



WISCONSIN DEPARTMENT OF
ADMINISTRATION

SCOTT WALKER
GOVERNOR

MIKE HUEBSCH
SECRETARY

Office of the Secretary
Post Office Box 7864
Madison, WI 53707-7864
Voice (608) 266-1741
Fax (608) 267-3842

June 27, 2012

Honorable Scott Walker
115 East State Capitol
Madison, WI 53707

Members, Joint Committee on Finance
Members, Joint Committee on Audit
State Capitol
Madison, WI 53708

Senate Assistant Chief Clerk Jeffrey Renk
B20 Southeast
State Capitol
Madison, WI 53708

Assembly Chief Clerk Patrick E. Fuller
17 West Main Street, Suite 401
Madison, WI 53703

Mr. Robert Lang, Legislative Fiscal Bureau
One East Main Street, Suite 301
Madison, WI 53703

Dear Governor Walker, Legislators, Assistant Chief Clerk Renk, Chief Clerk Fuller and Mr. Lang:

Attached please find the Department of Administration's (DOA) Contractual Services Purchasing Report for Fiscal Year 2011 (FY11) pursuant to §16.705(8), Wis. Stats.

Overall, contracting increased seventeen percent since Fiscal Year 2010 however the State of Wisconsin has reduced contractual spending by \$62.9 million since Fiscal Year 2005.

The report also includes information on cost-benefit analyses produced by state agencies and campuses during FY11. Wisconsin Act 89 requires state agencies and campuses to conduct a cost-benefit analysis prior to any proposed contractual service procurement over \$25,000. A summary of the 355 cost-benefit analyses produced during FY11 is included in this report.

State government will continue to pursue ways to reduce costs, eliminate inefficiencies, and create sustainable sources of savings for state and local governments.

June 27, 2012

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If you have any questions about this report, please contact Helen McCain, Administrator, DOA Division of Enterprise Operations, at 266-0779.

Sincerely,

A handwritten signature in black ink, appearing to read "C. P. Schoenherr". The signature is fluid and cursive, with a large initial "C" and "S".

Christopher P. Schoenherr
Deputy Secretary

Attachment

State of Wisconsin

**Contractual Services
Purchasing Report**

July 1, 2010 through June 30, 2011

Department of Administration

Division of Enterprise Operations State Bureau of Procurement

101 East Wilson Street, Sixth Floor P.O. Box 7867 Madison, Wisconsin 53707-7867

**State of Wisconsin
Contractual Services Purchasing Report
July 1, 2010 through June 30, 2011**

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*Object Code descriptions are available on-line at http://www.doa.state.wi.us/docs_view2.asp?docid=617

Department of Administration, Division of Enterprise Operations

Introduction

Summary –

- Overall contracting increased by 17% last year, from \$417.2 million in FY10 to \$488.9 million in FY11.
- State agency contracting increased by 26% last year, from \$289.6 million in FY10 to \$363.8 million in FY11.
- University of Wisconsin System contracting decreased by 2% last year, from \$127.6 million in FY10 to \$125 million in FY11.
- State agency contractual spending has decreased by \$62.9 million from FY05 (\$426.7 million) to FY11 (\$363.8 million).
- State agencies and campuses produced 355 cost-benefit analyses in FY11.

Statutory Background

Contractual Service Procurements. §16.705(8), Wis. Stats., provides that DOA "shall, annually on or before October 15, submit to the governor, the joint committee on finance, the joint legislative audit committee and the chief clerk of each house of the legislature for distribution to the appropriate standing committees under s. 13.172 (3), a report concerning the number, value and nature of contractual service procurements authorized for each agency during the preceding fiscal year".

Cost-Benefit Analyses. §16.705(8), Wis. Stats., provides that "the report shall also include, with respect to contractual service procurements by agencies for the preceding fiscal year:

"(a) A summary of the cost-benefit analyses completed by agencies in compliance with rules promulgated by the department under sub. (2).

(b) Recommendations for elimination of unneeded contractual service procurements and for consolidation or resolicitation of existing contractual service procurements."

Division of Legal Services. 2009 Wisconsin Act 28 created new statutory sections affecting contractual services contracts. Among those new provisions, section 16.004(15)(bm) was created requiring the newly formed Division of Legal Services to assist in efforts to reduce the state's use of contracted employees. The Division of Legal Services meets weekly with the State Bureau of Procurement to review and discuss all enterprise-wide contracts and DOA contracts, and provides regular consultation to State Bureau of Procurement on CBA issues.

In FY10 and FY11 state employee furlough requirements were in effect. When those requirements were implemented, the Division of Legal Services, Office of State Employment Relations and the State Bureau of Procurement met to review and assess state agency contractual services requests and attendant cost-benefit analyses to ensure that contractor positions were not being used to replace state workers who had been laid off or furloughed. The Division of Legal Services also provides direct assistance to executive branch agencies on contract matters to help agencies negotiate, amend, consolidate or terminate contractual services to lower state costs.

Data Sources

The contractual services expenditure data provided in this report for state agencies was extracted from WISMART, the State's accounting system. Each agency is responsible for entering data into the system. The UW System data was provided from their Shared Financial System (SFS) which uses a different account code structure; then it is rolled up into WISMART account code structure. Therefore, there may be inconsistencies in the coding of similar invoices for both systems and DOA is unable to verify the accuracy of the UW System data.

Several agencies were provided an opportunity to review the data and make edits and corrections so that a more accurate picture of agency spend could be provided. The data excludes spending authorized outside of §16.75, Wis. Stats., such as interagency or municipal spend, fellowships and scholarships, services provided in conjunction with building or road construction projects, § 16.855 and Chapter 84 respectively, and Chapter 36 research or instructional services. This report includes the following 19 object code categories of expenditures for services:

2450: Housekeeping & Janitorial Services	2754: Legal Services-Collections
Data Processing Services-Private	
2650: Companies	2755: Legal Services-Consulting
Professional Services-Management	
2700: Consultant	2756: Legal Services-Other
2720: Professional Services-Medical	2757: Legal Services-Bond Counsel
2730: Professional Services-Laboratory	2758: Legal Services-Hearing Examiners
2740: Professional Services-General	2760: Legal Services-Special Counsel
2745: Collection Agency Fees	2761: Legal Settlement and Fees
	Professional Services-Central
2751: Legal Services-Research	2795: Payroll
2752: Legal Services-Opinion	3300: Miscellaneous Services
2753: Legal Services-Litigation	

Fiscal Year 2011 Contractual Services

State of Wisconsin

By Agency and UW System

AGENCY	AMOUNT
ADMINISTRATION, DEPARTMENT OF	\$24,072,474
AGING, BOARD ON	\$26,026
AGRICULTURE, TRADE & CONSUMER PROTECTION, DEPARTMENT OF	\$2,968,604
ARTS BOARD	\$1,093,374
CHILD ABUSE & NEGLECT PREVENTION BOARD	\$107,010
CHILDREN AND FAMILIES, DEPARTMENT OF	\$26,569,222
CIRCUIT COURTS	\$834,632
COMMERCE, DEPARTMENT OF	\$1,106,964
CORRECTIONS, DEPARTMENT OF	\$34,021,833
COURT OF APPEALS	\$371,808
DISTRICT ATTORNEYS (DOA)	\$487,136
EDUCATIONAL COMMUNICATIONS BOARD	\$1,661,905
EMPLOYEE TRUST FUNDS, DEPARTMENT OF	\$3,355,002
EMPLOYMENT RELATIONS COMMISSION	\$15,513
EMPLOYMENT RELATIONS, OFFICE OF STATE	\$197,345
FINANCIAL INSTITUTIONS, DEPARTMENT OF	\$1,153,119
GOVERNMENT ACCOUNTABILITY BOARD	\$802,739
GOVERNOR, OFFICE OF THE	\$18,159
HEALTH SERVICES, DEPARTMENT OF	\$167,378,645
HIGHER EDUCATIONAL AIDS BOARD	\$116,966
HISTORICAL SOCIETY	\$853,938
INSURANCE, COMMISSIONER OF	\$1,958,960
INVESTMENT BOARD	\$211,748
JUDICIAL COMMISSION	\$3,237
JUSTICE, DEPARTMENT OF	\$1,890,940
LEGISLATURE	\$22,483
LIEUTENANT GOVERNOR, OFFICE OF THE	\$781
LOWER WI STATE RIVERWAY BOARD	\$655
MILITARY AFFAIRS, DEPARTMENT OF	\$3,360,770
NATURAL RESOURCES, DEPARTMENT OF	\$19,234,135
PEOPLE WITH DEVELOPMENTAL DISABILITIES, BOARD ON	\$48,227
PUBLIC DEFENDER BOARD	\$857,395
PUBLIC INSTRUCTION, DEPARTMENT OF	\$17,547,893
PUBLIC LANDS, BOARD OF COMMISSIONERS OF	\$37,294
PUBLIC SERVICE COMMISSION	\$951,306
REGULATION & LICENSING, DEPARTMENT OF	\$2,922,817
REVENUE, DEPARTMENT OF	\$13,210,930
SECRETARY OF STATE	\$17,578
STATE FAIR PARK BOARD	\$2,352,698
STATE TREASURER	\$1,258,962
SUPREME COURT	\$2,170,331
TOURISM, DEPARTMENT OF	\$1,285,176
TRANSPORTATION, DEPARTMENT OF	\$13,055,358
VETERANS AFFAIRS, DEPARTMENT OF	\$3,341,613
WISCONSIN TECHNICAL COLLEGE SYSTEM BOARD	\$406,331
WORKFORCE DEVELOPMENT, DEPARTMENT OF	\$10,470,034
STATE AGENCY TOTAL	\$363,830,063
UW SYSTEM	\$125,158,260
STATE OF WISCONSIN TOTAL	\$488,988,323

