



**WISCONSIN DEPARTMENT OF
ADMINISTRATION**

SCOTT WALKER
GOVERNOR
MIKE HUEBSCH
SECRETARY

Office of the Secretary
Post Office Box 7864
Madison, WI 53707-7864
Voice (608) 266-1741
Fax (608) 267-3842

January 27, 2014

Honorable Scott Walker
115 East State Capitol
Madison, WI 53707

Members, Joint Committee on Finance
Members, Joint Committee on Audit
State Capitol
Madison, WI 53708

Senate Chief Clerk Jeffrey Renk
B20 Southeast
State Capitol
Madison, WI 53708

Assembly Chief Clerk Patrick E. Fuller
17 West Main Street, Suite 401
Madison, WI 53703

Mr. Robert Lang, Legislative Fiscal Bureau
One East Main Street, Suite 301
Madison, WI 53703

Dear Governor Walker, Legislators, Chief Clerk Renk, Chief Clerk Fuller and Mr. Lang:

Attached please find the Department of Administration's (DOA) Contractual Services Purchasing Report for Fiscal Year 2013 (FY13) pursuant to §16.705(8), Wis. Stats.

Overall, contracting increased five percent since Fiscal Year 2012 however the State of Wisconsin has reduced contractual spending by \$7.8 million since Fiscal Year 2005.


The report also includes information on cost-benefit analyses produced by state agencies and campuses during FY13. Wisconsin Act 89 requires state agencies and campuses to conduct a cost-benefit analysis prior to any proposed contractual service procurement over \$25,000. A summary of the 374 cost-benefit analyses produced during FY13 is included in this report.

State government will continue to pursue ways to reduce costs, eliminate inefficiencies, and create sustainable sources of savings for state and local governments.

January 27, 2014
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If you have any questions about this report, please contact Helen McCain, Administrator,
DOA Division of Enterprise Operations, at 266-0779.

Sincerely,

A handwritten signature in black ink, appearing to read "C. P. Schoenherr". The signature is fluid and cursive, with the first letters of each name being capitalized and prominent.

Christopher P. Schoenherr
Deputy Secretary

Attachment

State of Wisconsin

Contractual Services Purchasing Report

July 1, 2012 through June 30, 2013

Department of Administration

Division of Enterprise Operations State Bureau of Procurement

101 East Wilson Street, Sixth Floor P.O. Box 7867 Madison, Wisconsin 53707-7867

**State of Wisconsin
Contractual Services Purchasing Report
July 1, 2012 through June 30, 2013**

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*Object Code descriptions are available on-line at the [DOA website](#)

Department of Administration, Division of Enterprise Operations

Introduction

Summary

- Overall contracting increased by 5.7% last year, from \$515.8 million in FY12 to \$545.4 million in FY13.
- State agency contracting increased by 7.3% last year, from \$390.4 million in FY12 to \$418.9 million in FY13.
- University of Wisconsin System, including UW Madison, contracting increased by .8% last year, from \$125.3 million in FY12 to \$126.4 million in FY13.
- State agency contractual spending has decreased by \$7.8 million from FY05 (\$426.7 million) to FY13 (\$418.9 million).
- State agencies and campuses produced 374 cost-benefit analyses in FY13.

Statutory Background

Contractual Service Procurements. §16.705(8), Wis. Stats., provides that DOA "shall, annually on or before October 15, submit to the governor, the joint committee on finance, the joint legislative audit committee and the chief clerk of each house of the legislature for distribution to the appropriate standing committees under s. 13.172 (3), a report concerning the number, value and nature of contractual service procurements authorized for each agency during the preceding fiscal year".

Cost-Benefit Analyses. §16.705(8), Wis. Stats., provides that "the report shall also include, with respect to contractual service procurements by agencies for the preceding fiscal year:

"(a) A summary of the cost-benefit analyses completed by agencies in compliance with rules promulgated by the department under sub. (2).

(b) Recommendations for elimination of unneeded contractual service procurements and for consolidation or resolicitation of existing contractual service procurements."

Division of Legal Services. Pursuant to section 16.004(15)(bm) the DOA Division of Legal Services assists in efforts to reduce the state's use of contracted employees. In order to meet this mission, the Division of Legal Services meets weekly with the State Bureau of Procurement to review and discuss all enterprise-wide contracts and DOA contracts, and provides regular consultation to State Bureau of Procurement on CBA issues. The Division of Legal Services also provides direct assistance to executive branch agencies on contract matters to help agencies negotiate, amend, consolidate or terminate contractual services to gain efficiencies and to lower state costs.

Data Sources

The contractual services expenditure data provided in this report for state agencies was extracted from WiSMART, the State's accounting system. Several agencies including the Departments of Workforce Development, Corrections, Health Services, Transportation and UW System use separate systems and some use different account codes. Each of these agencies reviewed their data for accuracy.

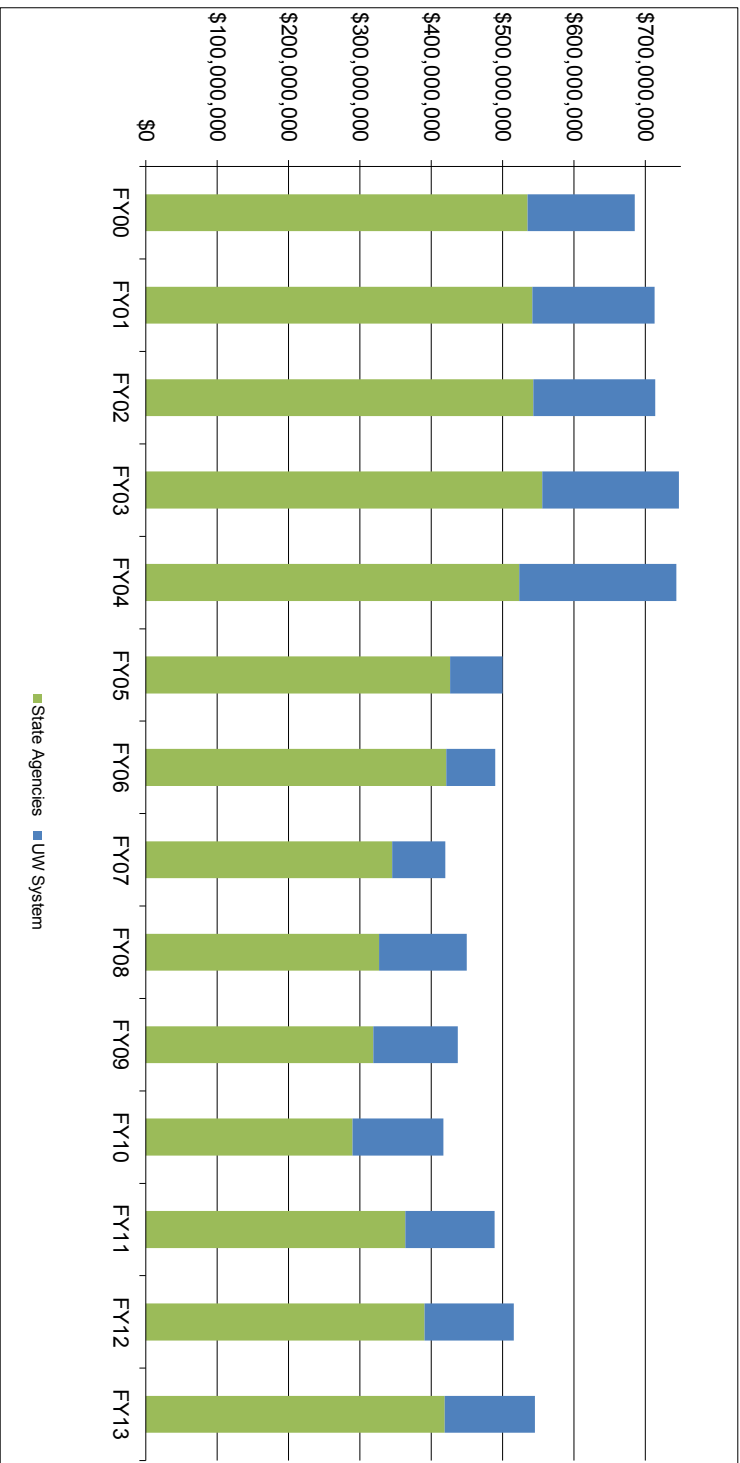
The report data excludes spending authorized outside of §16.75, Wis. Stats., such as interagency or municipal spend, conservation, fellowships and scholarships, services provided in conjunction with building or road construction projects, § 16.855 and Chapter 84 respectively, and Chapter 36 research or instructional services. This report includes the following 19 object code categories of expenditures for services:

2450:	Housekeeping & Janitorial Services	2754:	Legal Services-Collections
	Data Processing Services-Private		
2650:	Companies	2755:	Legal Services-Consulting
	Professional Services-Management		
2700:	Consultant	2756:	Legal Services-Other
2720:	Professional Services-Medical	2757:	Legal Services-Bond Counsel
2730:	Professional Services-Laboratory	2758:	Legal Services-Hearing Examiners
2740:	Professional Services-General	2760:	Legal Services-Special Counsel
2745:	Collection Agency Fees	2761:	Legal Settlement and Fees
			Professional Services-Central
2751:	Legal Services-Research	2795:	Payroll
2752:	Legal Services-Opinion	3300:	Miscellaneous Services
2753:	Legal Services-Litigation		

Fiscal Year 2013 Contractual Services
State of Wisconsin
By Agency and UW System

AGENCY	AMOUNT
ADMINISTRATION, DEPARTMENT OF	\$21,201,255
AGING, BOARD ON	\$36,326
AGRICULTURE, TRADE & CONSUMER PROTECTION, DEPARTMENT OF	\$2,372,328
ARTS BOARD	\$53,650
CHILD ABUSE & NEGLECT PREVENTION BOARD	\$23,144
CHILDREN AND FAMILIES, DEPARTMENT OF	\$26,931,318
CIRCUIT COURTS	\$251,654
CORRECTIONS, DEPARTMENT OF	\$37,935,311
COURT OF APPEALS	\$368,823
DISTRICT ATTORNEYS (DOA)	\$527,464
EDUCATIONAL COMMUNICATIONS BOARD	\$1,921,644
EMPLOYEE TRUST FUNDS, DEPARTMENT OF	\$6,879,935
EMPLOYMENT RELATIONS COMMISSION	\$6,195
EMPLOYMENT RELATIONS, OFFICE OF STATE	\$211,297
FINANCIAL INSTITUTIONS, DEPARTMENT OF	\$1,927,165
GOVERNMENT ACCOUNTABILITY BOARD	\$2,057,026
GOVERNOR, OFFICE OF THE	\$17,475
HEALTH SERVICES, DEPARTMENT OF	\$165,395,477
HIGHER EDUCATIONAL AIDS BOARD	\$38,116
HISTORICAL SOCIETY	\$982,891
INSURANCE, COMMISSIONER OF	\$2,991,419
INVESTMENT BOARD	\$214,198
JUDICIAL COMMISSION	\$10,117
JUDICIAL COUNCIL	\$1,233
JUSTICE, DEPARTMENT OF	\$2,258,701
LEGISLATURE	\$33,310
LIEUTENANT GOVERNOR, OFFICE OF THE	\$2,264
MILITARY AFFAIRS, DEPARTMENT OF	\$3,869,071
NATURAL RESOURCES, DEPARTMENT OF	\$20,086,861
PEOPLE WITH DEVELOPMENTAL DISABILITIES, BOARD ON	\$16,789
PUBLIC DEFENDER BOARD	\$1,207,423
PUBLIC INSTRUCTION, DEPARTMENT OF	\$19,580,960
PUBLIC LANDS, BOARD OF COMMISSIONERS OF	\$18,652
PUBLIC SERVICE COMMISSION	\$711,888
REVENUE, DEPARTMENT OF	\$15,311,743
SAFETY AND PROFESSIONAL SERVICES, DEPARTMENT OF	\$2,502,986
SECRETARY OF STATE	\$9,352
STATE FAIR PARK BOARD	\$2,198,257
STATE TREASURER	\$2,040,804
SUPREME COURT	\$2,531,794
TOURISM, DEPARTMENT OF	\$1,398,609
TRANSPORTATION, DEPARTMENT OF	\$28,623,121
VETERANS AFFAIRS, DEPARTMENT OF	\$7,820,647
WISCONSIN TECHNICAL COLLEGE SYSTEM BOARD	\$998,969
WORKFORCE DEVELOPMENT, DEPARTMENT OF	\$35,412,994
STATE AGENCY TOTAL	\$418,990,656
UNIVERSITY OF WISCONSIN SYSTEM	\$56,541,373
UNIVERSITY OF WISCONSIN MADISON	\$69,878,401
STATE OF WISCONSIN TOTAL	\$545,410,430

