
	Professional Services-Management		
2700:	Consultant	2756:	Legal Services-Other
2720:	Professional Services-Medical	2757:	Legal Services-Bond Counsel
2730:	Professional Services-Laboratory	2758:	Legal Services-Hearing Examiners
2740:	Professional Services-General	2760:	Legal Services-Special Counsel
2745:	Collection Agency Fees	2761:	Legal Settlement and Fees
			Professional Services-Central
2751:	Legal Services-Research	2795:	Payroll
2752:	Legal Services-Opinion	3300:	Miscellaneous Services
2753:	Legal Services-Litigation		

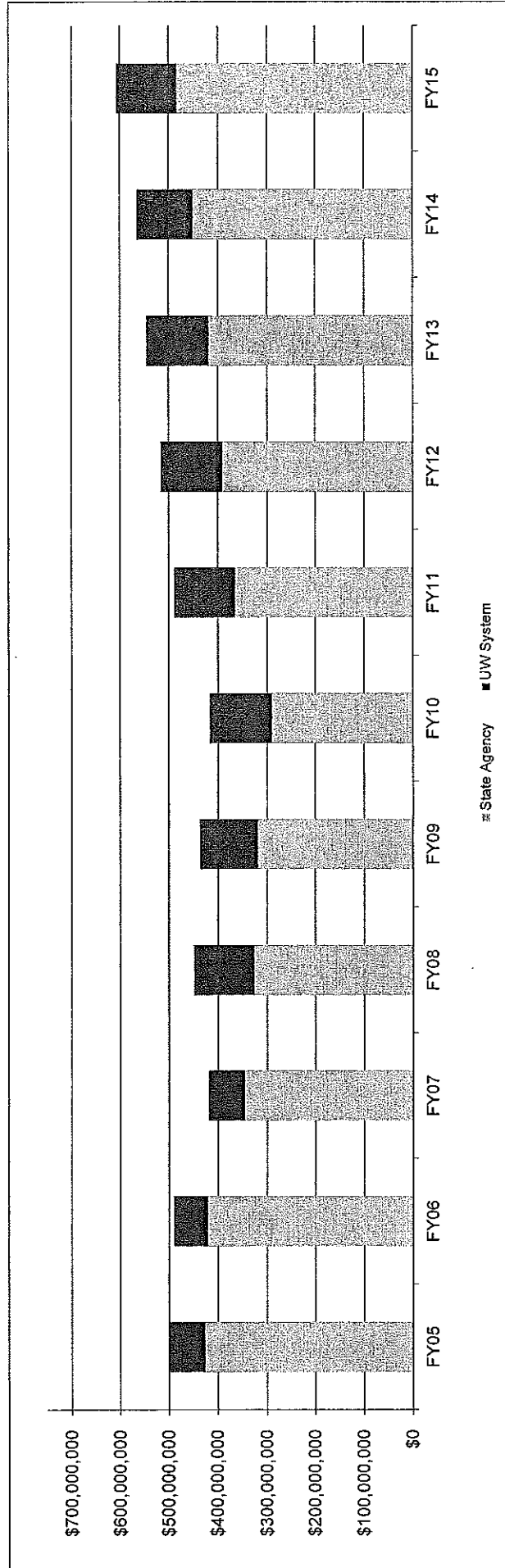
Fiscal Year 2015 Contractual Services

State of Wisconsin

By Agency and UW System

AGENCY	AMOUNT
ADMINISTRATION, DEPARTMENT OF	\$38,236,721
AGING, BOARD ON	\$34,489
AGRICULTURE, TRADE & CONSUMER PROTECTION, DEPARTMENT OF	\$2,952,622
CHILD ABUSE & NEGLECT PREVENTION BOARD	\$41,868
CHILDREN AND FAMILIES, DEPARTMENT OF	\$33,196,308
CIRCUIT COURTS	\$188,661
CORRECTIONS, DEPARTMENT OF	\$42,429,078
COURT OF APPEALS	\$334,221
DISTRICT ATTORNEYS (DOA)	\$433,222
EDUCATIONAL COMMUNICATIONS BOARD	\$2,091,500
EMPLOYEE TRUST FUNDS, DEPARTMENT OF	\$6,611,089
EMPLOYMENT RELATIONS COMMISSION	\$122,636
EMPLOYMENT RELATIONS, OFFICE OF STATE	\$46,008
FINANCIAL INSTITUTIONS, DEPARTMENT OF	\$1,821,522
GOVERNMENT ACCOUNTABILITY BOARD	\$1,279,117
GOVERNOR, OFFICE OF THE	\$5,295
HEALTH SERVICES, DEPARTMENT OF	\$190,774,308
HIGHER EDUCATIONAL AIDS BOARD	\$67,680
HISTORICAL SOCIETY	\$1,286,288
INSURANCE, COMMISSIONER OF	\$3,050,327
INVESTMENT BOARD	\$751,888
JUDICIAL COMMISSION	\$407
JUDICIAL COUNCIL	\$1,826
JUSTICE, DEPARTMENT OF	\$4,702,836
LEGISLATURE	\$79,767
LIEUTENANT GOVERNOR, OFFICE OF THE	\$1,842
LOWER WI STATE RIVERWAY BOARD	\$540
MILITARY AFFAIRS, DEPARTMENT OF	\$3,311,142
MISCELLANEOUS APPROPRIATIONS	\$13,500
NATURAL RESOURCES, DEPARTMENT OF	\$17,256,588
PEOPLE WITH DEVELOPMENTAL DISABILITIES, BOARD ON	\$21,254
PUBLIC DEFENDER BOARD	\$1,382,997
PUBLIC INSTRUCTION, DEPARTMENT OF	\$23,818,667
PUBLIC LANDS, BOARD OF COMMISSIONERS OF	\$78,660
PUBLIC SERVICE COMMISSION	\$476,207
REVENUE, DEPARTMENT OF	\$18,329,104
SAFETY AND PROFESSIONAL SERVICES, DEPARTMENT OF	\$2,138,866
SECRETARY OF STATE	\$7,597
STATE FAIR PARK BOARD	\$4,856,974
STATE TREASURER	\$3,777
SUPREME COURT	\$2,429,693
TOURISM, DEPARTMENT OF	\$1,104,200
TRANSPORTATION, DEPARTMENT OF	\$26,407,645
VETERANS AFFAIRS, DEPARTMENT OF	\$10,358,120
WISCONSIN TECHNICAL COLLEGE SYSTEM BOARD	\$487,860
WORKFORCE DEVELOPMENT, DEPARTMENT OF	\$40,383,819
STATE AGENCY TOTAL	\$483,408,738
UNIVERSITY OF WISCONSIN SYSTEM (EXCLUDING UW MADISON)	\$64,307,900
UW MADISON	\$59,439,105
UNIVERSITY OF WISCONSIN TOTAL	\$123,747,005
STATE OF WISCONSIN TOTAL	\$607,155,743

Fiscal Year 2005-2015 Contractual Services
 State of Wisconsin
 By State Agency and UW System



Note: Beginning in FY05, gross WISMART contractual services data was analyzed to exclude spending authorized outside of s. 16.75, Wis. Stats. Excluded spending includes interagency or municipal spend, fellowships and scholarships, services provided in conjunction with building or road construction projects, and Chapter 36 research or instructional services.

Fiscal Year 2015 Contractual Services
 State of Wisconsin
 By Object Code for State Agencies and UW System

Object Code	Object Code Description	State Agencies	UW System	State Total
2450	Housekeeping & Janitorial Services	\$10,525,459	\$2,985,101	\$13,510,560
2650	Data Processing Services - Private Companies	\$120,760,723	\$1,855,702	\$122,616,425
2700	Professional Services - Management Consultant	\$12,843,014	\$9,643,746	\$22,486,760
2720	Professional Services - Medical	\$37,024,591	\$1,587,359	\$38,611,950
2730	Professional Services - Laboratory	\$1,146,353	\$0	\$1,146,353
2740	Professional Services - General	\$270,232,989	\$91,337,736	\$361,570,725
2745	Collection Agent Fees	\$23,831	\$0	\$23,831
2751	Legal Services - Research	\$10,167	\$0	\$10,167
2752	Legal Services - Opinion	\$1,455	\$0	\$1,455
2753	Legal Services - Litigation	\$4,595	\$0	\$4,595
2754	Legal Services - Collections	\$0	\$1,145,442	\$1,145,442
2755	Legal Services - Consulting	\$208,069	\$0	\$208,069
2756	Legal Services - Other	\$604,678	\$0	\$604,678
2757	Legal Services - Bond Counsel	\$614,410	\$0	\$614,410
2758	Legal Services - Hearing Examiners	\$0	\$0	\$0
2760	Legal - Special Counsel	\$0	\$0	\$0
2761	Legal - Settlement and Fees	\$73,525	\$0	\$73,525
3300	Miscellaneous Services	<u>\$29,334,878</u>	<u>\$15,191,921</u>	<u>\$44,526,799</u>
Total		\$483,408,738	\$123,747,005	\$607,155,743

Fiscal Year 2015 Contractual Services

State of Wisconsin

By Agency and Object Code

ADMINISTRATION, DEPARTMENT OF	Object Code	Object Name	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$3,407,750
	2650	DP SERVICE-PRIVATE COMPANIES	\$17,237,091
	2700	PROFESS SERV - MANAGE CONSULT	\$32,498
	2720	PROFESSIONAL SERVICES-MEDICAL	\$20,188
	2740	PROFESSIONAL SERVICES-GENERAL	\$11,783,084
	2751	LEGAL SERVICES - RESEARCH	\$1,675
	2757	LEGAL SERVICES - BOND COUNSEL	\$614,410
	2761	LEGAL - STLMNT AND FEES BOX 13	\$28,750
	3300	MISCELLANEOUS SERVICES	\$5,111,276
	Total		\$38,236,721