Fiscal Year 2000-2011 Contractual Services

State of Wisconsin
By State Agency and UW System



Note: Beginning in FY05, gross WISMART contractual services data was analyzed to exclude spending authorized outside of s.16.75, Wis. Stats. Excluded spending includes interagency or municipal spend, fellowships and scholarships, services provided in conjunction with building or road construction projects, and Chapter 36 research or instructional services.

Fiscal Year 2011 Contractual Services

State of Wisconsin

By Object Code for State Agencies and UW System

<u>ObjectCode</u>	<u>Object Code Description*</u>	<u>State Agencies</u>	<u>UW System</u>	<u>State of Wisconsin</u>
2450	Housekeeping & Janitorial Services	\$8,610,423	\$2,845,026	\$11,455,449
2650	Data Processing Services - Private Companies	\$73,783,862	\$1,412,821	\$75,196,683
2700	Professional Services - Management Consultant	\$38,087,197	\$25,907,537	\$63,994,734
2720	Professional Services - Medical	\$29,759,031	\$1,119,846	\$30,878,877
2730	Professional Services - Laboratory	\$1,075,455	\$0	\$1,075,455
2740	Professional Services - General	\$174,862,149	\$82,058,058	\$256,920,207
2745	Collection Agent Fees	\$409,413	\$1,354,640	\$1,764,053
2753	Legal Services - Litigation	\$16,068	\$0	\$16,068
2754	Legal Services - Collections	\$16,089	\$0	\$16,089
2755	Legal Services - Consulting	\$131,797	\$0	\$131,797
2756	Legal Services - Other	\$496,819	\$0	\$496,819
2757	Legal Services - Bond Counsel	\$340	\$0	\$340
2758	Legal Services - Hearing Examiners	\$3,944	\$0	\$3,944
2760	Legal - Special Counsel	\$99,225	\$0	\$99,225
2761	Legal - Settlement and Fees	\$34,352	\$0	\$34,352
3300	Miscellaneous Services	<u>\$36,443,900</u>	<u>\$10,460,331</u>	<u>\$46,904,231</u>
	Total	\$363,830,063	\$125,158,260	\$488,988,323

* Object Code Descriptions are available online at http://www.doa.state.wi.us/docs_view2.asp?docid=617

Fiscal Year 2011 Contractual Services

State of Wisconsin

By Agency and Object Code

ADMINISTRATION, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$4,203,653
	2650	Data Processing Services - Private Companies	\$5,485,072
	2700	Professional Services - Management Consultant	\$115,019
	2720	Professional Services - Medical	\$7,678
	2740	Professional Services - General	\$8,974,470
	3300	Miscellaneous Services	\$5,286,581
	Total		\$24,072,474

AGING, BOARD ON	Object Code	Object Code Description*	Amount
	2650	Data Processing Services - Private Companies	\$24,541
	2740	Professional Services - General	\$1,343
	3300	Miscellaneous Services	\$142
	Total		\$26,026

AGRICULTURE, TRADE & CONSUMER PROTECTION, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$4,746
	2650	Data Processing Services - Private Companies	\$720,244
	2720	Professional Services - Medical	\$632
	2730	Professional Services - Laboratory	-\$76,776
	2740	Professional Services - General	\$2,092,010
	3300	Miscellaneous Services	\$227,748
	Total		\$2,968,604

ARTS BOARD	Object Code	Object Code Description*	Amount
	2650	Data Processing Services - Private Companies	\$5,930
	2740	Professional Services - General	\$1,087,235
	3300	Miscellaneous Services	\$208
	Total		\$1,093,374

CHILD ABUSE & NEGLECT PREVENTION BOARD	Object Code	Object Code Description*	Amount
	2700	Professional Services - Management Consultant	\$47,966
	2740	Professional Services - General	\$4,496
	3300	Miscellaneous Services	\$54,548
	Total		\$107,010

CHILDREN AND FAMILIES, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2650	Data Processing Services - Private Companies	\$9,268,505
	2700	Professional Services - Management Consultant	\$9,306,896
	2740	Professional Services - General	\$6,326,289
	2745	Collection Agent Fees	\$911
	2756	Legal Services - Other	\$2,555
	3300	Miscellaneous Services	\$1,664,067
	Total		\$26,569,222

CIRCUIT COURTS	Object Code	Object Code Description*	Amount
	2740	Professional Services - General	\$759,781
	2756	Legal Services - Other	\$74,851
	Total		\$834,632

Fiscal Year 2011 Contractual Services

State of Wisconsin

By Agency and Object Code

COMMERCE, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$16,738
	2650	Data Processing Services - Private Companies	\$145,498
	2720	Professional Services - Medical	\$25
	2730	Professional Services - Laboratory	\$180
	2740	Professional Services - General	\$831,207
	2745	Collection Agent Fees	\$1,022
	3300	Miscellaneous Services	\$112,293
	Total		\$1,106,964

CORRECTIONS, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$552,835
	2650	Data Processing Services - Private Companies	\$3,680,656
	2700	Professional Services - Management Consultant	\$64,886
	2720	Professional Services - Medical	\$22,799,270
	2730	Professional Services - Laboratory	\$881,697
	2740	Professional Services - General	\$1,280,433
	2761	Legal - Settlement and Fees	\$228
	3300	Miscellaneous Services	\$4,761,829
	Total		\$34,021,833

COURT OF APPEALS	Object Code	Object Code Description*	Amount
	2650	Data Processing Services - Private Companies	\$286,470
	2740	Professional Services - General	\$1,807
	2756	Legal Services - Other	\$55,926
	3300	Miscellaneous Services	\$27,605
	Total		\$371,808

DISTRICT ATTORNEYS (DOA)	Object Code	Object Code Description*	Amount
	2740	Professional Services - General	\$437,728
	3300	Miscellaneous Services	\$49,408
	Total		\$487,136

EDUCATIONAL COMMUNICATIONS BOARD	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$57
	2650	Data Processing Services - Private Companies	\$250
	2740	Professional Services - General	\$35,375
	3300	Miscellaneous Services	\$1,626,222
	Total		\$1,661,905

EMPLOYEE TRUST FUNDS, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2650	Data Processing Services - Private Companies	\$25,578
	2740	Professional Services - General	\$3,178,224
	2756	Legal Services - Other	\$2,606
	2760	Legal - Special Counsel	\$98,625
	3300	Miscellaneous Services	\$49,970
	Total		\$3,355,002

EMPLOYMENT RELATIONS COMMISSION	Object Code	Object Code Description*	Amount
	2740	Professional Services - General	\$10,033
	3300	Miscellaneous Services	\$5,479
	Total		\$15,513

*Object Code Descriptions are available on-line at http://www.doa.state.wi.us/docs_view2.asp?docid=617

Fiscal Year 2011 Contractual Services

State of Wisconsin

By Agency and Object Code

EMPLOYMENT RELATIONS, OFFICE OF STATE	Object Code	Object Code Description*	Amount
	2650	Data Processing Services - Private Companies	\$1,840
	2700	Professional Services - Management Consultant	\$112,500
	2740	Professional Services - General	\$43,535
	3300	Miscellaneous Services	\$39,470
	Total		\$197,345

FINANCIAL INSTITUTIONS, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2650	Data Processing Services - Private Companies	\$1,010,289
	2740	Professional Services - General	\$31,739
	3300	Miscellaneous Services	\$111,091
	Total		\$1,153,119

GOVERNMENT ACCOUNTABILITY BOARD	Object Code	Object Code Description*	Amount
	2650	Data Processing Services - Private Companies	\$740,600
	2740	Professional Services - General	\$4,705
	2756	Legal Services - Other	\$38,007
	3300	Miscellaneous Services	\$19,428
	Total		\$802,739