Fiscal Year 2000-2013 Contractual Services
 State of Wisconsin
 By State Agency and UW System



Note: Beginning in FY05, gross WiSMART contractual services data was analyzed to exclude spending authorized outside of s.16.75, Wis. Stats. Excluded spending includes interagency or municipal spend, fellowships and scholarships, services provided in conjunction with building or road construction projects, and Chapter 36 research or instructional services.

Fiscal Year 2013 Contractual Services

State of Wisconsin

By Object Code for State Agencies and UW System

Object Code	Object Code Description *	State Agencies	UW System	State Total
2450	Housekeeping & Janitorial Services	\$8,906,475	\$2,851,103	\$11,757,578
2650	Data Processing Services - Private Companies	\$87,584,640	\$1,786,086	\$89,370,726
2700	Professional Services - Management Consultant	\$57,122,950	\$9,596,329	\$66,719,279
2720	Professional Services - Medical	\$30,672,685	\$1,422,155	\$32,094,840
2730	Professional Services - Laboratory	\$1,364,893	\$0	\$1,364,893
2740	Professional Services - General	\$198,857,080	\$98,218,796	\$297,075,876
2745	Collection Agent Fees	\$438,445	\$1,225,750	\$1,664,195
2751	Legal Services - Research	\$2,000	\$0	\$2,000
2752	Legal Services - Opinion	\$0	\$0	\$0
2753	Legal Services - Litigation	\$8,908	\$0	\$8,908
2754	Legal Services - Collections	\$1,481	\$0	\$1,481
2755	Legal Services - Consulting	\$144,462	\$0	\$144,462
2756	Legal Services - Other	\$538,245	\$0	\$538,245
2757	Legal Services - Bond Counsel	\$0	\$0	\$0
2758	Legal Services - Hearing Examiners	\$0	\$0	\$0
2760	Legal - Special Counsel	\$0	\$0	\$0
2761	Legal - Settlement and Fees	\$457,001	\$0	\$457,001
3300	Miscellaneous Services	<u>\$32,891,391</u>	<u>\$11,319,555</u>	<u>\$44,210,946</u>
	Total	\$418,990,656	\$126,419,774	\$545,410,430

*Object Code Descriptions are available online at the DOA website

Fiscal Year 2013 Contractual Services

State of Wisconsin

By Agency and Object Code

ADMINISTRATION, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$3,419,668
	2650	DP SERVICE-PRIVATE COMPANIES	\$6,371,449
	2700	PROFESS SERV - MANAGE CONSULT	\$65,000
	2720	PROFESSIONAL SERVICES-MEDICAL	\$14,401
	2740	PROFESSIONAL SERVICES-GENERAL	\$6,708,342
	3300	MISCELLANEOUS SERVICES	\$4,622,394
	Total		\$21,201,255

AGING, BOARD ON	Object Code	Object Code Description	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$7,018
	2740	PROFESSIONAL SERVICES-GENERAL	\$12,618
	3300	MISCELLANEOUS SERVICES	\$16,690
	Total		\$36,326

AGRICULTURE, TRADE & CONSUMER PROTECTION, DEPARTM	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$4,410
	2650	DP SERVICE-PRIVATE COMPANIES	\$197,800
	2720	PROFESSIONAL SERVICES-MEDICAL	\$1,787
	2730	PROFESSIONAL SERV - LABORATORY	\$657
	2740	PROFESSIONAL SERVICES-GENERAL	\$1,943,687
	3300	MISCELLANEOUS SERVICES	\$223,988
	Total		\$2,372,328

ARTS BOARD	Object Code	Object Code Description	Amount
	2740	PROFESSIONAL SERVICES-GENERAL	\$53,650
	Total		\$53,650

CHILD ABUSE & NEGLECT PREVENTION BOARD	Object Code	Object Code Description	Amount
	2700	PROFESS SERV - MANAGE CONSULT	\$3,790
	2740	PROFESSIONAL SERVICES-GENERAL	\$11,395
	2755	LEGAL SERVICES - CONSULTING	\$1,887
	3300	MISCELLANEOUS SERVICES	\$6,073
	Total		\$23,144

CHILDREN AND FAMILIES, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$9,910,993
	2700	PROFESS SERV - MANAGE CONSULT	\$9,234,300
	2720	PROFESSIONAL SERVICES-MEDICAL	\$130,787
	2740	PROFESSIONAL SERVICES-GENERAL	\$5,653,959
	2745	COLLECTION AGENT FEES	\$100
	2756	LEGAL SERVICES - OTHER	\$5,362
	3300	MISCELLANEOUS SERVICES	\$1,995,817
	Total		\$26,931,318

CIRCUIT COURTS	Object Code	Object Code Description	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$96,160
	2740	PROFESSIONAL SERVICES-GENERAL	\$69,867
	2756	LEGAL SERVICES - OTHER	\$23,435
	3300	MISCELLANEOUS SERVICES	\$62,192
	Total		\$251,654

Fiscal Year 2013 Contractual Services

State of Wisconsin

By Agency and Object Code

CORRECTIONS, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$548,488
	2650	DP SERVICE-PRIVATE COMPANIES	\$5,253,369
	2700	PROFESS SERV - MANAGE CONSULT	\$203,329
	2720	PROFESSIONAL SERVICES-MEDICAL	\$20,869,586
	2730	PROFESSIONAL SERV - LABORATORY	\$1,010,611
	2740	PROFESSIONAL SERVICES-GENERAL	\$2,387,779
	3300	MISCELLANEOUS SERVICES	\$7,662,150
	Total		\$37,935,311
COURT OF APPEALS	Object Code	Object Code Description	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$279,343
	2740	PROFESSIONAL SERVICES-GENERAL	\$2,260
	2756	LEGAL SERVICES - OTHER	\$23,637
	3300	MISCELLANEOUS SERVICES	\$63,582
	Total		\$368,823
DISTRICT ATTORNEYS (DOA)	Object Code	Object Code Description	Amount
	2740	PROFESSIONAL SERVICES-GENERAL	\$527,464
	Total		\$527,464
EDUCATIONAL COMMUNICATIONS BOARD	Object Code	Object Code Description	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$295
	2740	PROFESSIONAL SERVICES-GENERAL	\$56,071
	3300	MISCELLANEOUS SERVICES	\$1,865,279
	Total		\$1,921,644
EMPLOYEE TRUST FUNDS, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$2,373,124
	2700	PROFESS SERV - MANAGE CONSULT	\$738,324
	2740	PROFESSIONAL SERVICES-GENERAL	\$3,622,366
	2756	LEGAL SERVICES - OTHER	\$35,948
	3300	MISCELLANEOUS SERVICES	\$110,173
	Total		\$6,879,935
EMPLOYMENT RELATIONS COMMISSION	Object Code	Object Code Description	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$198
	2740	PROFESSIONAL SERVICES-GENERAL	\$1,921
	3300	MISCELLANEOUS SERVICES	\$4,076
	Total		\$6,195
EMPLOYMENT RELATIONS, OFFICE OF STATE	Object Code	Object Code Description	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$519
	2740	PROFESSIONAL SERVICES-GENERAL	\$177,513
	3300	MISCELLANEOUS SERVICES	\$33,266
	Total		\$211,297
FINANCIAL INSTITUTIONS, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$1,289,896
	2740	PROFESSIONAL SERVICES-GENERAL	\$38,204
	3300	MISCELLANEOUS SERVICES	\$599,066
	Total		\$1,927,165

Fiscal Year 2013 Contractual Services

State of Wisconsin

By Agency and Object Code

GOVERNMENT ACCOUNTABILITY BOARD	Object Code	Object Code Description	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$1,832,559
	2740	PROFESSIONAL SERVICES-GENERAL	\$155,601
	2756	LEGAL SERVICES - OTHER	\$42,034
	3300	MISCELLANEOUS SERVICES	\$26,832
	Total		\$2,057,026
GOVERNOR, OFFICE OF THE	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$2,252
	2650	DP SERVICE-PRIVATE COMPANIES	\$1,346
	2740	PROFESSIONAL SERVICES-GENERAL	\$1,550
	3300	MISCELLANEOUS SERVICES	\$12,327
	Total		\$17,475
HEALTH SERVICES, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$172,719
	2650	DP SERVICE-PRIVATE COMPANIES	\$13,553,798
	2700	PROFESS SERV - MANAGE CONSULT	\$46,453,255
	2720	PROFESSIONAL SERVICES-MEDICAL	\$6,746,378
	2740	PROFESSIONAL SERVICES-GENERAL	\$97,253,919
	2745	COLLECTION AGENT FEES	\$1,222
	2761	LEGAL - STLMNT AND FEES BOX 13	\$19,503
	3300	MISCELLANEOUS SERVICES	\$1,194,683
	Total		\$165,395,477
HIGHER EDUCATIONAL AIDS BOARD	Object Code	Object Code Description	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$36,781
	3300	MISCELLANEOUS SERVICES	\$1,335
	Total		\$38,116
HISTORICAL SOCIETY	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$44,980
	2740	PROFESSIONAL SERVICES-GENERAL	\$766,810
	3300	MISCELLANEOUS SERVICES	\$171,100
	Total		\$982,891
INSURANCE, COMMISSIONER OF	Object Code	Object Code Description	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$819,457
	2740	PROFESSIONAL SERVICES-GENERAL	\$2,137,275
	2756	LEGAL SERVICES - OTHER	\$75
	3300	MISCELLANEOUS SERVICES	\$34,611
	Total		\$2,991,419
INVESTMENT BOARD	Object Code	Object Code Description	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$112,495
	2740	PROFESSIONAL SERVICES-GENERAL	\$63,703
	2751	LEGAL SERVICES - RESEARCH	\$2,000
	3300	MISCELLANEOUS SERVICES	\$36,000
	Total		\$214,198
JUDICIAL COMMISSION	Object Code	Object Code Description	Amount
	2740	PROFESSIONAL SERVICES-GENERAL	\$10,004
	3300	MISCELLANEOUS SERVICES	\$113
	Total		\$10,117