AGING, BOARD ON	Object Code	Object Name	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$11,479
	2740	PROFESSIONAL SERVICES-GENERAL	\$3,981
	3300	MISCELLANEOUS SERVICES	\$19,029
	Total		\$34,489

AGRICULTURE, TRADE & CONSUMER PROTECTION, DEPARTMENT OF	Object Code	Object Name	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$18,463
	2650	DP SERVICE-PRIVATE COMPANIES	\$18,562
	2720	PROFESSIONAL SERVICES-MEDICAL	\$969
	2730	PROFESSIONAL SERV - LABORATORY	\$9,268
	2740	PROFESSIONAL SERVICES-GENERAL	\$2,628,261
	3300	MISCELLANEOUS SERVICES	\$277,099
	Total		\$2,952,622

CHILD ABUSE & NEGLECT PREVENTION BOARD	Object Code	Object Name	Amount
	2700	PROFESS SERV - MANAGE CONSULT	\$24,625
	2740	PROFESSIONAL SERVICES-GENERAL	\$12,426
	3300	MISCELLANEOUS SERVICES	\$4,816
	Total		\$41,868

CHILDREN AND FAMILIES, DEPARTMENT OF	Object Code	Object Name	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$94,991
	2650	DP SERVICE-PRIVATE COMPANIES	\$22,283,076
	2700	PROFESS SERV - MANAGE CONSULT	\$2,806,315
	2720	PROFESSIONAL SERVICES-MEDICAL	\$4,244
	2740	PROFESSIONAL SERVICES-GENERAL	\$7,128,800
	2756	LEGAL SERVICES - OTHER	\$2,390
	2761	LEGAL - STLMNT AND FEES BOX 13	\$5,000
	3300	MISCELLANEOUS SERVICES	\$871,492
	Total		\$33,196,308

CIRCUIT COURTS	Object Code	Object Name	Amount
	2740	PROFESSIONAL SERVICES-GENERAL	\$120,115
	2756	LEGAL SERVICES - OTHER	\$27,544
	3300	MISCELLANEOUS SERVICES	\$41,003
	Total		\$188,661

Fiscal Year 2015 Contractual Services

State of Wisconsin

By Agency and Object Code

CORRECTIONS, DEPARTMENT OF	Object Code	Object Name	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$542,627
	2650	DP SERVICE-PRIVATE COMPANIES	\$5,721,239
	2700	PROFESS SERV - MANAGE CONSULT	\$150,986
	2720	PROFESSIONAL SERVICES-MEDICAL	\$23,246,838
	2730	PROFESSIONAL SERV - LABORATORY	\$794,611
	2740	PROFESSIONAL SERVICES-GENERAL	\$3,576,614
	2761	LEGAL - STLMNT AND FEES BOX 13	\$10,252
	3300	MISCELLANEOUS SERVICES	\$8,385,911
	Total		\$42,429,078

COURT OF APPEALS	Object Code	Object Name	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$293,621
	2740	PROFESSIONAL SERVICES-GENERAL	\$3,542
	3300	MISCELLANEOUS SERVICES	\$37,059
	Total		\$334,221

DISTRICT ATTORNEYS (DOA)	Object Code	Object Name	Amount
	2740	PROFESSIONAL SERVICES-GENERAL	\$433,222
	Total		\$433,222

EDUCATIONAL COMMUNICATIONS BOARD	Object Code	Object Name	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$670
	2650	DP SERVICE-PRIVATE COMPANIES	\$43,755
	2740	PROFESSIONAL SERVICES-GENERAL	\$225,265
	3300	MISCELLANEOUS SERVICES	\$1,821,810
	Total		\$2,091,500

EMPLOYEE TRUST FUNDS, DEPARTMENT OF	Object Code	Object Name	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$4,241,593
	2700	PROFESS SERV - MANAGE CONSULT	\$597,842
	2740	PROFESSIONAL SERVICES-GENERAL	\$1,510,106
	2756	LEGAL SERVICES - OTHER	\$197,646
	3300	MISCELLANEOUS SERVICES	\$63,903
	Total		\$6,611,089

EMPLOYMENT RELATIONS COMMISSION	Object Code	Object Name	Amount
	2740	PROFESSIONAL SERVICES-GENERAL	\$117,941
	3300	MISCELLANEOUS SERVICES	\$4,695
	Total		\$122,636

EMPLOYMENT RELATIONS, OFFICE OF STATE	Object Code	Object Name	Amount
	2740	PROFESSIONAL SERVICES-GENERAL	\$16,807
	3300	MISCELLANEOUS SERVICES	\$29,201
	Total		\$46,008

FINANCIAL INSTITUTIONS, DEPARTMENT OF	Object Code	Object Name	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$1,630,527
	2740	PROFESSIONAL SERVICES-GENERAL	\$3,361
	3300	MISCELLANEOUS SERVICES	\$187,634
	Total		\$1,821,522

Fiscal Year 2015 Contractual Services

State of Wisconsin

By Agency and Object Code

GOVERNMENT ACCOUNTABILITY BOARD	Object Code	Object Name	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$1,204,413
	2740	PROFESSIONAL SERVICES-GENERAL	\$54,764
	3300	MISCELLANEOUS SERVICES	\$19,940
	Total		\$1,279,117
GOVERNOR, OFFICE OF THE	Object Code	Object Name	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$3,059
	2650	DP SERVICE-PRIVATE COMPANIES	\$403
	2740	PROFESSIONAL SERVICES-GENERAL	\$859
	3300	MISCELLANEOUS SERVICES	\$974
	Total		\$5,295
HEALTH SERVICES, DEPARTMENT OF	Object Code	Object Name	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$224,267
	2650	DP SERVICE-PRIVATE COMPANIES	\$16,272,900
	2700	PROFESS SERV - MANAGE CONSULT	\$9,158,001
	2720	PROFESSIONAL SERVICES-MEDICAL	\$10,353,350
	2730	PROFESSIONAL SERV - LABORATORY	\$14,062
	2740	PROFESSIONAL SERVICES-GENERAL	\$153,104,761
	2745	COLLECTION AGENT FEES	\$5,746
	2761	LEGAL - STLMNT AND FEES BOX 13	\$6,473
	3300	MISCELLANEOUS SERVICES	\$1,634,748
	Total		\$190,774,308
HIGHER EDUCATIONAL AIDS BOARD	Object Code	Object Name	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$67,078
	3300	MISCELLANEOUS SERVICES	\$602
	Total		\$67,680
HISTORICAL SOCIETY	Object Code	Object Name	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$132,373
	2730	PROFESSIONAL SERV - LABORATORY	\$0
	2740	PROFESSIONAL SERVICES-GENERAL	\$1,129,488
	3300	MISCELLANEOUS SERVICES	\$24,426
	Total		\$1,286,288
INSURANCE, COMMISSIONER OF	Object Code	Object Name	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$1,042,515
	2740	PROFESSIONAL SERVICES-GENERAL	\$1,921,803
	2756	LEGAL SERVICES - OTHER	\$1,455
	3300	MISCELLANEOUS SERVICES	\$84,554
	Total		\$3,050,327
INVESTMENT BOARD	Object Code	Object Name	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$384,461
	2740	PROFESSIONAL SERVICES-GENERAL	\$296,334
	3300	MISCELLANEOUS SERVICES	\$71,093
	Total		\$751,888
JUDICIAL COMMISSION	Object Code	Object Name	Amount
	2740	PROFESSIONAL SERVICES-GENERAL	\$330
	3300	MISCELLANEOUS SERVICES	\$77
	Total		\$407

Fiscal Year 2015 Contractual Services

State of Wisconsin

By Agency and Object Code

JUDICIAL COUNCIL	Object Code	Object Name	Amount
	3300	MISCELLANEOUS SERVICES	\$1,826
	Total		\$1,826
JUSTICE, DEPARTMENT OF	Object Code	Object Name	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$31,908
	2650	DP SERVICE-PRIVATE COMPANIES	\$2,942,024
	2700	PROFESS SERV - MANAGE CONSULT	\$53,890
	2720	PROFESSIONAL SERVICES-MEDICAL	\$41,002
	2730	PROFESSIONAL SERV - LABORATORY	\$254,485
	2740	PROFESSIONAL SERVICES-GENERAL	\$565,426
	2751	LEGAL SERVICES - RESEARCH	\$3,137
	2755	LEGAL SERVICES - CONSULTING	\$2,834
	2756	LEGAL SERVICES - OTHER	\$27,602
	3300	MISCELLANEOUS SERVICES	\$780,528
	Total		\$4,702,836
LEGISLATURE	Object Code	Object Name	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$2,108
	2700	PROFESS SERV - MANAGE CONSULT	\$847
	2740	PROFESSIONAL SERVICES-GENERAL	\$67,954
	3300	MISCELLANEOUS SERVICES	\$8,858
	Total		\$79,767
LIEUTENANT GOVERNOR, OFFICE OF THE	Object Code	Object Name	Amount
	3300	MISCELLANEOUS SERVICES	\$1,842
	Total		\$1,842
LOWER WI STATE RIVERWAY BOARD	Object Code	Object Name	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$540
	Total		\$540
MILITARY AFFAIRS, DEPARTMENT OF	Object Code	Object Name	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$1,783,005
	2720	PROFESSIONAL SERVICES-MEDICAL	\$8,040
	2730	PROFESSIONAL SERV - LABORATORY	\$1,740
	2740	PROFESSIONAL SERVICES-GENERAL	\$1,082,248
	3300	MISCELLANEOUS SERVICES	\$436,108
	Total		\$3,311,142
MISCELLANEOUS APPROPRIATIONS	Object Code	Object Name	Amount
	3300	MISCELLANEOUS SERVICES	\$13,500
	Total		\$13,500
NATURAL RESOURCES, DEPARTMENT OF	Object Code	Object Name	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$1,165,826
	2650	DP SERVICE-PRIVATE COMPANIES	\$7,252,353
	2700	PROFESS SERV - MANAGE CONSULT	\$4,309
	2720	PROFESSIONAL SERVICES-MEDICAL	\$71,789
	2730	PROFESSIONAL SERV - LABORATORY	\$27,664
	2740	PROFESSIONAL SERVICES-GENERAL	\$6,952,859
	2745	COLLECTION AGENT FEES	\$82
	2761	LEGAL - STLMNT AND FEES BOX 13	\$22,250
	3300	MISCELLANEOUS SERVICES	\$1,759,455
	Total		\$17,256,588