GOVERNOR, OFFICE OF THE	Object Code	Object Code Description*	Amount
	2650	Data Processing Services - Private Companies	\$10,549
	2740	Professional Services - General	\$988
	3300	Miscellaneous Services	\$6,622
	Total		\$18,159

HEALTH SERVICES, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$120,042
	2650	Data Processing Services - Private Companies	\$13,462,807
	2700	Professional Services - Management Consultant	\$28,377,543
	2720	Professional Services - Medical	\$4,463,158
	2730	Professional Services - Laboratory	\$3,276
	2740	Professional Services - General	\$110,281,348
	2745	Collection Agent Fees	\$1,873
	2761	Legal - Settlement and Fees	\$25,512
	3300	Miscellaneous Services	\$10,643,086
	Total		\$167,378,645

HIGHER EDUCATIONAL AIDS BOARD	Object Code	Object Code Description*	Amount
	2650	Data Processing Services - Private Companies	\$115,033
	3300	Miscellaneous Services	\$1,934
	Total		\$116,966

HISTORICAL SOCIETY	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$59,296
	2700	Professional Services - Management Consultant	\$1,006
	2740	Professional Services - General	\$787,422
	3300	Miscellaneous Services	\$6,214
	Total		\$853,938

Fiscal Year 2011 Contractual Services

State of Wisconsin

By Agency and Object Code

INSURANCE, COMMISSIONER OF	Object Code	Object Code Description*	Amount
	2650	Data Processing Services - Private Companies	\$316,485
	2740	Professional Services - General	\$1,619,134
	3300	Miscellaneous Services	\$23,341
	Total		\$1,958,960
INVESTMENT BOARD	Object Code	Object Code Description*	Amount
	2650	Data Processing Services - Private Companies	\$44,879
	2740	Professional Services - General	\$119,589
	3300	Miscellaneous Services	\$47,281
	Total		\$211,748
JUDICIAL COMMISSION	Object Code	Object Code Description*	Amount
	2740	Professional Services - General	\$3,131
	3300	Miscellaneous Services	\$106
	Total		\$3,237
JUSTICE, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$17,105
	2650	Data Processing Services - Private Companies	\$517,626
	2700	Professional Services - Management Consultant	\$16,170
	2720	Professional Services - Medical	\$22,334
	2730	Professional Services - Laboratory	\$205,976
	2740	Professional Services - General	\$213,303
	3300	Miscellaneous Services	\$898,426
	Total		\$1,890,940
LEGISLATURE	Object Code	Object Code Description*	Amount
	2650	Data Processing Services - Private Companies	\$5,938
	2740	Professional Services - General	\$6,663
	3300	Miscellaneous Services	\$9,882
	Total		\$22,483
LIEUTENANT GOVERNOR, OFFICE OF THE	Object Code	Object Code Description*	Amount
	3300	Miscellaneous Services	\$781
	Total		\$781
LOWER WI STATE RIVERWAY BOARD	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$255
	2740	Professional Services - General	\$400
	Total		\$655
MILITARY AFFAIRS, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$1,483,499
	2720	Professional Services - Medical	\$48,395
	2730	Professional Services - Laboratory	\$232
	2740	Professional Services - General	\$1,011,857
	3300	Miscellaneous Services	\$816,787
	Total		\$3,360,770

Fiscal Year 2011 Contractual Services

State of Wisconsin

By Agency and Object Code

NATURAL RESOURCES, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$840,877
	2650	Data Processing Services - Private Companies	\$7,861,942
	2700	Professional Services - Management Consultant	\$10,915
	2720	Professional Services - Medical	\$83,207
	2730	Professional Services - Laboratory	\$49,217
	2740	Professional Services - General	\$8,778,727
	3300	Miscellaneous Services	\$1,609,250
	Total		\$19,234,135

PEOPLE WITH DEVELOPMENTAL DISABILITIES, BOARD ON	Object Code	Object Code Description*	Amount
	2700	Professional Services - Management Consultant	\$6,082
	2740	Professional Services - General	\$28,002
	3300	Miscellaneous Services	\$14,143
	Total		\$48,227

PUBLIC DEFENDER BOARD	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$23,046
	2650	Data Processing Services - Private Companies	\$29,074
	2720	Professional Services - Medical	\$267,464
	2740	Professional Services - General	\$123,495
	2745	Collection Agent Fees	\$101,915
	3300	Miscellaneous Services	\$312,402
	Total		\$857,395

PUBLIC INSTRUCTION, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$23,782
	2650	Data Processing Services - Private Companies	\$2,890,586
	2700	Professional Services - Management Consultant	\$250
	2720	Professional Services - Medical	\$272,099
	2740	Professional Services - General	\$12,896,777
	2758	Legal Services - Hearing Examiners	\$3,944
	3300	Miscellaneous Services	\$1,460,455
	Total		\$17,547,893

PUBLIC LANDS, BOARD OF COMMISSIONERS OF	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$2,820
	2740	Professional Services - General	\$15,599
	3300	Miscellaneous Services	\$18,875
	Total		\$37,294

PUBLIC SERVICE COMMISSION	Object Code	Object Code Description*	Amount
	2650	Data Processing Services - Private Companies	\$37,853
	2740	Professional Services - General	\$911,251
	3300	Miscellaneous Services	\$2,202
	Total		\$951,306

Fiscal Year 2011 Contractual Services

State of Wisconsin

By Agency and Object Code

REGULATION & LICENSING, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2650	Data Processing Services - Private Companies	\$316,762
	2740	Professional Services - General	\$722,983
	3300	Miscellaneous Services	\$1,883,072
	Total		\$2,922,817
REVENUE, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$2,173
	2650	Data Processing Services - Private Companies	\$12,115,448
	2720	Professional Services - Medical	\$204
	2740	Professional Services - General	\$447,598
	2745	Collection Agent Fees	\$303,693
	3300	Miscellaneous Services	\$341,814
	Total		\$13,210,930
SECRETARY OF STATE	Object Code	Object Code Description*	Amount
	2740	Professional Services - General	\$211
	2757	Legal Services - Bond Counsel	\$340
	2760	Legal - Special Counsel	\$600
	3300	Miscellaneous Services	\$16,427
	Total		\$17,578
STATE FAIR PARK BOARD	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$256,731
	2650	Data Processing Services - Private Companies	\$900
	2740	Professional Services - General	\$2,086,317
	3300	Miscellaneous Services	\$8,750
	Total		\$2,352,698
STATE TREASURER	Object Code	Object Code Description*	Amount
	2740	Professional Services - General	\$1,251,482
	3300	Miscellaneous Services	\$7,479
	Total		\$1,258,962
SUPREME COURT	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$1,158
	2650	Data Processing Services - Private Companies	\$1,323,999
	2740	Professional Services - General	\$539,975
	2756	Legal Services - Other	\$110,075
	3300	Miscellaneous Services	\$195,124
	Total		\$2,170,331
TOURISM, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$17,813
	2740	Professional Services - General	\$1,249,801
	3300	Miscellaneous Services	\$17,563
	Total		\$1,285,176

*Object Code Descriptions are available on-line at http://www.doa.state.wi.us/docs_view2.asp?docid=617

Fiscal Year 2011 Contractual Services

State of Wisconsin

By Agency and Object Code

TRANSPORTATION, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$759,208
	2650	Data Processing Services - Private Companies	\$7,214,766
	2720	Professional Services - Medical	\$61,641
	2740	Professional Services - General	\$4,363,613
	3300	Miscellaneous Services	\$656,130
	Total		\$13,055,358

VETERANS AFFAIRS, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$153,942
	2650	Data Processing Services - Private Companies	\$1,485
	2700	Professional Services - Management Consultant	\$27,963
	2720	Professional Services - Medical	\$1,615,701
	2730	Professional Services - Laboratory	\$11,653
	2740	Professional Services - General	\$1,151,282
	2754	Legal Services - Collections	\$16,089
	2756	Legal Services - Other	\$8,429
	2761	Legal - Settlement and Fees	\$8,613
	3300	Miscellaneous Services	\$346,457
	Total		\$3,341,613

WISCONSIN TECHNICAL COLLEGE SYSTEM BOARD	Object Code	Object Code Description*	Amount
	2740	Professional Services - General	\$326,836
	3300	Miscellaneous Services	\$79,495
	Total		\$406,331

WORKFORCE DEVELOPMENT, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$70,648
	2650	Data Processing Services - Private Companies	\$6,122,260
	2720	Professional Services - Medical	\$117,222
	2740	Professional Services - General	\$823,953
	2753	Legal Services - Litigation	\$16,068
	2755	Legal Services - Consulting	\$131,797
	2756	Legal Services - Other	\$204,370
	3300	Miscellaneous Services	\$2,983,715
	Total		\$10,470,034

UNIVERSITY OF WISCONSIN SYSTEM	Object Code	Object Code Description*	Amount
	2450	Housekeeping and Janitorial Services	\$ 2,845,026
	2650	IT Services - Private Companies	\$ 1,412,821
	2700	Professional Services - Management Consultant	\$ 25,907,537
	2720	Professional Services - Medical	\$ 1,119,846
	2740	Professional Services - General	\$ 82,058,058
	2745	Collection Agent Fees	\$ 1,354,640
	3300	Miscellaneous Services	\$ 10,460,331
	Total		\$ 125,158,260

Summary of Fiscal Year 2011 Cost-Benefit Analyses and Recommendations

Background

2006 Wisconsin Act 89 provided that DOA "prescribe uniform procedures for determining whether services are appropriate for contracting." To that end, DOA published administrative rules—Wis. Adm. Code Chapter Adm. 10.035, 10.037, 10.038—that specify the manner and form of cost-benefit analyses (CBA) that must be conducted by agencies prior to entering into service contracts greater than \$25,000.