Fiscal Year 2013 Contractual Services

State of Wisconsin

By Agency and Object Code

JUDICIAL COUNCIL	Object Code	Object Code Description	Amount
	3300	MISCELLANEOUS SERVICES	\$1,233
	Total		\$1,233
JUSTICE, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$18,485
	2650	DP SERVICE-PRIVATE COMPANIES	\$1,054,233
	2700	PROFESS SERV - MANAGE CONSULT	\$44,209
	2720	PROFESSIONAL SERVICES-MEDICAL	\$13,876
	2730	PROFESSIONAL SERV - LABORATORY	\$233,165
	2740	PROFESSIONAL SERVICES-GENERAL	\$115,523
	2756	LEGAL SERVICES - OTHER	\$1,063
	3300	MISCELLANEOUS SERVICES	\$778,147
	Total		\$2,258,701
LEGISLATURE	Object Code	Object Code Description	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$2,606
	2700	PROFESS SERV - MANAGE CONSULT	\$1,000
	2740	PROFESSIONAL SERVICES-GENERAL	\$14,020
	3300	MISCELLANEOUS SERVICES	\$15,684
	Total		\$33,310
LIEUTENANT GOVERNOR, OFFICE OF THE	Object Code	Object Code Description	Amount
	3300	MISCELLANEOUS SERVICES	\$2,264
	Total		\$2,264
MILITARY AFFAIRS, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$1,974,485
	2720	PROFESSIONAL SERVICES-MEDICAL	\$1,708
	2730	PROFESSIONAL SERV - LABORATORY	\$52
	2740	PROFESSIONAL SERVICES-GENERAL	\$1,055,368
	3300	MISCELLANEOUS SERVICES	\$837,458
	Total		\$3,869,071
NATURAL RESOURCES, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$931,672
	2650	DP SERVICE-PRIVATE COMPANIES	\$7,110,772
	2700	PROFESS SERV - MANAGE CONSULT	\$368,153
	2720	PROFESSIONAL SERVICES-MEDICAL	\$66,120
	2730	PROFESSIONAL SERV - LABORATORY	\$100,434
	2740	PROFESSIONAL SERVICES-GENERAL	\$8,332,342
	3300	MISCELLANEOUS SERVICES	\$3,177,370
	Total		\$20,086,861
PEOPLE WITH DEVELOPMENTAL DISABILITIES, BOARD ON	Object Code	Object Code Description	Amount
	2700	PROFESS SERV - MANAGE CONSULT	\$6,663
	2740	PROFESSIONAL SERVICES-GENERAL	\$4,800
	3300	MISCELLANEOUS SERVICES	\$5,326
	Total		\$16,789
PUBLIC DEFENDER BOARD	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$34,012
	2650	DP SERVICE-PRIVATE COMPANIES	\$135,527

Fiscal Year 2013 Contractual Services

State of Wisconsin

By Agency and Object Code

PUBLIC DEFENDER BOARD	2720	PROFESSIONAL SERVICES-MEDICAL	\$365,788
	2740	PROFESSIONAL SERVICES-GENERAL	\$181,619
	2745	COLLECTION AGENT FEES	\$196,786
	3300	MISCELLANEOUS SERVICES	\$293,690
	Total		\$1,207,423
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PUBLIC INSTRUCTION, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$24,832
	2650	DP SERVICE-PRIVATE COMPANIES	\$2,402,341
	2700	PROFESS SERV - MANAGE CONSULT	\$99
	2720	PROFESSIONAL SERVICES-MEDICAL	\$277,266
	2730	PROFESSIONAL SERV - LABORATORY	\$180
	2740	PROFESSIONAL SERVICES-GENERAL	\$15,426,383
	3300	MISCELLANEOUS SERVICES	\$1,449,858
	Total		\$19,580,960
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PUBLIC LANDS, BOARD OF COMMISSIONERS OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$2,835
	2740	PROFESSIONAL SERVICES-GENERAL	\$13,835
	3300	MISCELLANEOUS SERVICES	\$1,983
	Total		\$18,652
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PUBLIC SERVICE COMMISSION	Object Code	Object Code Description	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$36,880
	2740	PROFESSIONAL SERVICES-GENERAL	\$668,304
	3300	MISCELLANEOUS SERVICES	\$6,704
	Total		\$711,888
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REVENUE, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$355
	2650	DP SERVICE-PRIVATE COMPANIES	\$13,661,955
	2720	PROFESSIONAL SERVICES-MEDICAL	\$365
	2740	PROFESSIONAL SERVICES-GENERAL	\$1,092,854
	2745	COLLECTION AGENT FEES	\$240,337
	3300	MISCELLANEOUS SERVICES	\$315,877
	Total		\$15,311,743
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SAFETY AND PROFESSIONAL SERVICES, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$17,685
	2650	DP SERVICE-PRIVATE COMPANIES	\$638,422
	2740	PROFESSIONAL SERVICES-GENERAL	\$289,025
	2755	LEGAL SERVICES - CONSULTING	\$394
	3300	MISCELLANEOUS SERVICES	\$1,557,461
	Total		\$2,502,986
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SECRETARY OF STATE	Object Code	Object Code Description	Amount
	2650	DP SERVICE-PRIVATE COMPANIES	\$2,558
	3300	MISCELLANEOUS SERVICES	\$6,794
	Total		\$9,352
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STATE FAIR PARK BOARD	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$262,314
	2650	DP SERVICE-PRIVATE COMPANIES	\$900
STATE FAIR PARK BOARD	2700	PROFESS SERV - MANAGE CONSULT	\$529

Fiscal Year 2013 Contractual Services

State of Wisconsin

By Agency and Object Code

WORKFORCE DEVELOPMENT, DEPARTMENT OF	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$364,048
	2650	DP SERVICE-PRIVATE COMPANIES	\$7,229,044
	2720	PROFESSIONAL SERVICES-MEDICAL	\$79,326
	2740	PROFESSIONAL SERVICES-GENERAL	\$24,679,891
	2753	LEGAL SERVICES - LITIGATION	\$8,908
	2755	LEGAL SERVICES - CONSULTING	\$142,169
	2756	LEGAL SERVICES - OTHER	\$169,588
	3300	MISCELLANEOUS SERVICES	\$2,740,022
	Total		\$35,412,994

UNIVERSITY OF WISCONSIN SYSTEM	Object Code	Object Code Description	Amount
	2450	HOUSEKEEPING & JANITORIAL SERV	\$2,851,103
	2650	DP SERVICE-PRIVATE COMPANIES	\$1,786,086
	2700	PROFESS SERV - MANAGE CONSULT	\$9,596,329
	2720	PROFESSIONAL SERVICES-MEDICAL	\$1,422,155
	2740	PROFESSIONAL SERVICES-GENERAL	\$98,218,796
	2745	COLLECTION AGENT FEES	\$1,225,750
	3300	MISCELLANEOUS SERVICES	\$11,319,555
	Total		\$126,419,774

Summary of Fiscal Year 2013 Cost-Benefit Analyses and Recommendations

Background

2006 Wisconsin Act 89 provided that DOA "prescribe uniform procedures for determining whether services are appropriate for contracting." To that end, DOA published administrative rules—Wis. Adm. Code Chapter Adm. 10.035, 10.037, 10.038—that specify the manner and form of cost-benefit analyses (CBA) that must be conducted by agencies prior to entering into service contracts greater than \$25,000.

In addition to requiring the completion of CBAs, statutes require DOA to report certain information as part of its annual contractual services report to the Legislature. Specifically:

- §16.706 (8) (a), Wis. Stats., requires that DOA submit a "summary of the cost-benefit analyses completed by agencies in compliance with rules promulgated by the department."
- §16.706 (8) (b), Wis. Stats., requires that DOA provide "recommendations for elimination of unneeded contractual service procurements and for consolidation or resolicitation of existing contractual service procurements."

Act 89 CBAs are used by agencies to compare the estimated costs of contracting with the estimated costs of using state employees to perform a specific task. Agencies complete CBAs prior to contracting for services. In some cases, agencies have used CBA results to determine it is not appropriate to contract out. ***As such, the reader is cautioned that the production of a CBA does not mean a contract was eventually issued for the contemplated service.***

Summary and Analysis of FY13 Cost-Benefit Analyses

Agencies and campuses completed 374 CBAs and 342 continued appropriateness analyses (CA) during FY13. The Department of Transportation (51), the University of Wisconsin (38), Department of Administration, Department of Natural Resources and the University of Wisconsin System (35), and the Department of Children & Families (33) produced the highest volumes of CBAs. A complete listing of FY13 CBAs including agency, estimated total state cost and estimated total contractor cost appears on page 15. A listing of CAs by agency appears on page 25. Readers should contact the agency responsible for the CBA or CA for more information.

By statute, CBAs include narrative descriptions of quality, technical expertise, and timeliness considerations. CBAs also provide the total estimated costs of service delivery through both state employees and contractors. Estimated state employee costs include estimated wage and salary, fringe benefits, administrative overhead and other operating costs. Estimated contracting costs include estimated contract price, contract development and monitoring and one-time conversion costs. The FY13 CBAs included several services that must be performed by contractors due to legal, regulatory or contractual requirements, or because the service provided is unique and unavailable in State government. For example:

- State law requires the use of a depository institution (i.e., bank, credit union, savings and loan) for cash management, checks presentment and related financial services. State agencies and employees may not perform such services.
- The State, from time to time, purchases software that requires regular maintenance. Some software vendors require authorized technicians to maintain the software; failure to use authorized technicians may void original warranties and violate licensing agreements.

- The State periodically contracts for the management of hazardous waste. State agencies and employees lack the equipment and facilities necessary to remove, transport and store dangerous materials.
- Federal law requires the state to contract with a third party to conduct independent program assessments of managed long term care.

In such cases, agencies and campuses completed CBAs that estimated the state employee cost at zero or not applicable (n/a) due to such restrictions. The following table provides dollar ranges of the listed amounts of state employee and contracting costs for all FY13 CBAs:

FY13 Cost-Benefit Analyses, by dollar range

	Estimated State Employee Costs	Estimated Contractor Costs
\$0 or n/a	25	2
\$1 - \$24,999	9	4
\$25,000 - \$49,999	21	28
\$50,000 - \$74,999	20	25
\$75,000 - \$99,999	8	9
\$100,000 - \$199,999	39	46
\$200,000 - \$299,999	50	51
\$300,000 - \$399,999	71	38
\$400,000 - \$499,999	50	74
\$500,000 - \$599,999	9	20
\$600,000 - \$699,999	6	8
\$700,000 - \$799,999	9	7
\$800,000 - \$899,999	2	5
\$900,000 - \$999,999	7	7
\$1,000,000 - \$1,999,999	26	26
\$2,000,000 - \$2,999,999	8	10
\$3,000,000 +	<u>14</u>	<u>14</u>
Total	374	374

An estimated 59% of all CBAs were related to services for information technology efforts. Other common services sought among agencies included health, environmental and social services. In most cases, however, services related to the particular mission of an agency or campus.