Fiscal Year 2015 Contractual Services

State of Wisconsin

By Agency and Object Code

PEOPLE WITH DEVELOPMENTAL DISABILITIES, BOARD ON	Object Code	Object Name	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$3,550
	2740	PROFESSIONAL SERVICES-GENERAL	\$1,113
	3300	MISCELLANEOUS SERVICES	\$16,591
	Total		\$21,254
PUBLIC DEFENDER BOARD	Object Code	Object Name	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$33,777
	2650	DP SERVICE-PRIVATE COMPANIES	\$66,644
	2720	PROFESSIONAL SERVICES-MEDICAL	\$584,045
	2740	PROFESSIONAL SERVICES-GENERAL	\$206,442
	3300	MISCELLANEOUS SERVICES	\$492,090
	Total		\$1,382,997
PUBLIC INSTRUCTION, DEPARTMENT OF	Object Code	Object Name	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$14,056
	2650	DP SERVICE-PRIVATE COMPANIES	\$1,929,918
	2700	PROFESS SERV - MANAGE CONSULT	\$9,000
	2720	PROFESSIONAL SERVICES-MEDICAL	\$275,392
	2730	PROFESSIONAL SERV - LABORATORY	\$794
	2740	PROFESSIONAL SERVICES-GENERAL	\$20,237,256
	3300	MISCELLANEOUS SERVICES	\$1,352,252
	Total		\$23,818,667
PUBLIC LANDS, BOARD OF COMMISSIONERS OF	Object Code	Object Name	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$2,841
	2740	PROFESSIONAL SERVICES-GENERAL	\$73,943
	3300	MISCELLANEOUS SERVICES	\$1,876
	Total		\$78,660
PUBLIC SERVICE COMMISSION	Object Code	Object Name	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$36,615
	2740	PROFESSIONAL SERVICES-GENERAL	\$428,094
	3300	MISCELLANEOUS SERVICES	\$11,499
	Total		\$476,207
REVENUE, DEPARTMENT OF	Object Code	Object Name	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$339
	2650	DP SERVICE-PRIVATE COMPANIES	\$16,071,729
	2720	PROFESSIONAL SERVICES-MEDICAL	\$65
	2740	PROFESSIONAL SERVICES-GENERAL	\$1,920,369
	2745	COLLECTION AGENT FEES	\$18,004
	2756	LEGAL SERVICES - OTHER	\$1,374
	2761	LEGAL - STLMNT AND FEES BOX 13	\$800
	3300	MISCELLANEOUS SERVICES	\$316,424
	Total		\$18,329,104
SAFETY AND PROFESSIONAL SERVICES, DEPARTMENT OF	Object Code	Object Name	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$91
	2650	DP SERVICE-PRIVATE COMPANIES	\$333,028
	2700	PROFESS SERV - MANAGE CONSULT	\$4,700
	2740	PROFESSIONAL SERVICES-GENERAL	\$141,560
	3300	MISCELLANEOUS SERVICES	\$1,659,487
	Total		\$2,138,866

Fiscal Year 2015 Contractual Services

State of Wisconsin

By Agency and Object Code

SECRETARY OF STATE	Object Code	Object Name	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$1,532
	3300	MISCELLANEOUS SERVICES	\$6,065
	Total		\$7,597

STATE FAIR PARK BOARD	Object Code	Object Name	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$436,057
	2650	DP SERVICE-PRIVATE COMPANIES	\$5,070
	2740	PROFESSIONAL SERVICES-GENERAL	\$4,388,540
	3300	MISCELLANEOUS SERVICES	\$27,308
	Total		\$4,856,974

STATE TREASURER	Object Code	Object Name	Amount
	2740	PROFESSIONAL SERVICES-GENERAL	\$1,500
	3300	MISCELLANEOUS SERVICES	\$2,277
	Total		\$3,777

SUPREME COURT	Object Code	Object Name	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$1,549,065
	2740	PROFESSIONAL SERVICES-GENERAL	\$396,343
	2756	LEGAL SERVICES - OTHER	\$168,543
	3300	MISCELLANEOUS SERVICES	\$315,744
	Total		\$2,429,693

TOURISM, DEPARTMENT OF	Object Code	Object Name	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$15,404
	2650	DP SERVICE-PRIVATE COMPANIES	\$735
	2730	PROFESSIONAL SERV - LABORATORY	\$75
	2740	PROFESSIONAL SERVICES-GENERAL	\$1,083,800
	2756	LEGAL SERVICES - OTHER	\$454
	3300	MISCELLANEOUS SERVICES	\$3,734
	Total		\$1,104,200

TRANSPORTATION, DEPARTMENT OF	Object Code	Object Name	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$915,939
	2650	DP SERVICE-PRIVATE COMPANIES	\$11,590,413
	2720	PROFESSIONAL SERVICES-MEDICAL	\$25,391
	2740	PROFESSIONAL SERVICES-GENERAL	\$12,463,744
	2752	LEGAL SERVICES - OPINION	\$1,455
	2756	LEGAL SERVICES - OTHER	\$2,863
	3300	MISCELLANEOUS SERVICES	\$1,407,840
	Total		\$26,407,645

VETERANS AFFAIRS, DEPARTMENT OF	Object Code	Object Name	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$289,813
	2650	DP SERVICE-PRIVATE COMPANIES	\$13,104
	2720	PROFESSIONAL SERVICES-MEDICAL	\$2,223,259
	2730	PROFESSIONAL SERV - LABORATORY	\$43,654
	2740	PROFESSIONAL SERVICES-GENERAL	\$7,347,929
	2756	LEGAL SERVICES - OTHER	\$9,070
	3300	MISCELLANEOUS SERVICES	\$431,292
	Total		\$10,358,120

Fiscal Year 2015 Contractual Services

State of Wisconsin

By Agency and Object Code

WISCONSIN TECHNICAL COLLEGE SYSTEM BOARD	Object Code	Object Name	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$300
	2740	PROFESSIONAL SERVICES-GENERAL	\$362,474
	3300	MISCELLANEOUS SERVICES	\$125,087
	Total		\$487,860

WORKFORCE DEVELOPMENT, DEPARTMENT OF	Object Code	Object Name	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$1,411,664
	2650	DP SERVICE-PRIVATE COMPANIES	\$8,509,823
	2720	PROFESSIONAL SERVICES-MEDICAL	\$170,020
	2740	PROFESSIONAL SERVICES-GENERAL	\$28,439,534
	2751	LEGAL SERVICES - RESEARCH	\$5,355
	2753	LEGAL SERVICES - LITIGATION	\$4,595
	2755	LEGAL SERVICES - CONSULTING	\$205,235
	2756	LEGAL SERVICES - OTHER	\$165,739
	3300	MISCELLANEOUS SERVICES	\$1,471,854
	Total		\$40,383,819

UNIVERSITY OF WISCONSIN SYSTEM	Object Code	Object Name	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$2,985,101
	2650	DP SERVICE-PRIVATE COMPANIES	\$1,855,702
	2700	PROFESS SERV - MANAGE CONSULT	\$9,643,746
	2720	PROFESSIONAL SERVICES-MEDICAL	\$1,587,359
	2740	PROFESSIONAL SERVICES-GENERAL	\$91,337,736
	2745	COLLECTION AGENT FEES	\$1,145,442
	3300	MISCELLANEOUS SERVICES	\$15,191,921
	Total		\$123,747,005

Summary of Fiscal Year 2015 Cost-Benefit Analyses and Recommendations

Background

§16.705(2)(a), Wis. Stats., contains a requirement for agencies, except the University of Wisconsin System, to conduct a uniform cost-benefit analysis of each proposed contractual service procurement involving an estimated expenditure of more than \$50,000 in accordance with the standards prescribed in the rules. To that end, DOA published administrative rules—Wis. Adm. Code Chapter Adm. 10.035, 10.037, 10.038—that specify the manner and form of cost-benefit analyses (CBA) that must be conducted by agencies prior to entering into service contracts greater than \$50,000.

In addition to requiring the completion of CBAs, statutes require DOA to report certain information as part of its annual contractual services report to the Legislature. Specifically:

- §16.705 (8) (a), Wis. Stats., requires that DOA submit a "summary of the cost-benefit analyses completed by agencies in compliance with rules promulgated by the department."
- §16.705 (8) (b), Wis. Stats., requires that DOA provide "recommendations for elimination of unneeded contractual service procurements and for consolidation or resolicitation of existing contractual service procurements."