In addition to requiring the completion of CBAs, statutes require DOA to report certain information as part of its annual contractual services report to the Legislature. Specifically:

- §16.706 (8) (a), Wis. Stats., requires that DOA submit a "summary of the cost-benefit analyses completed by agencies in compliance with rules promulgated by the department."
- §16.706 (8) (b), Wis. Stats., requires that DOA provide "recommendations for elimination of unneeded contractual service procurements and for consolidation or resolicitation of existing contractual service procurements."

Act 89 CBAs are used by agencies to compare the estimated costs of contracting with the estimated costs of using state employees to perform a specific task. Agencies complete CBAs prior to contracting for services. In some cases, agencies have used CBA results to determine it is not appropriate to contract out. ***As such, the reader is cautioned that the production of a CBA does not mean a contract was eventually issued for the contemplated service.***

Summary and Analysis of FY11 Cost-Benefit Analyses

Agencies and campuses completed 355 CBAs and 327 continued appropriateness analyses (CA) during FY11. The Department of Health Services (47), the University of Wisconsin System (44), Department of Transportation (41) and the Department of Administration (40) produced the highest volumes of CBAs. A complete listing of FY11 CBAs including agency, estimated total state cost and estimated total contractor cost appears on page 16. A listing of CAs by agency appears on page 24. Readers should contact the agency responsible for the CBA or CA for more information.

By statute, CBAs include narrative descriptions of quality, technical expertise, and timeliness considerations. CBAs also provide the total estimated costs of service delivery through both state employees and contractors. Estimated state employee costs include estimated wage and salary, fringe benefits, administrative overhead and other operating costs. Estimated contracting costs include estimated contract price, contract development and monitoring and one-time conversion costs. The FY11 CBAs included several services that must be performed by contractors due to legal, regulatory or contractual requirements, or because the service provided is unique and unavailable in State government. For example:

- State law requires the use of a depository institution (i.e., bank, credit union, savings and loan) for cash management, checks presentment and related financial services. State agencies and employees may not perform such services.
- The State, from time to time, purchases software that requires regular maintenance. Some software vendors require authorized technicians to maintain the software; failure to use authorized technicians may void original warranties and violate licensing agreements.

- The State periodically contracts for the management of hazardous waste. State agencies and employees lack the equipment and facilities necessary to remove, transport and store dangerous materials.
- Federal law requires the state to contract with a third party to conduct independent program assessments of managed long term care.

In such cases, agencies and campuses completed CBAs that estimated the state employee cost at zero or not applicable (n/a) due to such restrictions. The following table provides dollar ranges of the listed amounts of state employee and contracting costs for all FY11 CBAs:

FY11 Cost-Benefit Analyses, by dollar range

	Estimated State Employee Costs	Estimated Contractor Costs
\$0 or n/a	48	5
\$1 - \$24,999	3	1
\$25,000 - \$49,999	11	14
\$50,000 - \$74,999	15	16
\$75,000 - \$99,999	9	17
\$100,000 - \$199,999	43	56
\$200,000 - \$299,999	28	43
\$300,000 - \$399,999	71	45
\$400,000 - \$499,999	26	52
\$500,000 - \$599,999	11	21
\$600,000 - \$699,999	6	7
\$700,000 - \$799,999	7	3
\$800,000 - \$899,999	6	6
\$900,000 - \$999,999	6	10
\$1,000,000 - \$1,999,999	33	24
\$2,000,000 - \$2,999,999	9	12
\$3,000,000 +	<u>23</u>	<u>23</u>
Total	355	355

An estimated 42% of all CBAs were related to services for information technology efforts. Other common services sought among agencies included health, environmental and social services. In most cases, however, services related to the particular mission of an agency or campus.

Recommendations

- 1 Information Technology Services Provider Contract.** Agencies should continue to examine the availability of state employees before contracting for information technology services providers. The State Bureau of Procurement will continue to examine the appropriateness and breadth of services available on information technology services provider contracts. A new contract is being implemented which will allow for reverse auction capabilities, the ability to add new vendors to increase competition and the ability to increase participation of minority business enterprises, small businesses and other diversity groups.
- 2 Inter-Agency Solicitations.** FY11 CBA data indicates that agencies tend to contract for services that advance their individual missions. However, agencies are encouraged to examine the data to determine whether other agencies are contracting for similar services. Significant cost savings may be available by combining volume. The State Bureau of Procurement is available to advise on or in some cases lead solicitations that cross multiple agencies.

- 3 **Intra-Agency Solicitations.** Large agencies should determine whether similar service solicitations will be issued by different programs within the agency. In those cases, effort should be undertaken to issue a single solicitation to combine volume and generate optimum cost savings.
- 4 **Bid Threshold.** Wisconsin 2011 Act 32 increased the bid threshold from \$25,000 to \$50,000 for all Chapter 16 procurements as of July 1, 2011. However, agencies still need to complete cost-benefit analyses and continued appropriateness prior to entering into service contracts greater than \$25,000. The State Bureau of Procurement will assist agencies in communicating this requirement for fiscal year 2012.

Fiscal Year 11 Cost-Benefit Analyses

			Estimated Total Costs	
Date	Agency	Service	State	Contractor
04/22/11	DATCP	Programmer Analyst III	356,772	429,983
07/22/10	DCF	Child Care Subsidy Program Integrity	325,835	364,320
09/16/10	DCF	Child Care Subsidy Program Integrity	573,753	1,093,500
03/25/11	DCF	Child Care Subsidy Program Integrity	795,604	889,574
09/13/10	DCF	Childcare Provider Training Services	1,261,429	681,773
10/12/10	DCF	Continuous Quality Improvement	7,145,474	6,482,473
05/18/11	DCF	Database Administrator 3	529,932	441,504
05/11/11	DCF	DES BITS ADS KIDS (IT Support for Bureau of Child Support)	373,067	341,040
05/11/11	DCF	eWISACWIS Project	300,243	381,326
05/11/11	DCF	eWISACWIS Project	314,074	470,303
09/16/10	DCF	Federal Reporting & Management of Milwaukee Child Welfare	39,064	70,560
09/21/10	DCF	Foster Care Rate Regulation	164,173	226,800
04/04/11	DCF	Genetic Testing RFB	0	0
12/27/10	DCF	Grant Accountants for MECA and W-2	130,296	180,000
07/30/10	DCF	Language Translation/Interpretation Services	197,798	141,741
09/15/10	DCF	Legal Services Guardian Ad Litem Services	478,080	234,000
08/03/10	DCF	MECA Surveillance & Background Check Service	873,345	864,000
05/26/11	DCF	Ongoing, In-Home and Out-of-Home Management Services	278,476,321	223,578,584
02/08/11	DCF	Out of Home Care Services	44,458,356	39,195,450
06/06/11	DCF	Placement Referral Unit	7,139,699	4,935,450
05/18/11	DCF	Programmer Analyst 3	334,617	356,522
05/18/11	DCF	Programmer Analyst 3	334,617	356,522
06/28/11	DCF	Programmer Analyst 3	334,617	356,522
12/10/10	DCF	Programmer Analyst 3	337,926	341,280
11/05/10	DCF	Programmer Analyst 3	337,926	386,784
11/05/10	DCF	Programmer Analyst 3	337,926	386,784
11/05/10	DCF	Project Manager 2	360,862	483,480
03/25/11	DCF	Provider Services Assessment	17,224	52,500
10/20/10	DCF	Server/Workstation Support	0	567,511
02/16/11	DCF	Shareplex/Oracle Database/Architecture and Admin	493,007	499,800
09/24/10	DCF	Special Needs Adoption Services	9,812,182	11,140,598
03/15/11	DCF	Technology Support-Production Services	120,884	90,720
12/10/10	DCF	Technology Support (Production Services & Desktop Ops)	476,000	364,032
10/05/10	DCF	W-2 & Wisconsin Shares Program Training	1,996,979	2,015,460
12/07/10	DCF	Web Developer	48,716	51,840
10/19/10	DCF	Workstation/Service Desk Support	1,859,764	995,400
09/27/10	DCF	Workstation Support Milwaukee Fraud Unit	418,247	312,840
08/04/10	DCF	Youngstar Social Marketing Campaign	329,650	250,000
04/27/11	DFI	Application Development Web Services	569,544	577,200
04/27/11	DFI	IT Support Services	577,046	576,160
07/10/10	DFI	Payday Lending Database	0	1,627,816
03/03/11	DHS	Badger Rx Gold	0	1,808,699
08/02/10	DHS	Business Analysis & IT Strategic Planning	2,534,183	2,860,072
01/05/11	DHS	Caregiver and Unannounced Survey Investigations	3,674,775	1,192,276
08/20/10	DHS	Children's & Family Care Claims System Implementation Support	422,364	476,679