Recommendations

- 1 Information Technology Services Provider Contract.** Agencies should continue to examine the availability of state employees before contracting for information technology services providers. The State Bureau of Procurement will continue to examine the appropriateness and breadth of services available on information technology services provider contracts.
- 2 Inter-Agency Solicitations.** FY13 CBA data indicates that agencies tend to contract for services that advance their individual missions. However, agencies are encouraged to examine the data to determine whether other agencies are contracting for similar services. Significant cost savings may be available by combining volume. The State Bureau of Procurement is available to advise on or in some cases lead solicitations that cross multiple agencies.
- 3 Intra-Agency Solicitations.** Large agencies should determine whether similar service solicitations will be issued by different programs within the agency. In those cases, effort should be undertaken to issue a

single solicitation to combine volume and generate optimum cost savings.

4 Bid Threshold. Wisconsin 2011 Act 32 increased the bid threshold from \$25,000 to \$50,000 for all Chapter 16 procurements as of July 1, 2011. However, agencies still needed to complete cost-benefit analyses and continued appropriateness prior to entering into service contracts greater than \$25,000. Wisconsin 2013 Act 20 increased the threshold for cost-benefit analysis to \$50,000 effective for FY2014. The State Bureau of Procurement will assist agencies in communicating this requirement as well as eliminating the need for CBA's for the following:

- Services that federal or state law requires to be performed by contract.
- Services that must be provided per a contract, license or warranty by the original equipment manufacturer or publisher.
- Services that cannot be performed by state employees because the state lacks the infrastructure.
- Web-based software application services that are delivered and managed remotely.

Fiscal Year 13 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
2/28/13	DATCP	Business Analyst	\$402,317	\$440,403
10/25/12	DATCP	Business Analyst	\$1,178,344	\$1,289,043
7/23/12	DATCP	CRM Integration Specialist	\$783,257	\$2,819,669
6/4/13	DATCP	MS CRM Developer	\$878,474	\$1,012,962
2/15/13	DCF	Application Architect 1	\$424,526	\$599,838
3/5/13	DCF	Application Architect 3	\$470,793	\$729,120
4/5/13	DCF	Business Intelligence Technical Lead 2	\$424,366	\$617,400
12/19/12	DCF	Database Administrator 3	\$415,003	\$449,879
7/30/12	DCF	Desktop 3	\$258,985	\$276,360
5/15/13	DCF	Desktop 3	\$564,537	\$482,160
4/16/13	DCF	DMS BITS Ads Kids	\$424,526	\$676,200
8/23/12	DCF	DMS BITS KIDS	\$1,954,546	\$1,934,520
3/12/13	DCF	DMS BITS TSS Infrastructure Unit	\$2,910,063	\$2,687,160
6/24/13	DCF	Electronic Payment Card System	\$0	\$3,450,000
10/18/12	DCF	Mobile Application Strategy Development	\$1,046,660	\$1,264,861
6/11/13	DCF	Policy Initiatives Advisor	\$20,492	\$49,700
1/28/13	DCF	Programmer Analyst 3	\$415,003	\$399,840
4/23/13	DCF	Programmer Analyst 3	\$424,526	\$399,840
1/28/13	DCF	Programmer Analyst 3	\$424,526	\$407,890
1/30/13	DCF	Programmer Analyst 3	\$424,526	\$407,890
2/20/13	DCF	Programmer Analyst 3	\$424,526	\$407,890
4/5/13	DCF	Project Manager 2	\$424,366	\$517,440
12/27/12	DCF	Purging of Adoption Search Case Records	\$59,733	\$46,385
2/28/13	DCF	System Architect	\$424,366	\$435,120
4/26/13	DCF	System Architect	\$470,763	\$435,120
12/28/12	DCF	Systems Analyst 3	\$326,711	\$419,887
4/26/13	DCF	Systems Architect	\$470,763	\$435,120
6/18/13	DCF	Systems Architect	\$470,763	\$435,120
10/18/12	DCF	Systems Architect	\$1,046,660	\$1,311,901
8/3/12	DCF	Technical Services Project Manager	\$460,233	\$479,871
4/3/13	DCF	Technical Services Project Manager	\$470,793	\$499,800
5/24/13	DCF	Technical Services Project Manager	\$470,793	\$499,800
4/19/13	DCF	Unified Communications for Bureau of Milwaukee Child Welfare	\$25,771	\$63,000
6/14/13	DCF	Virtual Desktop Training	\$32,128	\$27,500
2/11/13	DCF	Voluntary & Long Term Kinship Care Assessment	\$7,012,201	\$2,582,242
1/2/13	DCF	Waiver Demonstration Evaluation	\$980,964	\$1,250,000
4/1/13	DCF	YoungStar Marketing Campaign	\$427,916	\$320,000
5/16/13	DFI	Application Development-Data Services	\$287,827	\$278,100

Fiscal Year 13 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
5/16/13	DFI	Application Development-Quality Assurance	\$287,827	\$278,100
5/16/13	DFI	Application Development-Web Services	\$335,627	\$307,440
5/16/13	DFI	Application Development-Web Services	\$335,627	\$333,720
5/16/13	DFI	Application Development-Web Services	\$357,997	\$342,000
5/16/13	DFI	Application Development-Web Services	\$357,997	\$352,260
5/25/13	DFI	Application Development-Web Services	\$671,254	\$404,820
6/25/13	DFI	Application Development-Web Services	\$1,073,990	\$648,000
9/10/12	DFI	IT Support Services	\$346,711	\$1,044,000
6/6/13	DFI	IT Support Services	\$347,747	\$282,000
5/16/13	DFI	IT Support Services	\$335,627	\$290,460
5/16/13	DFI	IT Support Services	\$335,627	\$294,000
5/16/13	DFI	IT Support Services	\$357,968	\$474,000
1/30/13	DFI	Microfiche & Microfilm Scanning & Indexing	\$2,715,461	\$1,408,522
7/16/12	DHS	Audit of Hospital Disproportionate (DSH) Payments from FY2009	\$0	\$218,969
9/18/12	DHS	Birth to 3 Project Manager	\$274,873	\$305,065
5/20/13	DHS	Business Analyst-CareWorks	\$249,315	\$240,463
1/22/13	DHS	Data Architect	\$453,291	\$502,382
4/30/13	DHS	Data Architect & Tools Manager	\$427,334	\$530,400
4/30/13	DHS	Data Architect & Tools Manager	\$427,334	\$530,400
5/3/13	DHS	Desktop Support	\$268,981	\$218,400
5/3/13	DHS	Desktop Support	\$268,981	\$218,400
5/28/13	DHS	Facilities HER IT Project Manager	\$489,966	\$613,684
9/18/12	DHS	Family Care IT Vendor Certification & Project Manager	\$252,447	\$287,120
4/26/13	DHS	Geospatial Information Specialist	\$385,028	\$468,000
1/22/13	DHS	IRIS Self Direction IT System	\$36,360,505	\$13,533,952
5/29/13	DHS	IS Technical Services MDM Project Lead	\$268,981	\$218,400
4/26/13	DHS	Project Manager	\$419,428	\$499,200
1/31/13	DHS	SharePoint System Architect & Developer	\$453,291	\$424,320
12/19/12	DHS	SharePoint System Architect & Developer	\$906,583	\$816,000
4/26/13	DHS	Testing Technician 2	\$358,586	\$349,440
9/11/12	DHS	WI Medicaid ICD 10 Transition Project	\$914,644	\$2,196,288
5/1/13	DHS	WPI Project Manager & Data Architect	\$427,334	\$517,920
4/26/13	DMA	Client Computer Patching Mitigation	\$54,562	\$69,621
4/26/13	DMA	EPCRA Web Based Planning & Reporting Solution	\$126,870	\$63,100
4/3/13	DMA	Janitorial Services for WisDMA Madison Area Facilities	\$4,169,899	\$1,792,304
11/6/12	DMA	Madison Snow Plowing	\$2,508,460	\$351,573
2/27/13	DMA	Share Point Portal Migration	\$50,968	\$42,040

Fiscal Year 13 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
5/5/13	DNR	ASP.NET Developer	\$263,670	\$382,786
3/19/13	DNR	Deer Trustee Report Implementation Process-Wildlife Management	\$0	\$59,150
5/9/13	DNR	Drinking Water Data Systems Development & Maintenance	\$187,464	\$211,640
5/9/13	DNR	Financial Systems-Business Continuity	\$402,551	\$577,581
2/11/13	DNR	LANDS GIS Developer	\$339,523	\$48,120
10/3/12	DNR	LANDS Maintenance Developer	\$466,844	\$386,335
7/25/12	DNR	LANDS Maintenance Developer	\$466,844	\$387,635
4/2/13	DNR	Regional Center & Forest Building Fitchburg	\$189,656	\$79,339
7/3/12	DNR	SWAMP (System for Wastewater Application Monitoring and Permits)	\$377,766	\$426,548
7/3/12	DNR	SWAMP (System for Wastewater Application Monitoring and Permits)	\$426,328	\$478,838
5/2/13	DNR	Technical Assistance Site Visits for Small Public Drinking Water Systems	\$67,882	\$49,790
5/15/13	DNR	Water Division Permit Streamlining (ePermitting using SharePoint)	\$135,615	\$764,380
1/24/13	DNR	Water Use System	\$416,172	\$196,250
8/20/12	DNR	Watershed Management	\$38,175	\$37,425
5/13/13	DNR	WisFIRS Private Lands Management (Release 3)	\$1,701,677	\$2,116,964
5/31/13	DNR	WMMMPs Upgrade Compliance & Enforcement Module	\$144,660	\$136,772
10/15/12	DOA	Broker of Record	\$0	\$125,000
7/5/12	DOA	Independent Monitor Services Statewide Student Information System	\$0	\$47,500
1/9/13	DOA	Procurement of Enterprise Banking Services	\$0	\$17,054,827
11/6/12	DOA	Refresh ERP Feasibility Study	\$0	\$91,016
5/10/13	DOA	State of WI ERP Project-System Integrator	\$0	\$94,850,356
4/26/13	DOA	Aircraft Turbine Engine Overhaul	\$0	\$700,000
4/2/13	DOA	Annual IT Hardware Maintenance Waiver	\$0	\$3,820,996
4/4/13	DOA	Annual IT Software Maintenance Waiver	\$0	\$3,997,695
8/29/12	DOA	Application Hosting Tools Selection-System Administrator 2	\$378,895	\$458,466
5/28/13	DOA	Application Modernization Project-CRM Integration Specialist (2 positions)	\$771,845	\$1,104,132
10/23/12	DOA	Certified Project Manager 3	\$131,898	\$217,302
5/6/13	DOA	Certified Project Manager 3-Enterprise Projects	\$378,895	\$651,906
7/13/12	DOA	CommVault Data Backup System Migration Project-Systems Admin 2	\$50,961	\$61,689
5/30/13	DOA	CRM Integration Architect 3	\$388,337	\$864,066
6/24/13	DOA	Database Administrator 3	\$359,057	\$493,797
8/30/12	DOA	Database Administrator 3 (3 positions)	\$1,074,171	\$1,473,129
4/30/13	DOA	District Attorney IT Program (DA IT) Help Desk 2	\$359,057	\$249,411
5/20/13	DOA	DSPS Development Support-Programmer 3	\$178,528	\$204,273
5/20/13	DOA	DSPS Project Management-Project Manager 1	\$378,895	\$458,466
5/9/13	DOA	DSPS Software Engineering Support-Software Engineer 3 (2 positions)	\$757,789	\$916,932
5/9/13	DOA	DSPS Technical Service Consult/Admr	\$378,895	\$552,066