Act 89 CBAs are used by agencies to compare the estimated costs of contracting with the estimated costs of using state employees to perform a specific task. Agencies complete CBAs prior to contracting for services. In some cases, agencies have used CBA results to determine it is not appropriate to contract out. ***As such, the reader is cautioned that the production of a CBA does not mean a contract was eventually issued for the contemplated service.***

Summary and Analysis of FY15 Cost-Benefit Analyses

Agencies completed 324 CBAs and 309 continued appropriateness analyses (CA) during FY15. The Department of Transportation (38), Department of Children & Families (38), Department of Administration (33), and the Department of Justice (30) produced the highest volumes of CBAs. A complete listing of FY15 CBAs including agency, estimated total state cost and estimated total contractor cost appears on page 15. A listing of CAs by agency appears on page 24. Readers should contact the agency responsible for the CBA or CA for more information.

By statute, CBAs include narrative descriptions of quality, technical expertise, and timeliness considerations. CBAs also provide the total estimated costs of service delivery through both state employees and contractors. Estimated state employee costs include estimated wage and salary, fringe benefits, administrative overhead and other operating costs. Estimated contracting costs include estimated contract price, contract development and monitoring and one-time conversion costs.

Wisconsin's 2013-2015 Biennial Budget included a provision that agencies do not need to complete a cost-benefit for the following contractual services:

- Services that federal or state law requires to be performed by contract.
- Services that must be provided per a contract, license or warranty, by the original equipment manufacturer or publisher.
- Services that cannot be performed by state employees because the state lacks the required infrastructure.
- Web-based software application services that are delivered and managed remotely.

The State Bureau of Procurement will continue to assist agencies in communicating the exceptions.

The following table provides dollar ranges of the listed amounts of state employee and contracting costs for all FY15 CBAs:

FY15 Cost-Benefit Analyses, by dollar range

	Estimated State Employee Costs	Estimated Contractor Costs
\$0 or n/a	2	1
\$1 - \$24,999	0	0
\$25,000 - \$49,999	0	1
\$50,000 - \$74,999	1	1
\$75,000 - \$99,999	3	1
\$100,000 - \$199,999	20	15
\$200,000 - \$299,999	27	37
\$300,000 - \$399,999	106	56
\$400,000 - \$499,999	68	77
\$500,000 - \$599,999	16	40
\$600,000 - \$699,999	7	16
\$700,000 - \$799,999	13	14
\$800,000 - \$899,999	13	7
\$900,000 - \$999,999	3	9
\$1,000,000 - \$1,999,999	30	37
\$2,000,000 - \$2,999,999	7	4
\$3,000,000 +	<u>8</u>	<u>8</u>
Total	324	324

An estimated 87% of all CBAs were related to services for information technology efforts. Other common services sought among agencies included health, environmental and social services. In most cases, however, services related to the particular mission of an agency or campus.

Recommendations

- 1 **Information Technology Services Provider Contract.** Agencies should continue to examine the availability of state employees before contracting for information technology services providers. The State Bureau of Procurement will continue to examine the appropriateness and breadth of services available on information technology services provider contracts.
- 2 **Inter-Agency Solicitations.** FY15 CBA data indicates that agencies tend to contract for services that advance their individual missions. However, agencies are encouraged to examine the data to determine whether other agencies are contracting for similar services. Significant cost savings may be available by combining volume. The State Bureau of Procurement is available to advise on or in some cases lead solicitations that cross multiple agencies.
- 3 **Intra-Agency Solicitations.** Large agencies should determine whether similar service solicitations will be issued by different programs within the agency. In those cases, effort should be undertaken to issue a single solicitation to combine volume and generate optimum cost savings.

Fiscal Year 2015 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
10/31/14	DATCP	Database Administrator	\$486,794	\$543,162
08/08/14	DATCP	Programmer Analyst 3	\$404,483	\$440,403
03/23/15	DATCP	Project Manager/Business Analyst	\$404,483	\$546,483
10/07/14	DCF	Benefit Recovery (BRITS) Data Warehouse	\$849,052	\$1,005,480
02/03/15	DCF	Bureau of Milwaukee Child Welfare Children's Court Liaison	\$520,343	\$381,748
10/31/14	DCF	Child Care DW:BI Tech Lead II, DW Developer II, Data Modeler II	\$1,273,578	\$1,593,480
03/09/15	DCF	Child Care DW:DW Developer I	\$424,526	\$388,080
04/23/15	DCF	Child Support KIDS Data Warehouse	\$849,052	\$1,005,480
06/08/15	DCF	DCF DFES BWF Work Programs Modernization	\$467,569	\$499,800
01/23/15	DCF	DCF DMS BITS FSE	\$1,292,055	\$1,393,560
02/16/15	DCF	DCF DMS BITS FSE	\$1,648,972	\$1,658,160
06/02/15	DCF	DCF DMS BITS FSE	\$2,048,886	\$1,987,440
03/16/15	DCF	DCF DMS BITS KIDS (Bureau of Child Support)	\$2,996,348	\$2,945,880
01/14/15	DCF	DCF DMS BITS TSS Customer Service Unit	\$379,407	\$205,800
03/10/15	DCF	DCF DMS BITS TSS Customer Service Unit	\$379,407	\$271,959
05/13/15	DCF	DECE Parent Pay: Data Warehouse Developers	\$1,273,578	\$1,281,840
06/24/15	DCF	DECE-Child Care & RTTT Data Warehouse	\$424,526	\$617,400
09/11/14	DCF	Desktop 3	\$333,193	\$561,122
02/19/15	DCF	Desktop Support 3	\$333,193	\$284,762
08/13/14	DCF	DMS BITS TSS Enhanced Services Unit	\$428,819	\$399,840
10/07/14	DCF	dWISACWIS Data Warehouse-Safety & Permanence	\$424,526	\$499,800
05/13/15	DCF	dWISACWIS-Project Manager II & Data Warehouse Developer II	\$849,052	\$1,005,480
01/23/15	DCF	Independent Investigations Access	\$2,005,291	\$1,138,800
10/27/14	DCF	Investigative Services	\$771,224	\$626,439
04/14/15	DCF	KIDS Documentation Generation & Data Warehouse Projects	\$1,398,109	\$1,599,360
01/06/15	DCF	KIDS Project-Programmer Analyst 3	\$412,243	\$399,840
03/05/15	DCF	KIDS Project-Programmer Analyst 3	\$412,243	\$399,840
11/20/14	DCF	KIDS Project-Testing Technician 2	\$356,917	\$329,280
10/31/14	DCF	Race to the Top Grant-WISCOM DW:DW Analyst & DW Developer II	\$849,052	\$970,200
04/20/15	DCF	Race to the Top Warehouse Developer II	\$424,526	\$505,680
11/19/14	DCF	Security Officer	\$333,193	\$361,202
01/13/15	DCF	Security Officer	\$333,193	\$352,800
10/29/14	DCF	STAR Project Implementation Coordination Consultant	\$88,720	\$188,200
04/10/15	DCF	STAR Project, Data Warehouse Analyst II (Reporter Developer)	\$141,509	\$154,840
10/20/14	DCF	System Architect	\$424,526	\$399,840
07/25/14	DCF	Systems Analyst 3 W-2 Work Programs	\$322,231	\$418,141
01/13/15	DCF	TSS Customer Service Unit	\$999,580	\$829,080
04/10/15	DCF	WISDOM & BRITS Data Warehouses, Data Warehouse Analyst II	\$424,526	\$464,520

Fiscal Year 2015 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
10/02/14	DCF	WISDOM Data Warehouse-W/2	\$1,273,578	\$1,393,560
03/09/15	DCF	WISDOM DFES:DW Developer I	\$424,526	\$388,080
02/13/15	DCF	YoungStar Quality Rating & Improvement System	\$21,190,378	\$18,480,000
07/01/14	DFI	Application Development-Data Services	\$342,269	\$384,000
05/21/15	DFI	Application Development-Data Services	\$408,129	\$450,000
07/01/14	DFI	Application Development-Quality Assurance	\$293,504	\$282,000
12/05/14	DFI	Application Development-Testing Technician	\$293,504	\$336,000
07/01/14	DFI	Application Development-Web Services	\$342,269	\$307,440
07/01/14	DFI	Application Development-Web Services	\$342,269	\$337,500
07/01/14	DFI	Application Development-Web Services	\$360,067	\$420,000
07/01/14	DFI	Application Development-Web Services	\$360,067	\$480,000
07/01/14	DFI	Application Development-Web Services	\$365,102	\$357,000
07/01/14	DFI	Application Development-Web Services	\$365,102	\$409,500
08/28/14	DFI	Application Development-Web Services	\$720,133	\$840,000
10/27/14	DFI	Application Development-Web Services	\$397,753	\$420,000
04/15/15	DFI	Application Development-Web Services	\$360,067	\$420,000
05/14/15	DFI	Application Development-Web Services	\$1,191,515	\$1,170,000
04/15/15	DFI	Application Development-Web Services	\$788,902	\$960,000
05/21/15	DFI	Application Testing	\$349,995	\$330,000
08/28/14	DFI	General Services Business Analysis	\$302,856	\$300,000
07/01/14	DFI	IT Support Services	\$309,459	\$287,040
07/01/14	DFI	IT Support Services	\$342,269	\$316,500
07/01/14	DFI	IT Support Services	\$342,269	\$316,500
07/01/14	DFI	IT Support Services	\$342,269	\$316,500
07/01/14	DFI	IT Support Services	\$365,102	\$498,000
06/01/15	DHS	American Sign Language (ASL) Interpreting & Related Services for Regional Coordinators of Deaf & Hard of Hearing Services BITS/DMS	\$2,034,055	\$1,499,089
04/14/15	DHS	Caregiver & Unannounced Survey Investigations	\$328,848	\$343,200
05/01/15	DHS	Cobol Mainframe Programmer III	\$1,196,263	\$878,164
04/14/15	DHS	Consulting & Accounting Services	\$401,996	\$505,440
03/11/15	DHS	Desktop Support 2	\$451,564	\$348,000
04/14/15	DHS	Help Desk 2	\$280,488	\$218,400
05/14/15	DHS	IAPS Program Support	\$280,488	\$218,400
01/06/15	DHS	IRIS 1-2 Bed Adult Facility Home Certifying Agency	\$1,477,247	\$1,840,800
08/14/14	DHS	IRIS TPA & Call Center Services	\$1,921,083	\$307,555
03/20/15	DHS	IT Network/Communications Project Manager	\$18,451,444	\$17,430,000
02/24/15	DHS	Medical Services General Waiver	\$279,374	\$353,600
			\$476,417	\$159,000