Fiscal Year 11 Cost-Benefit Analyses

Date	Agency	Service	State	Contractor
08/20/10	DHS	Children's & Family Care Claims System Implementation Support	422,364	476,679
12/17/10	DHS	Community Integration Transportation	573,351	437,677
12/21/10	DHS	Customer Technical Support Desktop Support 2 General (MILES)	238,470	216,160
03/23/11	DHS	Customer Technical Support Desktop Support 2-General	253,551	200,448
03/23/11	DHS	Customer Technical Support, Desktop Support 2-General (MILES)	253,551	219,240
04/11/11	DHS	Database Administrator/Architect 2	345,716	382,104
02/04/11	DHS	External Quality Review of Managed Long-Term Care Programs	0	10,896,344
09/13/10	DHS	Family Care	1,145,676	1,020,000
07/28/10	DHS	Family Care IT Project Management & Senior Business Analyst	424,261	483,077
04/26/11	DHS	Family Care/Family Care Partnership RFP-Racine/Kenosha Counties	0	465,080,297
10/21/10	DHS	FC Data Warehouse Analyst Support	361,099	454,285
08/20/10	DHS	Functional Screen Re-Write	361,099	309,832
08/19/10	DHS	Integrated Dual Disorders Treatment Consultation & Training	0	234,497
05/26/11	DHS	IRIS-Self Directed Support Financial Services Agency	5,098,199	2,859,464
05/26/11	DHS	IRIS-Self Directed Support-Consultant Services Agency	7,679,599	7,568,804
02/09/11	DHS	Katie Beckett Special Medicaid Eligibility & Consolidated Intake	3,968,929	3,249,180
03/08/11	DHS	Legal Services: Joint State Advisory Services	488,333	239,316
10/15/10	DHS	Long Term Care IT Infrastructure Project	0	0
10/25/10	DHS	Medical & Psychological Consulting Service	6,548,165	3,300,450
09/21/10	DHS	Milwaukee Enrollment Services (MILES) Drop in Daycare	0	1,010,058
08/24/10	DHS	Network Account Administration	238,757	216,160
04/26/11	DHS	Neuropsychological Services	169,363	105,000
10/04/10	DHS	Non-Emergency Medical Transport	553,139	119,019
03/16/11	DHS	Nurse Aide Competency Evaluation Program & Registry Services	12,505,475	37,940
09/22/10	DHS	OT/PT Services	3,517,473	2,198,874
03/08/11	DHS	Physical Therapy Services	347,224	293,942
04/26/11	DHS	Polygraph Examinations for Sand Ridge Treatment Center	260,005	377,400
04/11/11	DHS	Programmer Analyst 3	334,672	363,312
07/01/10	DHS	Sand Ridge Secure Treatment Center	340,045	198,212
09/27/10	DHS	Sand Ridge Secure Treatment Center	496,470	154,298
09/03/10	DHS	Strategic Planning & Organizational Improvement	1,064,825	1,020,000
04/12/11	DHS	Systems Analyst 2	312,678	383,340
04/15/11	DHS	Systems Architect 1	308,870	375,840
04/12/11	DHS	Systems Architect 1	312,678	402,132
04/12/11	DHS	Systems Architect 1	312,678	402,132
04/12/11	DHS	Systems Architect 1	312,678	433,452
04/12/11	DHS	Systems Architect 1	312,678	445,980
04/12/11	DHS	Systems Architect 1	312,678	445,980
04/12/11	DHS	Systems Architect 1	312,678	458,508
04/12/11	DHS	Systems Architect 1	312,678	471,036
11/19/10	DHS	Telediction Services for the Disability Determination Bureau	1,742,400	1,262,610
01/20/11	DHS	Vital Records Information System Project	113,251	141,680
11/22/10	DHS	Warehousing Desktop Support	256,171	217,048
11/16/10	DMA	Camp Williams Snow Plowing	1,116,017	511,573
07/14/10	DMA	ISR Automation-Programmer Analyst 2	95,590	115,912
12/20/10	DNR	Air & Waste Division Data Architect	143,975	182,737

Fiscal Year 11 Cost-Benefit Analyses

Date	Agency	Service	State	Contractor
06/01/11	DNR	BRRTS & SERTS Tracking System Enhancements/Maintenance	433,736	608,696
06/06/11	DNR	BTS/GIS Section-GIS Server Infrastructure Services Administration	438,945	626,064
07/09/10	DNR	Dam Safety & Floodplain Management Section	418,529	127,710
06/13/11	DNR	Development Projects Management System	74,771	52,343
12/06/10	DNR	Douglas Co. Community Wildfire Protection Plan	54,729	33,412
06/13/11	DNR	E-Cycling Module-Waste & Materials Mgt Program System	131,592	97,311
08/04/10	DNR	Field Inspection Technology	68,525	75,292
04/15/11	DNR	Forest Exploration Center: Public/Private Partnership Management & Education	0	2,368,400
08/03/10	DNR	Integrated Compliance Information System (ICIS)	79,441	85,692
06/01/11	DNR	Land Management System-Prototype	363,796	374,950
01/10/11	DNR	OTM/NN Drinking Water Operator Continuing Education	453,868	281,214
01/20/11	DNR	Program Manager, AIS, Lakes & River Grants	0	152,234
04/11/11	DNR	Risk MAP Floodplain Studies	2,850,650	1,668,184
05/10/11	DNR	Soil Fumigation	253,784	198,434
06/23/11	DNR	Statewide Emergency Response Zone Contract	0	478,190
06/02/11	DNR	Surface Water Integration System Components-Maintenance & Development	292,140	287,490
11/03/10	DNR	SWAMP	927,255	976,138
12/08/10	DNR	SWAMP Maintenance	927,255	980,938
02/01/11	DNR	Tree Farm Forest Certification External Audits	0	215,760
01/06/11	DNR	Water Division SharePoint Technical Architect	114,894	127,710
06/07/11	DNR	Water Use Registration Mapping Application	122,044	120,102
06/16/11	DNR	Water Use System	297,036	188,400
06/17/11	DNR	Watershed Management	302,441	101,900
06/09/11	DNR	Well & Test Reporting System	83,425	100,040
12/21/10	DNR	WI Forest Aerial Orthorecification Project	54,644	78,563
09/27/10	DNR	WI Forest Inventory & Reporting System (WisFIRS)	438,105	468,652
06/16/11	DNR	WisFIRS-Release 3	426,582	521,882
04/19/11	DOA	Annual IT Hardware Maintenance Waiver	0	3,792,096
04/19/11	DOA	Annual IT Software Maintenance Waiver	0	3,259,020
05/24/11	DOA	Application Hosting Tools Systems (E-Mail) Engineer	383,138	421,065
03/07/11	DOA	Application Hosting Tools-HOD Service/Mainframe Systems Engineer	411,923	556,109
07/27/10	DOA	DA IT Systems Architect/Software Engineer 3	152,372	188,039
08/23/10	DOA	Data Center Firewall Redesign & Implementation Coordinator/Network Engineer	99,194	114,082
01/10/11	DOA	Data Center Firewall Strategy	0	157,380
02/03/11	DOA	Data Center Firewall Strategy-Consultant	52,989	212,217
11/16/10	DOA	DET CARES Technology Refresh-Project #10080/Systems Engineer	392,793	425,067
04/20/11	DOA	DET Enterprise Service Desk-Help Desk 1 (5 Positions)	1,547,844	982,125
04/06/11	DOA	DET Enterprise Service Desk-Help Desk 2	614,197	480,210
03/24/11	DOA	DET Enterprise Service Desk-Computer Operator 2	798,794	667,410
04/13/11	DOA	District Attorney (DA IT) Network Analyst 3	368,350	408,345
04/13/11	DOA	District Attorney (DA IT) Project Manager 1	384,138	427,305
03/29/11	DOA	District Attorney (DA IT) Program-Network Analyst 3	364,560	408,345
04/13/11	DOA	District Attorney (DA IT) Program Business Analyst 3	384,138	383,625
04/13/11	DOA	District Attorney (DA IT) Program Systems Architect	390,138	489,465
04/21/11	DOA	DOA Application Modernization Project	2,701,827	3,530,774
05/12/11	DOA	DOA Desktop Support 3 (2 positions)	712,701	629,970