Fiscal Year 13 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
5/17/13	DOA	Integrated Credentialing & Enforcement System Regulated Objects Analysis Database		
		Architect 3	\$31,575	\$46,006
5/8/13	DOA	Integrated Credentialing & Enforcement System Regulated Objects Analysis-Business Consultant 3	\$31,575	\$37,168
5/22/13	DOA	Operating Systems/Hardware Support-Server (Systems) Engineer (Windows)	\$252,596	\$283,815
8/22/12	DOA	Operating Systems/Hardware Support-Server (Systems) Engineer (Windows)	\$378,895	\$425,722
5/2/13	DOA	Project Manager 2-Agency Onboarding Iaas (2 positions)	\$757,789	\$1,104,132
6/10/13	DOA	Project Manager 2-Enterprise Projects	\$378,895	\$552,066
1/3/13	DOA	Project Manager-Enterprise Projects	\$223,383	\$291,562
5/1/13	DOA	Service Desk Transformation-Certified Project Manager 3	\$63,149	\$108,651
1/7/13	DOA	System Administrator 2-E-mail Engineer	\$378,895	\$466,720
10/2/12	DOA	Web Developer-Programmer Analyst 3	\$126,298	\$148,662
6/4/13	DOA	Desktop Support 2 (DSPS)	\$714,114	\$480,132
10/24/12	DOA	Environmental Review Services	\$352,101	\$250,000
7/6/12	DOA	Fire Alarm & Detection System Inspection, Testing, Maintenance & Repairs	\$532,659	\$416,975
10/22/12	DOA	Programmer Analyst 3	\$309,567	\$385,767
4/9/13	DOC	Admin and Educational Desktop Applications	\$510,814	\$542,030
4/9/13	DOC	Admin and Educational Desktop Applications	\$510,814	\$542,030
12/26/12	DOC	APPRISS	\$289,837	\$338,736
6/5/13	DOC	Compas	\$362,981	\$490,325
12/6/12	DOC	Consultant 3	\$216,287	\$128,000
6/18/13	DOC	Data Warehouse	\$318,336	\$399,800
1/3/13	DOC	DWH-BI	\$284,497	\$331,520
1/3/13	DOC	DWH-ETL	\$284,497	\$331,520
6/18/13	DOC	Misc. High Profile Projects	\$362,981	\$427,130
10/24/12	DOC	OJA Grant	\$245,657	\$274,000
7/31/12	DOC	Oshkosh Halfway House CBA	\$0	\$1,952,400
5/3/13	DOC	Security Team	\$261,007	\$231,800
5/23/13	DOC	Server Infrastructure Team	\$261,007	\$251,908
5/23/13	DOC	Server Infrastructure Team	\$261,007	\$271,958
5/23/13	DOC	Server Infrastructure Team	\$261,007	\$329,465
5/23/13	DOC	Server Infrastructure Team	\$261,007	\$335,210
6/18/13	DOC	SOA	\$395,267	\$440,480
2/20/13	DOC	SOA Web Services	\$269,995	\$405,300
6/14/13	DOC	WICS	\$326,053	\$329,465
6/17/13	DOC	WICS	\$362,981	\$375,425
6/21/13	DOC	WICS	\$312,723	\$409,895
5/2/13	DOC	WICS	\$362,981	\$490,325

Fiscal Year 13 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
2/25/13	DOC	WICS Quality Control	\$296,108	\$328,900
3/1/13	DOC	WICS Quality Control	\$932,644	\$655,800
1/26/13	DOJ	DLES System Implementations	\$332,849	\$430,523
1/26/13	DOJ	DLES System Implementations	\$332,849	\$505,275
12/18/12	DOJ	DLES Systems Implementation	\$147,230	\$218,156
4/15/13	DOJ	DOC-TIME & Law Enforcement Interfaces	\$138,996	\$176,506
10/12/12	DOJ	Firearms Project & Law Enforcement Interfaces	\$243,239	\$291,473
9/25/12	DOJ	Firearms Project & Law Enforcement Interfaces	\$460,678	\$572,593
1/18/13	DOJ	Infrastructure Platform Upgrades	\$143,157	\$187,061
2/1/13	DOJ	Media Campaign	\$11,603	\$72,000
11/20/12	DOJ	Public Service Announcements	\$11,603	\$72,000
2/15/13	DOJ	Record Check Rewrite	\$1,510,008	\$1,590,000
3/5/13	DOJ	Time & Law Enforcement Interfaces	\$98,493	\$113,247
4/1/13	DOJ	Web Server Administration	\$60,790	\$109,207
11/6/12	DOR	Supplemental Business Analysts Resources for IPAS Business Process	\$115,713	\$120,005
6/3/13	DOT	5145-00-00 Mazomanie-USH 12 Road	\$50,571	\$26,350
10/19/12	DOT	ADS M&C DBM Unit-Project Manager	\$318,987	\$430,355
7/26/12	DOT	Autodesk Civil 3D Consulting Services	\$0	\$750,000
5/23/13	DOT	Beloit SWEF #19 Custodial Services	\$88,399	\$78,616
3/1/13	DOT	BITS Data Administration/Technical Architect III	\$74,520	\$64,800
5/24/13	DOT	BITS MDU IS Data Services Senior	\$159,150	\$179,964
4/15/13	DOT	BITS MDU Project Leader 2	\$368,444	\$411,400
3/15/13	DOT	BITS Modal Development Unit	\$259,191	\$326,456
3/15/13	DOT	BITS Modal Development Unit	\$260,966	\$328,792
11/23/12	DOT	Bridge Inspection Vehicle 10 Year Rebuild	\$279,295	\$192,000
12/21/12	DOT	Compliance Assistance for WISDOT Subrecipients of Federal Transit Administration Funding	\$23,612	\$41,125
5/6/13	DOT	Customer Information Technology Services North Unit-Level 2 Desktop	\$347,257	\$218,025
6/6/13	DOT	DBM BITS Business Intelligence Unit-Power Center ETL Developer	\$420,696	\$435,120
2/1/13	DOT	DMV Appointment System	\$1,648,569	\$965,042
5/15/13	DOT	DMV Funded Initiatives	\$295,650	\$300,760
1/29/13	DOT	DMV Funded Initiatives	\$562,994	\$346,458
6/5/13	DOT	DMV Funded Initiatives	\$402,482	\$420,000
6/13/13	DOT	DMV Funded Initiatives	\$478,030	\$510,000
6/5/13	DOT	DMV Funded Initiatives	\$1,336,891	\$1,260,000
6/5/13	DOT	DMV Funded Initiatives	\$1,207,446	\$1,314,000
6/5/13	DOT	DMV IT State & Federal Funded Initiatives	\$447,635	\$323,250
6/12/13	DOT	DMV IT State & Federal Funded Initiatives	\$431,041	\$408,000

Fiscal Year 13 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
5/17/13	DOT	DMV Vendor Infrastructure Technician	\$412,933	\$420,000
1/22/13	DOT	DOT Triax Complex & Madison Area Property Management	\$2,381,886	\$2,230,982
6/17/13	DOT	DTSD NE Region Front Desk Support	\$42,003	\$33,843
7/16/12	DOT	DTSD NE Region Temporary Administrative Support	\$47,257	\$38,032
7/13/12	DOT	Extreme Winter Events Snow Plowing	\$8,786,142	\$1,007,513
4/2/13	DOT	Field Assistance for Changing Out 2070 Controllers	\$60,210	\$43,470
10/2/12	DOT	Freeway Service Team (FST) for Construction Work Zones	\$1,486,192	\$1,344,804
6/20/13	DOT	HPMS LRIP	\$144,233	\$136,000
11/12/12	DOT	InputAccel & Content Manager Migration Project Lead	\$338,261	\$489,600
4/22/13	DOT	Installation of Loop Detectors in WisDOT SE Region	\$100,399	\$120,000
2/12/13	DOT	IT Enterprise Architect	\$286,703	\$460,000
5/29/13	DOT	Janitorial Services & Carpet Cleaning-Zoo Office Milwaukee	\$993,820	\$160,529
7/24/12	DOT	Janitorial Services-Janesville & Beloit DMV	\$299,757	\$103,138
12/21/12	DOT	Learning Management System (LMS) for WI DOT	\$77,714	\$14,611
11/26/12	DOT	Merrimac Ferry Engine Replacement	\$115,813	\$100,540
4/9/13	DOT	Non-Let Street Lighting Program	\$0	\$350,000
1/29/13	DOT	Non-Let Street Lighting Program	\$0	\$548,000
6/10/13	DOT	Project Manager 1	\$431,042	\$420,000
9/10/12	DOT	Racine SWEF Static Weigh Scale Rehabilitation	\$20,370	\$22,043
3/8/13	DOT	Rail Transit Safety & Security Review of Kenosha Area Transit Streetcar	\$31,996	\$56,703
8/31/12	DOT	Rest Area #51 (Maribel) Roofing Replacement	\$13,618	\$11,315
8/31/12	DOT	Rest Area #52 (Denmark) Roofing Replacement	\$12,014	\$11,315
8/3/12	DOT	Server Storage Administrators	\$692,357	\$840,000
5/16/13	DOT	System Administrator 1-HP UX	\$346,180	\$420,000
4/5/13	DOT	System Administrator 2-HP UX	\$346,180	\$420,000
5/16/13	DOT	System Administrator 2-HP UX	\$346,180	\$420,000
7/17/12	DOT	Traffic Forecasting Support	\$26,626	\$32,640
6/10/13	DOT	WebSphere/IS System Administrator	\$478,029	\$411,600
9/12/12	DOT	WISLR Support	\$56,026	\$68,680
3/1/13	DPI	Business Analyst/Consultant 3	\$160,147	\$218,867
1/2/13	DPI	Business Analyst/Consultant 3	\$185,541	\$256,267
10/17/12	DPI	Business Analyst/Consultant 3	\$309,609	\$498,089
2/20/13	DPI	Business Intelligence Architect 3	\$669,538	\$982,800
6/10/13	DPI	Business Intelligence Architect 3	\$966,424	\$1,576,283
6/10/13	DPI	CESA General Waiver	\$19,465,343	\$10,658,686
5/15/13	DPI	Database Architect 3	\$391,864	\$493,283
1/18/13	DPI	Educator Effectiveness Data Project Manager	\$319,286	\$412,683
5/15/13	DPI	Programmer Analyst 3	\$391,864	\$409,283