Fiscal Year 2015 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
01/26/15	DHS	Microsoft Access Support	\$270,279	\$403,493
12/02/14	DHS	Outpatient Competency Examination Program	\$10,199,093	\$8,289,362
04/10/15	DHS	Project Manager 2	\$415,896	\$517,920
04/22/15	DHS	Project Manager 2	\$411,871	\$530,400
03/19/15	DHS	Project Manager-HER Project & Other Priority Projects	\$411,871	\$530,400
01/21/15	DHS	Psychiatric Services for Northern WI Center (NWC)-Excel Program	\$703,091	\$742,706
12/10/14	DHS	Quality Assurance/Quality Improvement for Long Term Care Supports	\$25,007,906	\$24,574,590
04/14/15	DHS	Software Engineer 2	\$328,848	\$343,200
04/14/15	DHS	Software Engineer 2	\$328,848	\$343,200
12/30/14	DHS	SSI Managed Care Program External Advocate	\$1,773,080	\$1,549,624
04/16/15	DHS	SVRIS Application Development, Enhancement, Testing & Implementation	\$338,360	\$249,600
04/14/15	DHS	Systems Architect 1	\$401,996	\$418,080
04/14/15	DHS	Systems Architect 1	\$401,996	\$424,320
10/31/14	DHS	Telecommunications Analyst II	\$371,221	\$305,760
02/18/15	DMA	WI Challenge Academy Cafeteria Food Services	\$3,876,763	\$1,001,080
05/08/15	DNR	Bureau of Technology Services Device Support Section-Telecom	\$762,002	\$520,500
12/04/14	DNR	Contaminated Sediment Data ETL Tool Development	\$106,666	\$168,069
07/18/14	DNR	Continuing Education Training for Certified Operators of Small Public Drinking Water Systems	\$690,302	\$446,371
08/04/14	DNR	DNR STAR Project	\$252,171	\$284,194
08/01/14	DNR	DNR STAR Project-Systems Impact	\$292,635	\$339,846
02/24/15	DNR	Electronic Cutting Notice & Financials	\$557,638	\$762,409
04/20/15	DNR	Electronic Cutting Notice & Financials	\$1,886,528	\$2,712,213
09/24/14	DNR	Mackenzie Center Strategic & Business Plan	\$92,426	\$78,898
04/30/15	DNR	Maintenance Developer--Programmer Analyst 3	\$769,856	\$612,860
05/05/15	DNR	Science Services IT System Maintenance	\$154,822	\$198,840
05/08/15	DNR	Waste & Materials Mgt. Program-Legacy Systems Conversion to WMMPS	\$366,288	\$272,054
09/12/14	DNR	Water Division GIS	\$666,942	\$656,261
05/05/15	DNR	WisFIRS Electronic Cutting Notices & Financials	\$377,306	\$551,786
02/23/15	DNR	WisFIRS Electronic Cutting Notices & Public Financials	\$146,081	\$283,399
01/12/15	DOA	Worker's Compensation Medical Case Management	\$0	\$907,273
05/05/15	DOA	BIS ESD Network Technician 3	\$427,180	\$387,790
05/06/15	DOA	CICS Mainframe ZOS Technical Architect III	\$427,180	\$700,142
06/03/15	DOA	Control D Project Technician--Technical Architect III	\$142,393	\$233,428
10/14/14	DOA	CRM Integration Specialist	\$431,158	\$551,904
05/11/15	DOA	CRM Integration Specialist	\$430,180	\$551,763
12/29/14	DOA	Customer Service Improvement-Certified Project Manager 3	\$284,934	\$440,079
04/23/15	DOA	DA IT Program/Help Desk 2	\$388,751	\$245,763
08/11/14	DOA	DAIT Programs/Systems Administrator 2	\$446,158	\$464,304

Fiscal Year 2015 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
06/18/15	DOA	Database Oracle System Administrator 3 (3 Positions)	\$1,139,253	\$1,468,089
06/19/15	DOA	Database SQL Server System Administrator 3 (3 Positions)	\$1,139,253	\$1,468,089
01/27/15	DOA	DOA & STAR Implementation Project Management & Business Analysis (5 positions)	\$2,149,817	\$2,640,255
11/21/14	DOA	DSPS IT Modernization-Programmer/Analyst 3 (PowerBuilder)	\$382,757	\$445,824
07/23/14	DOA	DSPS IT Modernization-Software Engineer 3	\$380,679	\$458,304
07/23/14	DOA	DSPS IT Modernization-Software Engineer 3	\$380,679	\$458,304
05/20/15	DOA	Enterprise Service Desk Transformation/Certified Project Manager III	\$427,180	\$651,603
03/16/15	DOA	Enterprise Service Desk-Help Desk 1 (2 positions)	\$573,536	\$392,166
10/28/14	DOA	Geographic Information System Architect	\$436,658	\$676,704
03/12/15	DOA	Innovation Center SharePoint Architect/Developer-Application Architect 1 SharePoint	\$429,963	\$645,363
02/05/15	DOA	Lync/Unified Communications/Office 365-Unified Communications Technical Architect II	\$429,963	\$589,203
06/09/15	DOA	Mainframe Security/Security Analyst 3	\$427,180	\$514,323
04/27/15	DOA	Mainframe Technical Architect III	\$427,180	\$700,142
04/24/15	DOA	Mainframe zOS Technical Architect III	\$426,015	\$700,126
04/27/15	DOA	Mainframe zOS Technical Architect III	\$854,359	\$1,400,284
12/15/14	DOA	Network Contracting Positions to Support Agency Rationalization (10 Positions)	\$4,156,343	\$4,601,784
04/22/15	DOA	Network Engineer 1 (2 Positions)	\$759,502	\$983,578
05/11/15	DOA	Network Engineer for Agency Rationalization-Core Network Infrastructure	\$379,751	\$494,174
04/21/15	DOA	Network Engineer-Network Contracting Position to Support Agency Rationalization	\$379,751	\$494,073
01/05/15	DOA	Project Manager 2-Innovation Center Application Architecture Support	\$435,963	\$574,309
06/22/15	DOA	Systems Administrator 2 (4 Positions)	\$1,519,005	\$1,832,652
05/11/15	DOA	Systems Architect	\$382,751	\$483,123
05/06/15	DOA	Web Platform Services-On Boarding-Systems Administrator 2 (2 Positions)	\$759,502	\$916,326
06/22/15	DOA	Web Platform Services-Systems Administrator 2 (2 Positions)	\$759,502	\$916,326
02/24/15	DOC	Accounts Management (POS-51)	\$320,069	\$292,450
04/03/15	DOC	AODA Social Worker at JCI (x2)	\$830,462	\$542,600
04/07/15	DOC	AODA Social Worker at OSCI (x2)	\$784,627	\$592,600
06/10/15	DOC	AODA Social Worker at RYOCF (x2)	\$824,708	\$442,600
03/12/15	DOC	AODA Supervisor & Counselor for Flambeau Correctional Center	\$1,211,229	\$752,600
02/24/15	DOC	AODA Supervisor & Counselor for St. Croix Correctional Center	\$1,600,786	\$1,077,600
02/09/15	DOC	Desktop Support 2 & 3	\$866,346	\$672,450
04/14/15	DOC	Domestic Violence Court Intake-Milwaukee County	\$643,284	\$302,600
02/12/15	DOC	Domestic Violence Programming Region 7 & 8	\$725,284	\$527,600
03/20/15	DOC	Domestic Violence Programming-Milwaukee	\$973,398	\$702,600
02/19/15	DOC	Help Desk 1 & 2 (POS-46 thru 50)	\$1,151,297	\$943,190
04/01/15	DOC	Java Developer II (eOMIS)	\$352,934	\$419,080
04/01/15	DOC	Java Developer II (SOA)	\$352,934	\$419,080
01/22/15	DOC	Milwaukee Employment Services	\$1,757,354	\$1,112,600