Fiscal Year 11 Cost-Benefit Analyses

Date	Agency	Service	State	Contractor
04/22/11	DOA	DOA Help Desk-Help Desk 2	309,569	240,105
04/25/11	DOA	Enterprise Service Desk (ESD) Help Desk 3	356,350	302,505
05/16/11	DOA	Environmental Improvement Fund and Capital Projects Accounting Applications-Systems Architect/Software Engineer 3	383,138	483,465
07/01/10	DOA	Helpdesk 2	320,410	239,400
06/22/11	DOA	HP Open View Administration & Support Contractor-Project Manager 2	146,046	184,035
06/01/11	DOA	HP Service Manager-Implementation Consultants & Training	0	251,726
04/20/11	DOA	Infrastructure Support (Help Desk 2 @ Data Center)	356,350	240,105
07/07/10	DOA	IT Financial Consulting Project	64,437	181,464
08/06/10	DOA	Lease & Space Management Software	36,625	40,000
10/05/10	DOA	Mainframe CPU Maintenance	0	256,053
07/01/10	DOA	Milwaukee Business Analyst/Consultant 2	363,546	371,880
05/20/11	DOA	Operating Systems/Hardware Support Systems-Systems (Server) Engineer (Windows)	383,138	421,065
03/07/11	DOA	Output Management Systems Engineer	399,293	556,604
08/06/10	DOA	Painting Services	217,415	298,069
06/10/11	DOA	Programmer, Analyst 3 FleetWeb Application Developer	118,783	148,675
04/20/11	DOA	Project Mgr 2-Changeman Systems Lead	383,038	552,195
03/30/11	DOA	SAS Maintenance Renewal	0	3,300,123
01/04/11	DOA	Transportation/Courier Services for Publishing & Distribution	513,343	253,211
08/01/10	DOA	Weatherization On-the-Job Training Pilot Program	598,342	442,755
03/18/11	DOA	WJJS: Workflow Engine	438,805	442,234
12/01/10	DOA	Window Washing Services	161,012	185,389
03/01/11	DOC	AODA & Relapse Intervention for WWCS	1,900,534	557,300
04/01/11	DOC	AODA Assessment Services in Green Bay	170,487	79,300
08/16/10	DOC	AODA Services Pierce Co.	139,831	86,240
10/05/10	DOC	Assessment of Medical Care at Taycheedah Correctional Institute	0	227,300
07/01/10	DOC	Benefit Specialists	3,907,532	3,326,200
06/15/11	DOC	Blanket Out of Scope TLP for 14 Beds Milwaukee Co.	0	307,020
10/25/10	DOC	Business Analyst/Consultant-WICS	356,435	343,900
05/31/11	DOC	Coach Bus Service to LHS/CLS from Milwaukee, Appleton & Madison	0	122,300
09/13/10	DOC	Cognitive Behavioral Services-Statewide	864,036	502,300
11/22/10	DOC	Cognitive Group Intervention Program (CGIP) for Adult Institutions	1,229,432	644,600
07/28/10	DOC	Community Cognitive Services	0	307,200
07/29/10	DOC	Community Cognitive Services Program in Fond du Lac	0	307,200
07/29/10	DOC	Community Cognitive Services Program in Fox Valley	0	307,200
07/29/10	DOC	Community Cognitive Services Program in LaCrosse	0	307,200
07/29/10	DOC	Community Cognitive Services Program in Madison	0	307,200
07/29/10	DOC	Community Cognitive Services Program in Milwaukee	0	460,800
07/28/10	DOC	Community Cognitive Services Program in Racine	0	307,200
12/14/10	DOC	Electronic Health Record Services & Support	0	0
03/11/11	DOC	Employment Support Services WCCS & RCI/STF	2,792,148	1,502,300
08/30/10	DOC	Family Connections Program City of Milwaukee	901,536	430,100
04/04/11	DOC	IS Systems Dev Services Specialist	354,508	374,300
05/04/11	DOC	Janitorial Services (2 Locations-Milwaukee)	187,373	111,800
12/23/10	DOC	Medical and Infectious Waste Disposal	366,212	80,600
07/08/10	DOC	Milk Hauling for Milk to Minnesota Project	2,107,419	769,547

Fiscal Year 11 Cost-Benefit Analyses

Date	Agency	Service	State	Contractor
03/11/11	DOC	Motivational Interviewing	0	362,300
09/17/10	DOC	MSDF Clinical Supervisor	116,308	61,011
02/24/11	DOC	Physician Temp Recruitment Services	944,247	902,300
04/12/11	DOC	Programmer Analyst 3 (2 positions) for WICS	709,037	818,300
05/31/11	DOC	Project Manager 1	377,688	365,300
06/13/11	DOC	Project Manager 2	407,309	512,300
08/25/10	DOC	Project Manager 2	428,659	511,900
04/04/11	DOC	Quality Assurance Analyst 3	640,873	722,300
07/08/10	DOC	Sex Offender Program Services	130,953	88,700
12/14/10	DOC	Social Worker Services at BRCC & SCCC	838,359	468,680
05/24/11	DOC	Substance Abuse Counseling Services BRCC & SCCC	1,871,783	1,393,551
09/23/10	DOC	Technician 2-Security	698,086	514,900
07/20/10	DOC	TLP LaCrosse	0	312,000
07/20/10	DOC	TLP Portage, Baraboo, Mauston, Richland Center	0	283,400
01/12/11	DOC	Veterinary Services and Supplies	0	0
01/26/11	DOJ	Crime Laboratory Accreditation	37,230	52,953
06/27/11	DOJ	Law Enforcement Updates	104,327	116,879
11/12/10	DOJ	Record Check Rewrite	144,450	910,000
02/22/11	DOJ	Record Check Rewrite Analysis-Dynamics GP Implementation	152,617	52,659
05/05/11	DOJ	Unix System Admin	105,463	116,176
08/20/10	DOR	Production Information Services RFP	36,796,557	22,829,091
12/06/10	DOR	Supplemental Programming Resources	121,854	115,821
05/31/11	DOR	Supplemental Programming Resources	128,350	119,794
08/18/10	DOR	Supplemental Programming Resources	232,556	212,806
10/25/10	DOT	Atwood Materials Tracking & Reporting System	0	2,679,614
03/01/11	DOT	Automated Pre-Trip and Skill Test Scoring pilot	1,600,476	330,000
06/07/11	DOT	DBM/BITS/Business Intelligence Unit	368,444	489,600
10/20/10	DOT	DMV IT Federal Funded Initiatives (2 Positions)	58,870	81,668
10/20/10	DOT	DMV IT State Funded Initiatives	128,230	183,120
06/07/11	DOT	DMV IT State Funded Initiatives	344,616	391,680
07/07/10	DOT	DMV IT State Funded Initiatives	351,116	445,298
05/26/11	DOT	DMV IT State Funded Initiatives	713,060	881,280
05/26/11	DOT	DMV IT State Funded Initiatives	713,060	881,280
06/07/11	DOT	DMV IT State Funded Initiatives	1,378,463	1,566,720
06/07/11	DOT	DMV IT State Funded Initiatives	1,378,463	1,566,720
06/16/11	DOT	DOT Server Co-Location Project	285,463	327,000
03/22/11	DOT	DTSD Statewide Bureaus/Bureau of Structures	58,031	31,335
11/09/10	DOT	Freeway Service Team (FST) for Construction/Work Zones	20,303,876	6,360,937
10/30/10	DOT	HAMS Business Area Expert-System Analyst 3	387,790	449,280
06/07/11	DOT	HP System Administrator	248,484	269,050
11/23/10	DOT	IBM Content Manager Multipatform for z/OS Migration	530,032	175,150
07/16/10	DOT	Informatics Power Center Developer & Architect	342,923	461,760
06/06/11	DOT	Infrastructure Services Unit-Systems Administrator	414,995	462,552
07/10/10	DOT	Infrastructure Services Unit-Network Management	62,137	81,000
07/27/10	DOT	Infrastructure Services Unit-Network Management	321,308	417,600
07/27/10	DOT	Infrastructure Services Unit-Systems Administrator	321,308	389,760