Fiscal Year 13 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
2/19/13	DPI	Programmer Analyst 3	\$296,549	\$411,049
7/23/12	DPI	Programmer Analyst 3	\$372,477	\$493,090
7/23/12	DPI	Programmer Analyst 3	\$374,248	\$498,089
5/15/13	DPI	Project Manager 2	\$391,864	\$511,283
6/17/13	DPI	Project Manager 2	\$391,864	\$511,283
5/15/13	DPI	Quality Assurance Analyst 3	\$368,195	\$361,283
4/1/13	DSFS	ICE Regulated Objects Analysis-Business Analyst/Consultant 3	\$51,410	\$51,687
4/1/13	DSFS	ICE Regulated Objects Analysis-Database Architect 3	\$46,835	\$63,987
8/20/12	DSFS	Java Developer/Software Engineer 3	\$475,262	\$442,437
7/25/12	DSFS	Microsoft Access Developer/Software Engineer 3	\$475,262	\$442,437
10/16/12	DSFS	Operating Systems/Hardware Support-Server(Systems) Engineer (Windows)	\$378,895	\$425,722
8/20/12	DSFS	Oracle to .Net Programming/Programmer 3	\$439,052	\$380,037
8/9/12	DVA	Janitorial Services for WI Veterans Museum	\$165,232	\$112,698
3/6/13	DVA	Lawn Care Services	\$442,866	\$235,111
3/8/13	DVA	Master Electrician	\$340,679	\$237,952
6/24/13	DVA	Security Services for WI Veterans Museum	\$31,615	\$28,786
11/9/12	DWD	Business Process Analysis	\$87,726	\$248,700
6/12/13	DWD	Employer of Record Services	\$1,886,925	\$4,174,821
10/30/12	DWD	Grant Writer	\$227,024	\$216,000
7/16/12	DWD	Programmer Analyst 3	\$335,480	\$435,867
11/27/12	DWD	Programmer Analyst 3 (5 positions)	\$1,677,402	\$2,133,147
8/13/12	DWD	Programmer/Analyst 3 (4 positions)	\$1,341,922	\$1,708,827
12/10/12	DWD	Programmer/Analyst 3 & Project Manager 1 (2 positions)	\$693,763	\$884,214
12/10/12	DWD	Programmer/Analyst 3 & Project Manager 1 (2 positions)	\$693,763	\$884,214
3/11/13	DWD	Project Manager 1	\$51,671	\$67,912
3/4/13	DWD	Project Manager 2 (10 positions)	\$3,375,849	\$5,009,547
2/21/13	DWD	Software Engineer 3	\$316,283	\$423,147
1/8/13	DWD	Systems Analyst 1	\$286,839	\$293,996
10/18/12	DWD	Systems Architect	\$3,582,828	\$4,630,796
9/13/12	DWD	Technical Support Help Desk Level 2	\$540,617	\$424,796
6/28/13	DWD	Telephone Conference Bridge & Recording Service	\$1,210,882	\$983,805
2/22/13	DWD	Training Services for Agile Application Development Processes for Unemployment		
		Insurance Modernization	\$62,201	\$50,341
8/28/12	DWD	Workers Compensation Health Cost Database Audit	\$222,958	\$109,680
11/15/12	EGB	Accounting Software Replacement	\$354,754	\$203,782
5/13/13	ETF	Contract Program Staff	\$4,363,914	\$4,020,862
2/18/13	ETF	Data Integrity Contract Services	\$2,853,952	\$2,576,111
2/18/13	ETF	ETC0020 ETF Project PR-218 TMC Replacement	\$53,083	\$62,222

Fiscal Year 13 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
5/20/13	ETF	Financial Management Information Services (FMIS) Implementation	\$713,254	\$1,973,251
3/27/13	ETF	IT Help Desk Operations Support	\$261,283	\$234,805
4/11/13	ETF	Journey Accountant	\$282,906	\$401,831
12/18/12	ETF	Systems Architect	\$329,378	\$452,766
5/23/13	ETF	Systems Architect	\$329,378	\$452,766
7/27/12	ETF	Systems Architect	\$342,445	\$467,339
9/1/12	GAB	Statement of Economic Interest/Campaign Finance/Lobbying System Support	\$434,400	\$557,586
5/1/13	OCI	Actuarial Services for Local Govt. Property Insurance Fund	\$243,515	\$134,631
8/10/12	OCI	OCI Laptop & Windows 7 Upgrade	\$175,241	\$203,620
4/15/13	OCI	Rate Review Cycle II-Java Developer	\$127,443	\$159,062
3/6/13	OCI	Rate Review Cycle II-Java Developer	\$141,295	\$160,814
11/26/12	OCI	Systems Engineer	\$98,734	\$103,890
5/2/13	OCI	Technology Modernization-Java Developer	\$381,085	\$469,006
6/26/13	OCI	Temporary Staff-Program Assistant 1 Positions	\$82,095	\$55,331
7/26/12	OCI	Temporary Staff-Program Assistant 1 Positions	\$132,492	\$89,123
6/26/13	OCI	Temporary Staff-Program Assistant 3 (Agent Licensing)	\$44,771	\$36,532
9/20/12	OCI	Testing Technician/Quality Assurance	\$220,213	\$194,160
12/18/12	Tourism	Multicultural Marketing	\$1,117,802	\$3,040,496
8/10/12	UW	Armored Car Courier Service	\$379,869	\$302,340
4/26/13	UW	Asphalt Repair & Maintenance	\$83,261	\$69,919
1/14/13	UW	Career Coaching Services for Executive MBA Programs	\$12,572	\$32,500
9/28/12	UW	Cleaning of Exhaust Fans, Hoods and Connecting Duct Work for Housing	\$266,164	\$211,408
4/5/13	UW	Clery Audit/Training Services	\$33,548	\$50,000
9/5/12	UW	Comprehensive Drug Testing Services	\$264,768	\$161,040
10/11/12	UW	Comprehensive Kinome Panel Biochemical Assay Service	\$1,574,363	\$203,789
10/11/12	UW	Concrete Repair Contract	\$287,860	\$240,150
1/14/13	UW	Courier Services for WSLH Newborn Screening	\$0	\$500,735
1/9/13	UW	Creation of a Thirty Second High Definition Broadcast Quality Commercial	\$300,305	\$229,378
2/6/13	UW	DNA Testing Services for WI Innocence Project (WIP)	\$228,069	\$273,763
7/16/12	UW	DPHIS	\$156,501	\$176,800
2/6/13	UW	Full & Part Time Infant & Toddler Child Care Services	\$3,737,808	\$416,835
11/9/12	UW	Instructional Designer/Educational Technologist Services	\$163,282	\$150,000
4/26/13	UW	Insulation Services	\$115,901	\$94,467
6/7/13	UW	Janitorial Services for UW Health Verona Clinic	\$562,233	\$180,147
11/2/12	UW	Laboratory Testing Services for Nicotine in Urine Samples	\$146,001	\$156,000
11/9/12	UW	Lawn Mowing Services at University Apartments	\$378,556	\$300,000
1/14/13	UW	Mail Delivery & Courier Services	\$0	\$150,439
10/31/12	UW	Marketing Services for WIDA	\$136,364	\$135,000

Fiscal Year 13 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
5/15/13	UW	Marketing Services for WSOB	\$344,191	\$411,272
10/22/12	UW	Office 365 Implementation Consulting Services	\$952,608	\$1,638,975
12/12/12	UW	Operate Child Care Services at Building #39 University Houses	\$1,820,393	\$233,946
9/11/12	UW	Operations	\$130,416	\$112,320
9/18/12	UW	Operations & Support Services	\$117,926	\$84,672
4/17/13	UW	Operations & Support Services Manager	\$69,358	\$67,600
9/18/12	UW	Operations & Support Services Manager	\$117,926	\$94,752
12/26/12	UW	Operations & Support Services Manager	\$126,403	\$100,800
10/2/12	UW	Operations Manager	\$140,712	\$128,960
8/20/12	UW	PeopleSoft Analyst III	\$567,648	\$931,842
5/6/13	UW	Professional Engineering Services for UW Madison Research Projects	\$454,116	\$420,084
6/11/13	UW	Psychological Services for Tier One Select Agent Program	\$48,491	\$123,477
8/23/12	UW	Quest Software Exchange Migration Services	\$10,084	\$42,000
10/18/12	UW	Research & Education Network for UW & UWS Campuses	\$4,742,559	\$10,582,680
1/24/13	UW	Temporary Help Services-CAP Interviewers	\$3,233,348	\$2,626,073
9/14/12	UW	Web Application Database Software & Design Services	\$42,625	\$45,600
8/7/12	UW	WI School of Business Brand Positioning	\$241,810	\$150,480
4/25/13	UW	Wiscareers.Net Redesign	\$150,896	\$129,600
9/18/12	UW PARK	Refuse & Recyclables Disposal	\$260,372	\$136,884
5/20/13	UW Stout	Johnson Field House Bleacher Renovation	\$0	\$0
5/20/13	UW Stout	Waste Removal Partnership	\$2,729,828	\$347,550
4/17/13	UWEC	Provide Student Health Services On-Campus	\$10,447,185	\$8,137,788
7/24/12	UWEC	Transportation Service Between Campus and Children's Center	\$101,053	\$110,556
2/19/13	UWEC	Trash, Recycle & Compost Service	\$475,156	\$307,104
8/6/12	UWGB	Consulting Services for Compensation and Workload/Staffing Ratio Analysis	\$272,480	\$163,100
5/29/13	UWGB	Waste/Recyclable Removal	\$855,942	\$191,730
3/7/13	UWLAX	Painting Services Residence Hall Door Frames	\$103,158	\$55,213
3/15/13	UWM	Business Underwriting Sales for UWWM 89.7	\$1,986,024	\$0
1/15/13	UWM	Consulting Services-Dining Services Master Planning	\$64,516	\$49,711
5/10/13	UWM	Custodial Services for the UWM Zilber School of Public Health	\$421,131	\$380,000
4/25/13	UWM	EAP Services	\$0	\$124,000
10/5/12	UWM	Library Binding & Rebinding	\$387,310	\$200,000
1/4/13	UWM	Pap/Colonoscopy & Reference Library Testing of Samples	\$0	\$82,753
11/20/12	UWM	Parking & Transportation Study	\$107,328	\$158,568
11/27/12	UWM	Parking & Transportation Study	\$214,656	\$313,157
10/8/12	UWM	Radio Broadcast of Men's and Women's Basketball Games	\$297,476	\$300,000
8/24/12	UWM	School Bus Service	\$735,923	\$456,366
11/29/12	UWM	Service Desk Software or Software as a Service	\$639,410	\$420,506