Fiscal Year 2015 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
04/03/15	DOC	NetSuite	\$160,351	\$337,930
02/12/15	DOC	Programmer Analyst 3	\$352,999	\$395,920
02/25/15	DOC	Programmer Analyst 3	\$705,998	\$791,840
03/31/15	DOC	Programmer Analyst 3	\$350,238	\$358,390
02/18/15	DOC	Programmer Analyst 3 (POS-68 & POS-69)	\$318,957	\$352,560
04/02/15	DOC	Programmer Analyst 3 (WICS Conversions)	\$352,934	\$361,180
04/01/15	DOC	Programmer Analyst 3-Legacy Applications	\$587,498	\$791,840
04/06/15	DOC	Project Manager 1	\$411,031	\$407,500
10/15/14	DOC	Sex Offender Treatment at Redgranite Correctional Institution	\$198,666	\$282,600
10/15/14	DOC	Sex Offender Treatment at Stanley Correctional Institution	\$141,170	\$242,400
01/17/15	DOC	Systems Administrator 1	\$236,040	\$235,700
12/29/14	DOC	Tree Removal at OCI	\$0	\$0
07/02/14	DOI	Applications Architect	\$574,180	\$1,032,876
06/30/15	DOI	Applications Architect	\$314,120	\$517,348
07/02/14	DOI	Applications Development	\$537,732	\$583,596
07/02/14	DOI	Applications Development	\$574,180	\$1,032,876
09/29/14	DOI	Applications Development	\$268,866	\$292,396
01/05/15	DOI	Applications Development	\$417,120	\$774,956
01/07/15	DOI	Applications Development	\$417,120	\$708,396
01/22/15	DOI	Applications Development	\$417,120	\$383,916
02/11/15	DOI	Applications Development	\$441,195	\$575,874
02/12/15	DOI	Applications Development	\$86,393	\$116,276
03/23/15	DOI	Applications Development	\$441,195	\$575,874
05/18/15	DOI	Applications Development	\$574,180	\$765,440
05/21/15	DOI	Applications Development	\$441,195	\$575,874
06/02/15	DOI	Applications Development	\$438,951	\$530,676
04/27/15	DOI	Business Analyst 3	\$312,872	\$284,076
02/04/15	DOI	Database Administrator	\$436,818	\$531,596
08/19/14	DOI	DOJ Project Manager-Support Projects	\$113,471	\$176,800
05/13/15	DOI	Help Desk 2	\$403,584	\$257,920
08/25/14	DOI	Project Manager 3	\$312,872	\$421,356
02/20/15	DOI	Project Manager 3	\$312,872	\$421,356
02/20/15	DOI	Project Manager 3	\$574,069	\$841,516
05/06/15	DOI	Project Manager 3	\$471,304	\$594,594
06/30/15	DOI	Security Analyst	\$314,120	\$334,308
02/04/15	DOI	System Administrator	\$106,788	\$874,796
02/04/15	DOI	System Administrator	\$374,102	\$292,396
02/18/15	DOI	System Administrator	\$258,180	\$292,396

Fiscal Year 2015 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
08/25/14	DOI	Technical Architect III	\$312,872	\$450,476
06/25/15	DOI	Technical Team	\$574,180	\$626,392
06/29/15	DOI	Technical Team	\$574,180	\$584,792
06/29/15	DOI	Technical Team	\$574,180	\$709,592
05/13/15	DOR	2 Supplemental Business Analyst Resources for SLF Mainframe Modernization	\$874,850	\$856,752
07/03/14	DOR	2 Supplemental Business Analysts Resources for SLF Mainframe Modernization	\$113,585	\$143,051
08/21/14	DOR	2 Supplemental Developer Resources for SLF Mainframe Modernization	\$120,420	\$153,491
04/06/15	DOR	2 Supplemental Developer Resources for SLF Mainframe Modernization	\$874,930	\$1,068,912
05/13/15	DOR	2 Supplemental Developer Resources for SLF Mainframe Modernization	\$874,930	\$981,552
12/11/14	DOR	Unclaimed Property-Publishing Legal Notices	\$56,515	\$46,031
04/22/15	DOT	BITS DMV Project Manager 2	\$475,517	\$510,000
04/22/15	DOT	County Highway Expenditure Microcomputer System (CHEMS)	\$470,793	\$543,900
02/10/15	DOT	Crash Database Project Manager 2	\$324,126	\$499,800
10/23/14	DOT	Data Warehouse Projects-Data Warehouse Analyst II	\$412,835	\$482,848
05/19/15	DOT	DB2/Oracle Systems Architect	\$410,924	\$461,760
07/02/14	DOT	DBM STAR Project Java Developer	\$420,706	\$423,400
01/26/15	DOT	DMV Funded Initiatives	\$1,088,528	\$1,386,000
11/24/14	DOT	DMV Programmer Analyst 3	\$353,034	\$408,000
02/23/15	DOT	DMV Programmer Analyst 3	\$353,034	\$408,000
04/23/15	DOT	DMV Programmer Analyst 3	\$1,059,103	\$1,224,000
02/20/15	DOT	DMV Reporting & ETL Projects-Data Warehouse Analyst II	\$426,149	\$474,000
07/02/14	DOT	DMV Vendor Infrastructure Support Technician	\$408,198	\$420,000
05/15/15	DOT	DOT STAR Peoplesoft Analyst III	\$286,593	\$602,112
02/13/15	DOT	DOT STAR Project Certified Project Manager III	\$366,374	\$456,520
05/22/15	DOT	DTIM LRP: Java Developer	\$362,821	\$468,000
04/28/15	DOT	DTSD Initiatives: Java Developer	\$504,150	\$651,456
03/28/15	DOT	DTSD-HAMS-GIS Developer	\$252,075	\$354,960
05/29/15	DOT	FIIPS-FMIS/STAR & Support	\$655,278	\$609,280
09/01/14	DOT	Highway Real Estate/Access Systems Analyst	\$358,673	\$303,610
05/11/15	DOT	Highway Structures Information System (HSIS) Mobile Device & Asset Management	\$404,220	\$640,200
05/07/15	DOT	IT Operations-Project Manager 1	\$340,579	\$411,600
05/06/15	DOT	IT Operations-Project Manager 2	\$443,632	\$499,800
05/29/15	DOT	IT Service Center-Systems Administrator	\$356,897	\$411,600
05/14/15	DOT	Level 1 Service Desk & Asset Management Service Delivery Unit-Help Desk 2	\$361,376	\$205,800
05/14/15	DOT	Level 1 Service Desk & Asset Management Service Delivery Unit-Help Desk 3	\$697,702	\$470,400
05/06/15	DOT	Level 2 Madison Service Delivery Unit-Desktop Support 2	\$293,942	\$205,800
05/06/15	DOT	Level 2 Madison Service Delivery Unit-Desktop Support 3	\$340,579	\$276,360
05/15/15	DOT	Level 3 Client Mobile Technology Unit-Desktop Support	\$361,431	\$205,800

Fiscal Year 2015 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
05/15/15	DOT	Level 3 Client Mobile Technology Unit-Mobile/Client Technologies Support	\$722,863	\$588,000
05/15/15	DOT	Level 3 Client Mobile Technology Unit-Systems Administration Software Packager	\$410,924	\$382,200
05/15/15	DOT	Level 3 Infrastructure Service Delivery Unit-Network Engineer	\$430,926	\$432,000
05/15/15	DOT	Level 3 Infrastructure Service Delivery Unit-System Administrator 2	\$430,916	\$403,200
04/22/15	DOT	Operations Information System (OIS)	\$470,793	\$461,760
10/07/14	DOT	STAR Applications Programmer-Analyst 3	\$360,294	\$342,720
10/27/14	DOT	STAR Project Contractors	\$9,062,793	\$10,058,499
01/20/15	DOT	STAR Project Contractors	\$343,286	\$353,220
10/10/14	DOT	STAR Project Manager 2	\$399,571	\$428,400
02/04/15	DOT	State Highway Programs: Meta-Manager Application Analysis & Enhancements-Data Warehouse Developer 2	\$426,149	\$516,000
01/05/15	DPI	Business Analyst/Consultant 3	\$327,686	\$428,393
05/05/15	DPI	Business Analyst/Consultant 3	\$135,076	\$170,926
05/05/15	DPI	Business Analyst/Consultant 3	\$135,076	\$170,926
05/22/15	DPI	Business Analyst/Consultant 3	\$256,074	\$354,526
09/22/14	DPI	Business Intelligence Architect I	\$350,444	\$457,404
07/09/14	DPI	Business Intelligence Architect II	\$377,796	\$494,804
04/03/15	DPI	Business Intelligence Architect III	\$388,899	\$511,353
07/10/14	DPI	Business Systems Analyst	\$377,796	\$494,353
07/08/14	DPI	Child Nutrition Program Administrative Reviews	\$1,497,593	\$1,441,815
09/04/14	DPI	Collection BA Assistant	\$325,724	\$192,929
04/30/15	DPI	Community & School Nutrition Programs-USDA	\$314,397	\$455,051
04/03/15	DPI	Data Warehouse Developer II	\$388,899	\$511,353
06/11/15	DPI	Data Warehouse Developer II	\$385,920	\$511,353
04/15/15	DPI	Enterprise Architect II	\$966,242	\$1,103,289
05/04/15	DPI	Microsoft Dynamics CRM Administrator	\$387,229	\$511,302
07/10/14	DPI	Project Manager 1	\$427,167	\$494,353
01/14/15	DPI	Project Manager 2	\$297,914	\$495,369
04/15/15	DPI	Project Manager 2	\$446,445	\$546,489
06/17/15	DPI	Senior Business Systems Analyst	\$202,625	\$256,353
04/14/15	DPI	Systems Analyst II	\$284,844	\$369,913
07/08/14	DPI	Systems Architect 1	\$371,678	\$409,283
07/08/14	DPI	Systems Architect 1	\$371,678	\$421,283
07/08/14	DPI	Systems Architect 1	\$371,678	\$445,283
01/23/15	DPI	Systems Architect 1	\$581,550	\$691,906
04/15/15	DPI	Systems Architect 1	\$396,209	\$510,489
04/16/15	DPI	WI Information System for Education Assistant Business Analyst	\$336,686	\$277,302
04/28/15	DPI	WI Information System for Education Customer Support	\$286,122	\$271,302