Fiscal Year 11 Cost-Benefit Analyses

Date	Agency	Service	State	Contractor
08/16/10	DOT	IT Service Management	366,169	473,280
03/11/11	DOT	Janitorial Services for the WI State Patrol	849,086	407,588
06/16/11	DOT	Network Operations	285,463	327,000
03/18/11	DOT	Oracle DBA	319,720	374,400
02/22/11	DOT	Pavement Marking	913,384	62,400
01/27/11	DOT	Project Engineer Management Services	190,882	189,992
02/09/11	DOT	Property Management for WisDOT NE Region Facilities	2,980,067	1,473,599
04/18/11	DOT	South Dakota DOT-Maintenance Decision Support System	0	677,000
05/20/11	DOT	Telecommunications Consolidation	1,085,106	1,393,920
05/20/11	DOT	Telecommunications Consolidation	1,085,106	1,393,920
03/17/11	DOT	Telecommunications Expenditure Management (TEM) Acquisition	3,862,689	282,175
11/23/10	DOT	Traffic Analysis & Data Management Program Leader	55,683,189	120,000
02/09/11	DOT	Traffic and Criminal Software (TraCS) Enhancement/Maintenance	0	204,110
05/31/11	DOT	TUMS Business Area Expert-Quality Assurance Analyst 3	275,460	279,000
07/14/10	DOT	Updating Automated Knowledge Testing System	0	100,136
11/30/10	DOT	Web Application Server Support Specialist	342,923	457,600
07/09/10	DOT	Web Server Support	342,923	461,760
08/05/10	DOT	Web: Novell e-Dir & i-Chain Support	342,923	468,000
03/16/11	DOT	Wisconsin Rideshare Awareness Campaign	274,520	105,529
08/06/10	DPI	American Sign Language Interpreting Services	254,812	210,168
09/16/10	DPI	ART Grant-Method II (P-271)	1,310,141	1,405,156
03/29/11	DPI	Business Analyst/Consultant 2-Teacher Licensing Project	285,745	262,200
10/26/10	DPI	Business Analyst/Consultant 2-Teacher Licensing Project	344,949	309,200
05/31/11	DPI	Business Analyst/Consultant 3-LDS III Early Childhood	405,305	511,400
02/04/11	DPI	CESA Annual Service	3,946,408	6,038,020
09/15/10	DPI	Connecting to Collections	46,769	31,450
07/06/10	DPI	Database Architect 2	399,204	511,400
05/16/11	DPI	DPI Therapy Services	1,873,276	2,765,189
06/30/11	DPI	Processing Bulk Barrel Cheese into Cheese Slices	0	247,527
06/27/11	DPI	Processing Bulk Chicken into Grilled Chicken Patties	0	220,527
06/27/11	DPI	Processing Bulk Eggs into Whole Grain French Toast Sticks	0	395,527
06/30/11	DPI	Processing Bulk Frozen Apple Slices into Applesauce Cups	0	80,632
06/27/11	DPI	Processing Bulk Peanut Butter into Peanut Butter & Jelly Sandwiches	0	354,497
06/27/11	DPI	Programmer Analyst 3	380,798	511,400
06/27/11	DPI	Programmer Analyst 3	380,798	511,400
07/06/10	DPI	Programmer Analyst 3	399,204	511,400
04/11/11	DPI	Programmer Analyst 3 (Data Warehouse ETL Developer)	109,121	205,020
10/26/10	DPI	Project Manager 2-Teacher Licensing Project	367,030	460,400
01/04/11	DPI	Systems Architect (Websphere Administrator)	34,793	47,710
07/21/10	DPI	WSVH Athletic Bus Transportation	225,573	77,398
08/09/10	DRL	American Recovery & Reinvestment Act License Portability	271,689	219,744
02/17/11	DRL	ARRA License Portability Grant Program	64,212	89,830
10/27/10	DRL	Oracle to .net Programming New Module/Documentation	350,243	232,402
06/02/11	DRL	Project Manager 2-.net Phase II	250,064	278,720
06/21/11	DRL	Project Manager 2-.net Phase II	617,503	561,196
09/30/10	DVA	FY11 Garbage Service Contract	985,364	247,798

Fiscal Year 11 Cost-Benefit Analyses

Date	Agency	Service	State	Contractor
06/10/11	DVA	Plumbing	708,963	170,169
03/18/11	DVA	Psychiatric/Geropsychiatric Services	434,741	452,817
11/29/10	DWD	Central Office Administrative Support	77,987	50,285
08/04/10	DWD	Database Administrator 3/Programmer Analyst 3 (up to 3)	1,024,160	1,291,460
12/28/10	DWD	Database Administrator/Architect	241,356	280,800
09/28/10	DWD	Fiscal Clerk II	16,440	15,448
04/01/11	DWD	Labor Market Information Data & Mail Handling	117,293	60,528
12/30/10	DWD	Non-Automated and Deferral Claims Processing	1,007,973	582,000
11/22/10	DWD	Programmer Analyst 3 Application Developers (up to 5 in total)	1,797,086	2,039,861
04/05/11	DWD	Workforce Investment Act (WIA) Accounting, Auditing & Reporting Service	114,165	129,600
09/13/10	ETF	Programmer Analyst 3	554,591	362,678
06/07/11	ETF	Programmer Analyst 3	1,391,273	1,584,450
09/15/10	ETF	Project Manager 2	401,490	498,135
06/07/11	ETF	Systems Architect	1,391,273	932,022
03/15/11	GAB	Application Modernization Project	1,579,320	2,005,848
03/15/11	GAB	Application Modernization Project	1,579,320	2,005,848
12/15/10	GAB	Ethic Division Lobbying System Upgrade	0	0
11/08/10	GAB	Polling Place Accessibility Survey Project FY11/12/13	407,452	411,918
08/25/10	HEAB	Covenant Scholar Program	19,600	74,800
04/26/11	OCI	Actuarial Audit Services for Injured Patients & Families Compensation	97,831	36,575
11/24/10	OCI	Consumer Assistance Grant System Analyst 3	105,691	109,774
05/04/11	OCI	Health Insurance Premium Review Grant-Programmer Analyst 3	38,450	48,490
04/21/11	OCI	Health Insurance Premium Review Grant-System Analyst 2	37,999	44,140
10/28/10	OCI	Health Insurance Premium Reviews	0	275,000
08/20/10	OCI	Health Rate Review Actuarial Services	1,278,315	900,000
09/21/10	OCI	IPFCF System Enhancements	457,190	470,822
06/15/11	OCI	Network Technician	282,843	292,578
05/09/11	OCI	Technology Modernization Project Manager 2	845,432	941,420
02/25/11	OST	Unclaimed Property Imaging System Installation 2011	363,496	109,739
11/18/10	PSC	Replacement of Data Storage Device	54,097	53,940
05/02/11	SPD	Expert Witnesses	1,414,838	757,521
11/15/10	Tourism	Grant Database	65,947	63,476
10/05/10	Tourism	Travel Green WM Certification Program	125,576	76,040
08/02/10	Tourism	Website Design, Development, Ongoing Maintenance and Hosting	4,332,418	3,575,832
03/10/11	UW	Art Works & Exhibit Pieces, Purchase Rental & Transportation	0	400,000
10/22/10	UW	Artistic Design Services for Site Specific Artwork	431,501	151,202
09/10/10	UW	Building Componentization & Depreciation Analysis	622,218	131,159
09/08/10	UW	Charter Bus & Taxi Cab Service	6,132,894	2,109,920
02/28/11	UW	Eagle Heights Pipe Replacement	52,537	34,830
09/01/10	UW	Executive Search	668,805	1,100,000
06/15/11	UW	Functional & Technical Consulting Services to Support IAM & IdM (Oracle Middleware)	1,406,628	2,847,654
06/08/11	UW	Help Desk Services	44,346	36,400
07/12/10	UW	Help Desk Services	44,346	51,811
10/21/10	UW	High Rise Window Washing	256,980	145,765
12/20/10	UW	Kids Kare: Mildly Ill & Backup Childcare Services	169,778	144,282
03/30/11	UW	Operations	130,416	120,640