Fiscal Year 13 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
10/5/12	UWM	Service of Refrigerated & Nonrefrigerated Food Service Equipment	\$297,594	\$217,425
2/1/13	UWM	Sports Multi-Media Rights Marketing & Sales RFP	\$1,503,952	\$1,025,050
11/20/12	UWM	Statement, Inserting & Presort Services	\$204,863	\$200,000
7/31/12	UWM	TB Broadcast & Production of Sports & Shows	\$1,219,902	\$1,041,470
10/23/12	UWM	TCARE System Modification & Hosting	\$373,764	\$256,500
2/11/13	UWM	UW Milwaukee Mechanical Services	\$2,456,772	\$1,500,000
4/29/13	UWM	Vendor Hosted Transit Passenger Information System	\$46,648	\$58,902
7/5/12	UWM	Window Cleaning Services for Residence Halls & Student Union	\$71,290	\$75,000
10/11/12	UWOSH	Drapery Fabrication Services	\$155,075	\$151,224
11/9/12	UWOSH	Peoplesoft Analyst III	\$1,702,945	\$218,858
5/9/13	UWOSH	Refuse Removal & Recycling Services	\$1,770,507	\$747,144
9/20/12	UWPRK	Market Survey, Rebranding Website Redesign	\$334,381	\$200,503
5/28/13	UWRF	Refuse & Recycling Removal Service	\$1,791,424	\$297,251
5/8/13	UWRF	School Bus Service	\$792,309	\$411,481
1/18/13	UWSA	Project Manager 2-SLDS Grant	\$49,808	\$74,961
11/1/12	WHS	Janitorial Services	\$81,779	\$30,415
2/5/13	DNR	Statewide Vapor Intrusion Zone Contract	\$0	\$477,484
7/16/12	DNR	Digital Wetland Mapping--Wetland Development Grant	\$185,840	\$170,187
3/4/13	DNR	Risk MAP Floodplain Studies	\$301,660	\$211,213
6/5/13	DNR	Statewide Emergency Response Zone Contract	\$0	\$792,666
4/10/13	DNR	WI Wetland Inventory Mapping Contract	\$351,211	\$470,596
4/1/13	DNR	Air Pollution Control Plan Development	\$2,183,601	\$1,627,904
5/23/13	DNR	Technical Assistance for Small Public Drinking Water Systems	\$1,253,544	\$903,055
5/23/13	FTF	Systems Architect	\$436,485	\$614,766
5/16/13	DFI	Application Development-Web Services	\$713,098	\$768,000
7/24/12	DNR	Conservation Biologist	\$36,312	\$30,000
1/9/13	DNR	Exclusive Use SEAT Contract 2013	\$4,563,595	\$993,000
1/17/13	DNR	ATFS & FSC Certification External Audits	\$0	\$504,000
2/11/13	DNR	2013 SR Forest Regeneration Projects	\$68,220	\$57,745
5/9/13	DNR	SFI & FSC Certification External Audits	\$0	\$635,000
9/28/12	DNR	Car Killed Deer	\$4,438,847	\$2,194,526
11/29/12	DNR	Forestry Brush Mowing-Mazomanie Unit LWSR	\$52,591	\$27,070
10/30/12	DNR	KMSF-SU Site Prep for Tree Planting on Old Locust Site	\$40,013	\$26,400
3/18/13	DNR	Statistical Catch-at-Age Modeling Walleye in the Ceded Territory	\$30,256	\$67,852
10/10/12	DNR	Lake Michigan Basin Intensification Study Soil Sample Analysis	\$0	\$38,400
2/26/13	DNR	Fish Tumor Analysis for the Sheboygan & Milwaukee River Area of Concern	\$572,880	\$50,995
3/29/13	DNR	Lake Classification & Conservation Portfolio	\$41,770	\$35,769

Fiscal Year 13 Continued Appropriateness

Date	Agency	Service
7/1/12	DCF	Children's Court Liaison for BMCW
7/1/12	DCF	Courier Services
7/1/12	DCF	Licensing Liaisons for Child Welfare
7/1/12	DCF	Security Services
7/1/12	DCF	Special Needs Adoption Program
7/1/12	DFI	Business Analyst Consultant 1
7/1/12	DFI	Desktop Support 3
7/1/12	DFI	Network Administrator 2
7/1/12	DHS	Database Administrator 2
7/1/12	DHS	Database Architect 3
7/1/12	DHS	Database Architect 3
7/1/12	DHS	Desktop Support 2
7/1/12	DHS	Desktop Support 3
7/1/12	DHS	Desktop Support 3
7/1/12	DHS	Disability Ombudsman Services
7/1/12	DHS	Katie Beckett Program & Compass WI Threshold
7/1/12	DHS	Programmer Analyst 3
7/1/12	DHS	Project Manager 2
7/1/12	DHS	Project Manager 2
7/1/12	DHS	Project Manager 2
7/1/12	DHS	Project Manager 2
7/1/12	DHS	Project Manager 2
7/1/12	DHS	Quality Assurance Analyst
7/1/12	DHS	State Vital Records Non IT Temp
7/1/12	DHS	Systems Architect 1
7/1/12	DHS	Systems Architect 1
7/1/12	DHS	Systems Architect 1
7/1/12	DHS	Systems Architect 1
7/1/12	DHS	Systems Architect 1
7/1/12	DHS	Systems Architect 1
7/1/12	DHS	Systems Architect 1
7/1/12	DHS	Systems Architect 1
7/1/12	DHS	Systems Architect 1
7/1/12	DHS	Systems Architect 1
7/1/12	DHS	Systems Architect 2
7/1/12	DHS	TMG Quality Assurance/Management Staffing & Services Contract
7/1/12	DNR	24K Hydro Consolidation with Federal NHD
7/1/12	DNR	24K Hydro Geodatabase Support
7/1/12	DNR	Air Pollution Control Plan Development
7/1/12	DNR	All Hazard Emergency Response Tabletop Exercises at Municipal Drinking Water Systems
7/1/12	DNR	Database Architect 3
7/1/12	DNR	Database Architect 3
7/1/12	DNR	Database Architect 3
7/1/12	DNR	Database Architect 3
7/1/12	DNR	Database Architect 3
7/1/12	DNR	Ecological Benefits of Lakeshore Restoration-Breeding Birds
7/1/12	DNR	Embeddable Locator Tool (ELT) Phase II Rewrite, Implementation & Support
7/1/12	DNR	Graphic Art Services Contract
7/1/12	DNR	ITSS Geospatial Architect/Administrator
7/1/12	DNR	Lowland Forest Habitat Type Classification System
7/1/12	DNR	Maintain & Enhance Drinking Water Data System
7/1/12	DNR	Programmer Analyst 3
7/1/12	DNR	Road Killed Deer Contracts
7/1/12	DNR	SE Headquarter Building Management Contract

Fiscal Year 13 Continued Appropriateness

Date	Agency	Service
7/1/12	DNR	Small System Continuing Education
7/1/12	DNR	Systems Architect 1
7/1/12	DNR	Systems Architect 1
7/1/12	DNR	Systems Architect 1
7/1/12	DNR	Wetland Inventory Update Mapping Contract
7/1/12	DNR	WI Land & Water Conservation Association
7/1/12	DOA	Business Analyst/Consultant 2
7/1/12	DOA	Business Analyst/Consultant 3
7/1/12	DOA	Database Administrator 3
7/1/12	DOA	Desktop Technician 2
7/1/12	DOA	Desktop Technician 2
7/1/12	DOA	Desktop Technician 3
7/1/12	DOA	Desktop Technician 3
7/1/12	DOA	Help Desk 1
7/1/12	DOA	Help Desk 1
7/1/12	DOA	Help Desk 1
7/1/12	DOA	Help Desk 1
7/1/12	DOA	Help Desk 1
7/1/12	DOA	Help Desk 2
7/1/12	DOA	Help Desk 2
7/1/12	DOA	Help Desk 2
7/1/12	DOA	Help Desk 3
7/1/12	DOA	Help Desk 3
7/1/12	DOA	Help Desk Services
7/1/12	DOA	Help Desk Support 2
7/1/12	DOA	Network Analyst
7/1/12	DOA	Network Technician 2
7/1/12	DOA	Network Technician 2
7/1/12	DOA	Project Manager
7/1/12	DOA	Project Manager 2
7/1/12	DOA	Sharepoint Systems Admin 1
7/1/12	DOA	Software Engineer 3
7/1/12	DOA	Systems Administrator 2
7/1/12	DOA	Systems Architect 1
7/1/12	DOA	Systems Architect 1
7/1/12	DOA	Systems Architect 1
7/1/12	DOA	Systems Architect 1
7/1/12	DOA	Systems Architect 1
7/1/12	DOA	Systems Architect 1
7/1/12	DOA	Systems Architect 1
7/1/12	DOA	Systems Engineer
7/1/12	DOA	Systems Engineer 1
7/1/12	DOA	Systems Engineer 1
7/1/12	DOA	Systems Engineering Lead
7/1/12	DOA	Systems Engineering Lead
7/1/12	DOA	Fair Housing
7/1/12	DOA	Programmer Analyst 2
7/1/12	DOC	Anger Management with Impulse Group Services for Racine WI
7/1/12	DOC	Business Analyst
7/1/12	DOC	Case Management Halfway House with AODA in Fond du Lac WI
7/1/12	DOC	Case Management Halfway House with AODA Services & Transitional Living Program in Madison WI (Male)
7/1/12	DOC	Coach Bus Service Lincoln Hills School

Fiscal Year 13 Continued Appropriateness

Date	Agency	Service
7/1/12	DOC	Desktop Support 1
7/1/12	DOC	Desktop Support 1
7/1/12	DOC	Desktop Support 3
7/1/12	DOC	Desktop Support 3
7/1/12	DOC	Desktop Support 3
7/1/12	DOC	Desktop Support 3
7/1/12	DOC	Halfway House & Transitional Living Program with AODA in Madison WI (Male)
7/1/12	DOC	Network Technician 3
7/1/12	DOC	Network Technician 3
7/1/12	DOC	Programmer Analyst
7/1/12	DOC	Programmer Analyst 3
7/1/12	DOC	Programmer Analyst 3
7/1/12	DOC	Programmer Analyst 3
7/1/12	DOC	Project Manager
7/1/12	DOC	Project Manager
7/1/12	DOC	Project Manager
7/1/12	DOC	Project Manager
7/1/12	DOC	Project Manager
7/1/12	DOC	Project Manager 1
7/1/12	DOC	Project Manager 1
7/1/12	DOC	Quality Assurance Analyst
7/1/12	DOC	Quality Assurance Analyst
7/1/12	DOC	Systems Administrator 1
7/1/12	DOC	Technician 2
7/1/12	DOC	Technician 2
7/1/12	DOJ	Software Engineer 3
7/1/12	DOJ	Software Engineer 3
7/1/12	DOT	Business Analyst Consultant 2
7/1/12	DOT	Business Analyst Consultant 3
7/1/12	DOT	Business Analyst/Consultant 3
7/1/12	DOT	Database Administrator 2
7/1/12	DOT	Java Developer
7/1/12	DOT	Java Developer
7/1/12	DOT	Java Developer
7/1/12	DOT	Network Engineer 1
7/1/12	DOT	Network Engineer 1
7/1/12	DOT	Network Engineer 1
7/1/12	DOT	Programmer Analyst 3
7/1/12	DOT	Programmer Analyst 3
7/1/12	DOT	Programmer Analyst 3
7/1/12	DOT	Programmer Analyst 3
7/1/12	DOT	Programmer Analyst 3
7/1/12	DOT	Programmer Analyst 3
7/1/12	DOT	Programmer Analyst 3
7/1/12	DOT	Programmer Analyst 3
7/1/12	DOT	Programmer Analyst 3
7/1/12	DOT	Programmer Analyst 3
7/1/12	DOT	Programmer Analyst 3
7/1/12	DOT	Programmer Analyst 3
7/1/12	DOT	Programmer Analyst 3
7/1/12	DOT	Project Development Services
7/1/12	DOT	Project Manager 2
7/1/12	DOT	Project Manager 2