Fiscal Year 2015 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
03/05/15	DVA	Waste Collection & Disposal Services	\$1,378,329	\$283,496
07/09/14	DWD	Application Architect III	\$818,403	\$1,562,840
05/14/15	DWD	Business Analyst/Consultant 2	\$305,926	\$350,480
09/11/14	DWD	Certified Microsoft .Net Web Developer III (3 Positions)	\$1,397,094	\$1,756,280
03/05/15	DWD	Data Warehouse Developer II (3 positions)	\$1,079,898	\$1,625,240
05/14/15	DWD	Help Desk 1 (3 Positions)	\$573,610	\$509,240
05/14/15	DWD	Help Desk 2 (2 Positions)	\$576,047	\$426,920
06/01/15	DWD	Help Desk 3 (2 Positions)	\$678,397	\$544,520
12/08/14	DWD	PeopleSoft Analyst 3	\$409,283	\$934,160
10/20/14	DWD	Programmer Analyst 3	\$359,966	\$439,640
02/26/15	DWD	Programmer Analyst 3	\$359,966	\$439,640
06/09/15	DWD	Programmer Analyst 3	\$359,966	\$439,640
07/21/14	DWD	Programmer Analyst 3 (5 positions)	\$359,965	\$439,640
09/02/14	DWD	Programmer/Analyst 3	\$1,677,402	\$2,133,147
10/28/14	DWD	Programmer/Analyst 3	\$359,966	\$439,640
03/05/15	DWD	Programmer/Analyst 3	\$359,966	\$439,640
03/17/15	DWD	Programmer/Analyst 3	\$359,966	\$439,640
02/05/15	DWD	Programmer/Analyst 3 (3 Positions)	\$1,079,898	\$1,288,280
02/09/15	DWD	Project Manager 2	\$373,973	\$514,080
02/17/15	DWD	Security Analyst 3	\$385,594	\$485,720
05/14/15	DWD	Software Engineer 3	\$409,284	\$452,120
12/12/14	DWD	Software Engineer 3 (up to 7 positions)	\$2,864,980	\$3,072,920
03/17/15	DWD	Systems Analyst 3	\$409,201	\$452,120
03/26/15	DWD	Systems Engineer (4 Positions)	\$1,542,375	\$1,520,600
10/20/14	DWD	Technician 2	\$310,731	\$296,120
03/05/15	DWD	Technician 2	\$292,804	\$279,920
03/16/15	DWD	Technician 2 (3 Positions)	\$878,411	\$809,120
11/25/14	ETF	Applications Architect I	\$446,125	\$464,766
09/03/14	ETF	Business Analyst/Consultant 1	\$384,548	\$249,808
09/03/14	ETF	Database Administrator 2-Server Administrator	\$384,548	\$399,808
05/18/15	ETF	Desktop Support 3	\$299,921	\$302,046
10/29/14	ETF	E-Learning Specialist	\$187,890	\$254,693
11/25/14	ETF	Help Desk 3 or Software Engineer 2	\$365,627	\$320,766
12/23/14	ETF	Help Desk 3 or Software Engineer 2	\$365,627	\$278,766
10/16/14	ETF	Knowledge Management Consulting Services	\$185,284	\$54,266
01/07/15	ETF	PeopleSoft Project Manager	\$414,369	\$716,766
03/24/15	ETF	Programmer Analyst 3	\$365,627	\$380,766
04/03/15	ETF	Staffing Services for Professional Positions	\$2,123,963	\$1,392,043

Fiscal Year 2015 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
05/18/15	ETF	Systems Architect	\$394,206	\$470,526
06/02/15	ETF	Systems Architect	\$342,445	\$467,339
04/10/15	ETF	Technical Writer 1/E-Learning Specialist	\$185,190	\$254,693
04/17/15	GAB	GAB Modernization Project/My Vote WI 2.0	\$386,649	\$537,555
04/17/15	GAB	GAB Modernization Project/My Vote WI 2.0	\$386,649	\$662,355
09/05/14	GAB	Modernization Project	\$364,297	\$468,912
09/12/14	GAB	Modernization Project	\$364,297	\$468,360
08/29/14	OCI	Health Rate Review Actuarial Services	\$291,522	\$200,000
01/12/15	OCI	Insurance Policy, Administrative & Claims Services	\$11,483,211	\$12,380,917
01/15/15	OCI	IPFCF Java Developer II	\$282,214	\$321,186
04/30/15	OCI	Java Developer II	\$128,273	\$158,478
11/17/14	OCI	Programmer/Analyst	\$377,855	\$386,546
04/30/15	OCI	Project Manager 2	\$128,273	\$177,854
04/30/15	OCI	Quality Assurance Analyst 2	\$120,429	\$102,686
09/02/14	OCI	Rate Review Cycle II-Application Architect	\$256,546	\$326,562
07/31/14	OCI	Rate Review Cycle II-Application Architect I	\$256,546	\$322,386
10/17/14	OCI	Rate Review Cycle II-Java Developer	\$256,546	\$301,506
11/25/14	OCI	Systems Engineer	\$424,808	\$323,643
09/16/14	OCI	Technology Modernization-Project Manager 2	\$384,818	\$458,394
09/16/14	OCI	Technology Modernization-Project Manager 2	\$384,818	\$495,978
03/18/15	SPD	Expert Witnesses	\$1,465,468	\$1,798,001
03/12/15	SW/B	Investment Operations & Fund Accounting Temporary Professional Services	\$643,648	\$630,308

Fiscal Year 2015 Continued Appropriateness

Date	Agency	Nature
04/15/15	DATCP	Business Analyst/Consultant 3
11/11/14	DATCP	CRM Integration Specialist
11/15/14	DATCP	CRM Integration Specialist
02/26/15	DATCP	CRM Integration Specialist
05/05/15	DATCP	CRM Integration Specialist
10/27/14	DATCP	SharePoint Administrator/Developer
07/01/14	DCF	Children's Court Liaison for BMCW
07/01/14	DCF	Family Intervention & Support Services
07/01/14	DCF	Healthy Families Program
07/01/14	DCF	Independent Investigation Services
07/01/14	DCF	Licensing Liaisons
07/01/14	DHS	Database Architect 3
07/01/14	DHS	Database Architect 3
07/01/14	DHS	Desktop Support 2
07/01/14	DHS	Desktop Support 2
07/01/14	DHS	Desktop Support 2
07/01/14	DHS	Desktop Support 2
07/01/14	DHS	Desktop Support 2
07/01/14	DHS	Desktop Support 2
07/01/14	DHS	Desktop Support 3
07/01/14	DHS	Desktop Support 3
12/01/14	DHS	Enrollment Broker Services
07/01/14	DHS	Help Desk 2
07/01/14	DHS	Hospital Rate Setting
07/01/14	DHS	Price Waterhouse Coopers Actuarial Services
07/01/14	DHS	Project Manager 2
07/01/14	DHS	Project Manager 2
07/01/14	DHS	Project Manager 2
04/07/15	DHS	Self Directed Care System
07/01/14	DHS	Senior Change Management Consultant
07/01/14	DHS	Senior Change Management Consultant
07/01/14	DHS	Support DPH/OHI/Informatic Architecture Section RTTT-ECLDS (4 Positions)
07/01/14	DHS	Systems Architect 1
07/01/14	DHS	Systems Architect 1
07/01/14	DHS	Testing Technician 2
07/01/14	DNR	Application Architect 1
07/01/14	DNR	Database Architect 3
07/01/14	DNR	Floodplain Mapping
07/01/14	DNR	Land Records System-Programmer Analyst 3
07/01/14	DNR	Maintain & Enhance Drinking Water Data System
07/01/14	DNR	Network Technician 1
07/01/14	DNR	Network Technician 1
07/01/14	DNR	Project Manager 2
07/01/14	DNR	Systems Analyst 3
07/01/14	DNR	Systems Architect 1
07/01/14	DNR	Systems Architect 1
07/01/14	DNR	Systems Architect 1
07/01/14	DNR	Wetland Inventory Update-Air Photo Contract
07/01/14	DNR	WisFIRS
07/01/14	DNR	WisFIRS
07/01/14	DNR	WisFIRS
07/01/14	DNR	WisFIRS
07/01/14	DNR	WisFIRS
07/01/14	DNR	WisFIRS
05/01/15	DOA	Courier Services for State Records Center

Fiscal Year 2015 Continued Appropriateness

Date	Agency	Nature
07/01/14	DOA	Certified Project Manager III
07/01/14	DOA	Certified Project Manager III
07/01/14	DOA	CRM Integration Specialist
07/01/14	DOA	CRM Integration Specialist
07/01/14	DOA	Database Administrator 3
07/01/14	DOA	Database Administrator 3
07/01/14	DOA	Database Administrator 3
07/01/14	DOA	Database Administrator 3
07/01/14	DOA	Database Administrator 3
07/01/14	DOA	Help Desk 1
07/01/14	DOA	Help Desk 2
07/01/14	DOA	Help Desk 2
07/01/14	DOA	Lease of Color Cut Sheet Printers
07/01/14	DOA	Lease of Cut Sheet Printers
07/01/14	DOA	Mainframe System Programmer Support/Database Architect 3
07/01/14	DOA	Network Engineer 1
07/01/14	DOA	Network Engineer 1
07/01/14	DOA	Network Engineer 1
07/01/14	DOA	Network Engineer 1
07/01/14	DOA	Network Engineer 1
07/01/14	DOA	Network Engineer 1
07/01/14	DOA	Network Technician 3
07/01/14	DOA	Operating Systems/Hardware Support Section-Server Engineer
07/01/14	DOA	PeopleSoft Analyst III
07/01/14	DOA	PeopleSoft Analyst III
07/01/14	DOA	PeopleSoft Analyst III
07/01/14	DOA	PeopleSoft Analyst III
07/01/14	DOA	PeopleSoft Analyst III
07/01/14	DOA	PeopleSoft Database Analyst V
07/01/14	DOA	PeopleSoft Project Manager
07/01/14	DOA	PeopleSoft Project Manager
07/01/14	DOA	Programmer 3
07/01/14	DOA	Programmer Analyst 3
07/01/14	DOA	Project Manager 1
07/01/14	DOA	Project Manager 2
07/01/14	DOA	Project Manager 2
07/01/14	DOA	Project Manager 2
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07/01/14	DOA	Project Manager 2
07/01/14	DOA	Project Manager 2
07/01/14	DOA	Project Manager 2
07/01/14	DOA	Security Analyst 3
07/01/14	DOA	Security Analyst 3
07/01/14	DOA	Software Engineer 3
07/01/14	DOA	Software Engineer 3
07/01/14	DOA	Systems Engineering Lead
07/01/14	DOA	Systems Administrator 1
07/01/14	DOA	Systems Administrator 1
07/01/14	DOA	Systems Administrator 2
07/01/14	DOA	Systems Administrator 2
07/01/14	DOA	Systems Administrator 2
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07/01/14	DOA	Systems Administrator 2

Fiscal Year 2015 Continued Appropriateness

Date	Agency	Nature
07/01/14	DOA	Systems Administrator 2
07/01/14	DOA	Systems Administrator 2
07/01/14	DOA	Systems Engineer 1
07/01/14	DOA	Systems Engineer 1
07/01/14	DOA	Systems Engineer 1
07/01/14	DOA	Systems Engineer 1
07/01/14	DOA	Systems Engineering Lead
07/01/14	DOC	Accounts Management
07/01/14	DOC	Accounts Management
07/01/14	DOC	Business Analyst 2
07/01/14	DOC	CEPHAS HWH Waukesha
07/01/14	DOC	Database Architect 3
07/01/14	DOC	Desktop 2
07/01/14	DOC	Desktop 2
07/01/14	DOC	Desktop 2
07/01/14	DOC	Desktop Support 3
07/01/14	DOC	Desktop Support 3
07/01/14	DOC	Desktop Support 3
07/01/14	DOC	Desktop Support 3
10/21/14	DOC	Diagnostic Imaging Services
07/01/14	DOC	Help Desk 2
07/01/14	DOC	Help Desk 2
07/01/14	DOC	Help Desk 2
07/01/14	DOC	Help Desk 2
07/01/14	DOC	Help Desk 2
07/01/14	DOC	Henger SOT Waupaca
07/01/14	DOC	HR Personnel Information Verification System (PIVS)
07/01/14	DOC	JAVA Programmer Analyst III
07/01/14	DOC	Medical/Psychiatrist Transcription Services
07/01/14	DOC	Network Technician 3
07/01/14	DOC	Network Technician 3
07/01/14	DOC	Non-Emergency (SMV) Transport Services
07/01/14	DOC	Occupational, Physical & Speech Therapy Services
07/01/14	DOC	Programmer Analyst 3
07/01/14	DOC	Programmer Analyst 3
07/01/14	DOC	Programmer Analyst 3
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07/01/14	DOC	Programmer Analyst 3
07/01/14	DOC	Programmer Analyst 3
07/01/14	DOC	Project Manager 1
07/01/14	DOC	Project Manager 1
07/01/14	DOC	Project Manager 1
07/01/14	DOC	Project Manager 2
07/01/14	DOC	Project Manager 2
07/01/14	DOC	Project Manager 3

Fiscal Year 2015 Continued Appropriateness

Date	Agency	Nature
07/01/14	DOT	Project Manager 1
07/01/14	DOT	Project Manager 1
07/01/14	DOT	Project Manager 1
07/01/14	DOT	Project Manager 2
07/01/14	DOT	Project Manager 2
07/01/14	DOT	Project Manager 2
07/01/14	DOT	Project Manager 2
07/01/14	DOT	Project Manager 2
07/01/14	DOT	Project Manager 2
07/01/14	DOT	Systems Administrator 1
07/01/14	DOT	Systems Administrator 1
07/01/14	DOT	Systems Administrator 2
07/01/14	DOT	Systems Administrator 2
07/01/14	DOT	Systems Administrator 2
07/01/14	DOT	Systems Administrator 2
07/01/14	DOT	Systems Analyst 3
07/01/14	DOT	Systems Analyst 3
07/01/14	DOT	Systems Analyst 3
07/01/14	DOT	Systems Analyst 3
07/01/14	DOT	Systems Architect 1
07/01/14	DOT	Systems Architect 1
07/01/14	DOT	Systems Architect 1
07/01/14	DOT	Systems Architect 1
07/01/14	DOT	Systems Architect 1
07/01/14	DOT	Systems Architect 1
07/01/14	DOT	Systems Architect 1
07/01/14	DOT	Systems Engineer 1
07/01/14	DOT	Technical Architect 2
07/01/14	DOT	Technical Writer 2
07/01/14	DPI	Applesauce Cups
07/01/14	DPI	Breaded Chicken Patties, Whole Grain
07/01/14	DPI	Business Analyst 3
07/01/14	DPI	Business Analyst 3
07/01/14	DPI	Business Analyst/Consultant 3
07/01/14	DPI	Business Intelligence Architect III
07/01/14	DPI	Business Intelligence Architect III
07/01/14	DPI	Business Intelligence Architect III
07/01/14	DPI	Business Intelligence Architect III
07/01/14	DPI	Business Intelligence Architect III
07/01/14	DPI	Business Intelligence Architect III
07/01/14	DPI	Cheese Slices
07/01/14	DPI	Colby Cheese Omelets
07/01/14	DPI	Database Administrator 3
07/01/14	DPI	Database Architect 3
07/01/14	DPI	French Toast Sticks, Whole Grain
07/01/14	DPI	Grilled Chicken Patties
07/01/14	DPI	Help Desk 2
07/01/14	DPI	Help Desk 2
07/01/14	DPI	HeritageQuest Online Library Services-WI BadgerLink
01/01/15	DPI	Library Services
07/01/14	DPI	Library Services WI BadgerLink EBSCO
07/01/14	DPI	Library Services WI BadgerLink Encyclopedia Britannica
07/01/14	DPI	Library Services WI BadgerLink Gale Cengage

Fiscal Year 2015 Continued Appropriateness

Date	Agency	Nature
07/01/14	DPI	Library Services WI BadgerLink Teaching Books
07/01/14	DPI	Mozzarella Pizza Sticks
07/01/14	DPI	Orange Juice Cups
07/01/14	DPI	Pork Taco Filling
07/01/14	DPI	Programmer Analyst 3
07/01/14	DPI	Programmer Analyst 3
07/01/14	DPI	Programmer Analyst 3
07/01/14	DPI	Programmer Analyst 3
07/01/14	DPI	Project Manager 1
07/01/14	DPI	Project Manager 2
07/01/14	DPI	Project Manager 2
07/01/14	DPI	Project Manager 2
07/01/14	DPI	Project Manager 2
07/01/14	DPI	Project Manager 2
07/01/14	DPI	Quality Assurance Analyst 2
07/01/14	DPI	Quality Assurance Analyst 3
07/01/14	DPI	Systems Analyst 3
07/01/14	DPI	Systems Architect 1
07/01/14	DPI	Systems Architect 1
07/01/14	DPI	Systems Architect 1
07/01/14	DPI	Turkey Deli Breast & Mini Corn Dogs
10/01/14	DPI	Web Hosting & Data Analysis
07/01/14	DPI	WI Newspaper Digital Research Site
07/01/14	ETF	Certified Project Manager 3
07/01/14	ETF	Certified Project Manager III (2 Positions)
07/01/14	ETF	PeopleSoft Project Manager
07/01/14	ETF	Senior Web Designer
07/01/14	ETF	Systems Architect 1
07/01/14	ETF	Systems Architect 1
07/01/14	ETF	Systems Architect 1
07/01/14	ETF	Systems Architect 1
07/01/14	ETF	Systems Architect 1
07/01/14	GAB	Business Intelligence Architect III
07/01/14	GAB	Certified Project Manager III
07/01/14	GAB	Database Architect 3
07/01/14	GAB	Database Architect 3
07/01/14	GAB	Database Architect 3
04/14/15	OCI	Application Architect 1
10/23/14	Tourism	Multicultural Advertising
07/01/14	WHS	Desktop Support 3
07/01/14	WHS	Help Desk 2
07/01/14	WHS	Programmer 3
07/01/14	WTCSB	Programmer Analyst 3
07/01/14	WTCSB	Programmer Analyst 3