Fiscal Year 13 Continued Appropriateness

Date	Agency	Service
7/1/12	DOT	Project Manager 2
7/1/12	DOT	Project Manager 2
7/1/12	DOT	Project Manager 2
7/1/12	DOT	Quality Assurance Analyst 3
7/1/12	DOT	Systems Administrator 1
7/1/12	DOT	Systems Administrator 2
7/1/12	DOT	Systems Administrator 2
7/1/12	DOT	Systems Administrator 2
7/1/12	DOT	Systems Administrator 2
7/1/12	DOT	Systems Analyst 3
7/1/12	DOT	Systems Analyst 3
7/1/12	DOT	Systems Analyst 3
7/1/12	DOT	Systems Architect 1
7/1/12	DOT	Systems Architect 1
7/1/12	DOT	Systems Architect 1
7/1/12	DOT	Systems Architect 1
7/1/12	DOT	Systems Architect 1
7/1/12	DOT	Systems Architect 1
7/1/12	DOT	Systems Architect 1
7/1/12	DOT	Systems Architect 1
7/1/12	DOT	Systems Architect 3
7/1/12	DOT	Telecommunications Analyst
7/1/12	DOT	Telecommunications Analyst III
7/1/12	DOT	Telecommunications Analyst III
7/1/12	DOT	Telecommunications Technician III
7/1/12	DOT	Telecommunications Technician III
7/1/12	DPI	Beef Patties
7/1/12	DPI	Business Analyst 3
7/1/12	DPI	Business Analyst/Consultant 3
7/1/12	DPI	Business Analyst/Consultant 3
7/1/12	DPI	Business Analyst/Consultant 3
7/1/12	DPI	Chicken Nuggets Whole Grain Breading
7/1/12	DPI	Chicken Patties Breaded & Chicken Fajita Strips
7/1/12	DPI	Colby Cheese Omelets
7/1/12	DPI	Cooperative Educational Service Agency (CESA) #1-#12
7/1/12	DPI	Database Administrator 3
7/1/12	DPI	Database Architect 3
7/1/12	DPI	Library Services WI Badgerlink Web Access to Full Text Database Systems & Content
7/1/12	DPI	Library Services WI Badgerlink Web Access to Full Text Database Systems & Content
7/1/12	DPI	Library Services WI Badgerlink Web Access to Full Text Database Systems & Content
7/1/12	DPI	Library Services WI Badgerlink Web Access to Full Text Database Systems & Content
7/1/12	DPI	Library Services WI Badgerlink Web Access to Full Text Database Systems & Content
7/1/12	DPI	Library Services WI Badgerlink Web Access to Full Text Database Systems & Content
7/1/12	DPI	Library Services WI Badgerlink Web Access to Full Text Database Systems & Content
7/1/12	DPI	Mozzarella Pizza Sticks
7/1/12	DPI	Orange Juice Cups
7/1/12	DPI	Pork Taco Filling
7/1/12	DPI	Prime Vendor Food Service
7/1/12	DPI	Programmer Analyst 2
7/1/12	DPI	Programmer Analyst 3
7/1/12	DPI	Programmer Analyst 3
7/1/12	DPI	Programmer Analyst 3
7/1/12	DPI	Programmer Analyst 3
7/1/12	DPI	Programmer Analyst 3
7/1/12	DPI	Programmer Analyst 3

Fiscal Year 13 Continued Appropriateness

Date	Agency	Service
7/1/12	DPI	Programmer Analyst 3
7/1/12	DPI	Programmer Analyst 3
7/1/12	DPI	Project Manager 2
7/1/12	DPI	Project Manager 2
7/1/12	DPI	Project Manager 2
7/1/12	DPI	Project Manager 2
7/1/12	DPI	Quality Assurance Analyst 3
7/1/12	DPI	Systems Administrator 2
7/1/12	DPI	Turkey Deli Breast & Turkey Mini Corn Dogs
7/1/12	DPI	Warehousing & Distribution of USDA Products
7/1/12	DPI	WI Knowledge & Concepts Examinations Criterion-Referenced Test (WKCE-CRT)
7/1/12	DSPS	Programmer 3
7/1/12	DSPS	Project Manager 1
7/1/12	DSPS	Systems Architect 1
7/1/12	DVA	Refrigerated Truck Service
7/1/12	DVA	Reusable Underpads & Laundry Service
7/1/12	DVA	Waste Collection & Disposal Services King Veterans Home
7/1/12	ETF	Business Analyst
7/1/12	ETF	Programmer Analyst 3
7/1/12	ETF	Programmer Analyst 3
7/1/12	ETF	Programmer Analyst 3 (2 positions)
7/1/12	ETF	Systems Architect 1
7/1/12	ETF	Systems Architect 1
7/1/12	ETF	Systems Architect 1
7/1/12	ETF	Systems Architect 1 (2 positions)
7/1/12	GAB	Business Intelligence Architect 3
7/1/12	GAB	Business Intelligence Architect 3
7/1/12	GAB	Business Intelligence Architect 3
7/1/12	GAB	Certified Project Manager 3
7/1/12	GAB	CRM Integration Architect
7/1/12	GAB	CRM Integration Architect 3
7/1/12	GAB	CRM Integration Specialist
7/1/12	GAB	Database Administrator 3
7/1/12	GAB	Project Manager 2
7/1/12	GAB	Project Manager 2
7/1/12	GAB	Systems Architect 1
7/1/12	GAB	Systems Architect 1
7/1/12	UW	Seed Potato Testing in Florida
7/1/12	UW	Student Support Services
7/1/12	UWEC	Transit Services for Students, Faculty & Staff
7/1/12	UWM	Coach Bus Service
7/1/12	UWM	Interior Design Service
7/1/12	WTCSB	Help Desk 2
7/1/12	WTCSB	Programmer Analyst 3
7/1/12	WTCSB	Programmer Analyst 3
7/1/12	WTCSB	Programmer Analyst 3
7/1/12	WTCSB	Programmer Analyst 3
7/1/12	WTCSB	Systems Analyst 3
7/20/12	DNR	FSC/SFI Managed Forest Audit
8/1/12	DCF	Fraud Investigation Audit Support Services
8/1/12	DOC	Certified AODA Services in NE WI-Region 4
8/1/12	UWEC	Coach Bus Service

Fiscal Year 13 Continued Appropriateness

Date	Agency	Service
8/5/12	UW	Marketing & Branding Plan for Vet Medical Teaching Hospital at UW Madison & Morrie Waud Equine Center
8/10/12	DNR	Systems Architect 1
8/10/12	DNR	Systems Architect 1
8/23/12	DOC	Pharmacist & Pharmacy Technician Services
8/29/12	DPI	Therapy Services
9/1/12	DATCP	Programmer Analyst 3
9/1/12	DOC	Active & Passive Client GPS Monitoring & Tracking Service
9/1/12	DOC	AODA Services in Green Bay WI
9/1/12	DOC	Nursing & Related Health Services
9/1/12	DOT	Java Developer
9/1/12	DOT	Public Outreach US 41 Corridor Expansion-Brown & Winnebago Co.
9/1/12	UW	Temporary Employment Agency Services for Computer Assisted Personal Interviewers (CAPI)
9/11/12	DOA	Pharmaceutical Benefits Management
9/21/12	DOA	Workers Compensation Claims Investigations
9/24/12	OCI	IPFCF System Enhancement
10/1/12	DNR	Helicopter Rental-Deer, Duck and Beaver Surveys
10/1/12	DOC	Consultant Services for Child Passenger Safety
10/1/12	DOC	Halfway House Certified AODA in Madison WI (Female)
10/1/12	DOT	Amtrak Hiawatha Service Advertising Program
10/1/12	UWEC	Project Evaluator Dept. of Education Title III Strengthening Inst. Grant
10/12/12	DHS	Testing Technician 2
10/16/12	DOC	Job Development & Placement Services Milwaukee
10/18/12	DHS	Database Architect 3
10/19/12	DOC	Mobile Diagnostic Imaging Services
11/1/12	DCF	Language Translation/Interpretation Services
11/1/12	DHS	Project Manager 2
11/1/12	DOC	AODA Clinical Supervision Services in Milwaukee Secure Detention Facility
11/8/12	DHS	Project Manager 2
11/10/12	DOC	Interpretation Services
11/15/12	UW	Services to Produce Programs for Big Ten Network Broadcast
11/28/12	OCI	Programmer Analyst 3
12/1/12	DOJ	Specialized Copy Services
12/1/12	UW	Consulting Services-Extramural Support Management & Research Admin
12/1/12	UW	Shibboleth Identity Provider Programming & Related UW Portal Enhancement Services
12/6/12	DHS	Database Architect 3
12/6/12	DOT	Traffic Safety Community Outreach Pilot
12/7/12	DOT	Commercial Radio Advertising Placement
12/14/12	DOT	Road Maintenance Salt Storage Inspection
12/27/12	DHS	Project Manager 2
1/1/13	DCF	MECA Investigative Services
1/1/13	DNR	County Transient Non-Community Drinking Water Program
1/1/13	Tourism	Marketing Return on Investment Research Program
1/1/13	UW	Full & Part Time Infant/Child Care Services
1/1/13	UW	Unarmed Security Guard Services for WI National Primate Research Center Blue Mounds
1/12/13	DOC	Sign Installation Services
1/18/13	DOT	Emergency Snow Plowing-Truck Scales, Rest Areas & Park & Ride
1/25/13	DOC	Furniture Installation Services
1/27/13	DATCP	Veterinary Services & Supplies for Waupun State Farm
2/1/13	DOC	Sex Offender Treatment Services in Northern WI
2/23/13	UW	Wiscareers.Net Redesign-Project Manager
2/26/13	DATCP	CRM Integration Specialist
3/1/13	DHS	PAM Migrations

Fiscal Year 13 Continued Appropriateness

Date	Agency	Service
3/1/13	DOT	WISCOM Trunking System
3/1/13	DVA	Geriatric Health Care Nursing Services
3/9/13	UW	Microsoft Dynamics Business Management Software, Consulting & Support
3/11/13	UW	Reporting Project
3/12/13	DOC	Help Desk 2
3/16/13	DATCP	Gypsy Moth Aerial Spraying
3/29/13	DOT	Transportation Alliance for New Solutions (TrANS) Milwaukee
4/1/13	DOC	Cognitive Behavior Services Statewide
4/1/13	DOC	Halfway House with AODA in Milwaukee Co. Male Interventions
4/1/13	DOC	SOT Sturgeon Bay
4/1/13	DOT	Intercity Bus Transportation Services
4/1/13	DOT	Intercity Bus Transportation Services
4/1/13	DSPS	Test Administration Services for Engineer & Land Surveyor Tests
4/1/13	OST	Investment Advisory & Performance Analysis
4/1/13	UW	Nonhuman Primate Viral Serology & PCR Testing Services
4/16/13	OJA	Software Engineer 3
4/22/13	UW	HL7 Project
4/22/13	UW	Programmer 1
4/22/13	UW	Programmer 1
5/1/13	DHS	Physical Therapy Service
5/1/13	DOC	AODA Relapse Prevention Program Services
5/1/13	DOT	Central/NC Workforce Initiative Model Transportation Alliance for New Solutions (TrANS Program)
5/16/13	DOC	Sex Offender Treatment Services in Superior WI
6/1/13	DOC	Family Connections Program-Milwaukee WI
6/1/13	DOC	Medical Laboratory Services
6/4/13	DNR	WI Forest Aerial Photography Project
6/26/13	DOR	Wisconsin Lottery Gaming System