Fiscal Year 11 Cost-Benefit Analyses

Date	Agency	Service	State	Contractor
09/01/10	UW	Oracle EBS & PeopleSoft Consulting Services	11,302,158	15,156,342
08/16/10	UW	Organizational Consulting Services for BEEF Study	8,946,898	11,015,057
02/10/11	UW	PAM Migrations	131,960	126,880
09/08/10	UW	PCI Secure Co-Location Services for PA-DSS Software	186,350	158,121
09/08/10	UW	Potato Soil Sampling & Analysis	2,901,004	387,183
11/10/11	UW	PT Redesign	149,229	116,928
11/10/10	UW	PT Redesign	149,229	116,928
04/20/11	UW	Seed Potato Testing Services	280,000	282,138
		Services to Develop a Marketing & Branding Plan for Vet Med Teach Hospital & Morrie Waud Equine Center	64,924	60,570
02/25/11	UW	SFS Production Project	1,066,200	1,942,819
07/30/10	UW	Shibboleth IdP & Related UW Portal Enhancement Services	89,125	142,144
09/08/10	UW	Shipping Services for the UW Madison	0	15,000,741
07/07/10	UW	Student Tenant Support Services	133,773	183,522
12/21/10	UW	Support & Maintenance for IMS for NCS	0	495,000
09/14/10	UW	Website Redesign & Development Services for Chazen Museum	49,115	47,949
10/07/10	UW	WEDSS Data Support	125,107	124,800
03/31/11	UW	Wisconsin Tobacco Quit Line Services	5,892,022	5,026,303
08/27/10	UW	WSLH Insurance Claims Processing Clearinghouse Service for State Lab Hygiene	393,751	206,954
12/02/10	UW	WSLH Upgrade of Epic Clinical Lab Info System	570,995	570,995
11/08/10	UW	Yeast Two-Hybrid Screening	224,601	61,124
09/24/10	UW	Environmental Assessment Services	214,903	473,120
03/28/11	UW LaCrosse	Local Agreement for Digital Printing Services	1,286,730	825,601
04/29/11	UW LaCrosse	Painting Services for Interior of One Campus Building	85,707	42,213
04/05/11	UW Milwaukee	Contract for Cleaning of Kitchen Fans, Ducts & Exhaust Hoods	113,076	126,000
05/23/11	UW Parkside	Keyless Electronic Door Access System	77,692	36,874
05/12/11	UW Parkside	Temporary IT Services Coverage for Network Infrastructure Support	120,800	113,090
03/31/11	UW Platteville	Charter Bus Service	2,879,252	305,698
09/30/10	UW Platteville	PeopleTools Oracle Database Review	63,154	96,000
10/01/10	UW Stout	Lecture Capture System & Service	889,712	141,415
02/08/11	UW Stout	Online PD	1,796,246	999,066
07/07/10	UW Whitewater	Integrated Marketing Communication Services	220,463	89,110
03/29/11	UW Whitewater	Multi-Channel Television Programming	2,882,124	1,685,489
09/29/10	WTCSB	WI P-20 Longitudinal Data System	1,660,077	1,695,460
09/29/10	WTCSB	WI P-20 Longitudinal Data System	1,660,077	1,695,460
09/29/10	WTCSB	WI P-20 Longitudinal Data System	1,660,077	1,695,460

Fiscal Year 11 Continued Appropriateness

Date	Agency	Service
07/01/10	Commerce	Micro Loan Program
01/01/11	Commerce	Technical Assistance for WI Fresh Start
01/01/11	DATCP	No Call List
09/15/10	DATCP	Programmer Analyst 3, Amanda Support
07/06/10	DCF	Attendance Record & Desk Reviewers for BECE:FDIU
01/01/11	DCF	Family Intervention Support & Services
01/11/11	DCF	Foster Care & Adoptive Licensing
01/01/11	DCF	Independent Living Services
01/01/11	DCF	Kinship Care Assessments
01/01/11	DCF	Ongoing Case Management & Safety Services
01/01/11	DCF	Permanency Consultation Services
01/01/11	DCF	Recruitment of Foster & Adoptive Families
02/01/11	DHS	ADRC & MCO Expansion Project
04/24/11	DHS	ADRC & MCO Expansion Project
10/26/10	DHS	ADRC & MCO IT Sourcing
11/02/10	DHS	ADRC & MCO IT Sourcing
07/01/10	DHS	ADRCs & MCOs System Support
07/01/10	DHS	ADRCs & MCOs System Support
07/01/10	DHS	ARRA Funded Projects Support
07/01/10	DHS	Community Based Treatment to Competency to Proceed to Trial Program
07/01/10	DHS	Customer Technical Support, Desktop Support 2
07/01/10	DHS	Customer Technical Support, Desktop Support 2
07/01/10	DHS	Database Admin 2
07/01/10	DHS	Database Architect 3
07/01/10	DHS	Hardware & Software Support for IBM Services
07/01/10	DHS	Informal Dispute Resolution Service
07/01/10	DHS	IT Services, Support Systems
07/01/10	DHS	LANDesk Services
07/01/10	DHS	LANDesk Services
07/01/10	DHS	Network Account Administrator
07/01/10	DHS	Non-IT Temp Help Services
07/01/10	DHS	Non-IT Temp Help Services
07/01/10	DHS	Preadmission Screening & Resident Review (PASARR) Level II
07/01/10	DHS	Programmer Analyst 3
07/01/10	DHS	Project Management, Analysis & TA
07/01/10	DHS	Project Manager II
10/01/10	DHS	Security Analyst 3
07/01/10	DHS	Security Analyst 3
07/01/10	DHS	Systems Analyst 2
07/01/10	DHS	Systems Architect 1
07/01/10	DHS	Systems Architect 1
07/01/10	DHS	Systems Architect 1
07/01/10	DHS	Systems Architect 1
07/01/10	DHS	Systems Architect 1
07/01/10	DHS	Systems Architect 1
07/01/10	DHS	Systems Architect 1
07/01/10	DHS	Systems Architect 1
07/01/10	DHS	Systems Architect 1
07/01/10	DHS	Systems Architect 1
10/15/10	DNR	Aerial Survey Services
07/01/10	DNR	Certified Operator Continuing Education Training
01/01/11	DNR	County Transient Non-Community Drinking Water Program
07/01/10	DNR	Database Architect 3
07/01/10	DNR	Database Architect 3
07/01/10	DNR	Development Projects Management System
04/01/11	DNR	Exclusive Use-Single Engine Air Tankers (SEAT)

Fiscal Year 11 Continued Appropriateness

Date	Agency	Service
07/01/10	DNR	Lowland Forest Habitat Type Classification System
07/01/10	DNR	Mackenzie Environmental Education Center Education Program
01/01/11	DNR	Mercury Deposition Network
01/01/11	DNR	National Trends Network (NTN)
07/01/10	DNR	Natural Heritage Inventory Project
05/11/11	DNR	One on One Assistance to OTM/NN Water Systems
07/01/10	DNR	Programmer Analyst 3
07/01/10	DNR	Programmer Analyst 3
07/01/10	DNR	Project Manager 2
07/01/10	DNR	Refuse Hideaway Landfill Routine Operation & Maintenance Contract
07/01/10	DNR	River Technical Assistance
07/01/10	DNR	RR Database & GIS
07/01/10	DNR	RR Database & GIS
07/01/10	DNR	Science Services IT Contracting
07/01/10	DNR	Soil Fumigation
07/01/10	DNR	SWAMP
07/01/10	DNR	SWAMP
07/01/10	DNR	System Architect Services
07/01/10	DNR	Systems Analyst 2
07/01/10	DNR	VMS Database Architect 3
07/01/10	DNR	Waterway & Wetland Permits Database Application
11/30/10	DNR	WI Centralized Campground Reservation System (WCCRS)
07/01/10	DNR	Wildlife Health Database
07/01/10	DNR	WisFIRS
07/01/10	DNR	WisFIRS
03/19/11	DOA	Broker of Record
07/01/10	DOA	Business Analyst
10/01/10	DOA	Elevator Maintenance & Repair Services
07/01/10	DOA	Helpdesk Services
07/01/10	DOA	Network Analyst 3
07/01/10	DOA	Programmer Analyst 3, FleetWeb Application Developer
07/01/10	DOA	Project Manager
07/01/10	DOA	Systems Architect
07/01/10	DOA	WHEAP/WisWap Application Developer
07/01/10	DOA	WHEAP/WisWap Application Developer
07/01/10	DOA	Annual Maintenance on Mail Equipment
07/01/10	DOA	ChangMan Support, Project Manager 2
07/01/10	DOA	Desktop Support 2
07/01/10	DOA	Desktop Support 2
07/01/10	DOA	Desktop Support 2
07/01/10	DOA	Desktop Support 3
07/01/10	DOA	Help Desk 1
07/01/10	DOA	Help Desk 1
07/01/10	DOA	Help Desk 1
07/01/10	DOA	Help Desk 1
07/01/10	DOA	Help Desk 1
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07/01/10	DOA	Help Desk 2
07/01/10	DOA	Help Desk 3
07/01/10	DOA	ITSS/Help Desk 2
07/01/10	DOA	Mainframe System Programmer Support, Database Architect 3
07/01/10	DOA	Network Technician 3

Fiscal Year 11 Continued Appropriateness

Date	Agency	Service
07/01/10	DOA	Security Analyst 1
07/01/10	DOA	Security Analyst 1
07/01/10	DOA	Security Analyst 3
07/01/10	DOA	Database Administrator 3
07/01/10	DOA	Database Architect 1
07/01/10	DOA	Egrants Grants Management System
11/23/10	DOA	Programmer/Analyst
07/01/10	DOA	Project Manager 1
07/01/10	DOA	Software Engineer 3
07/01/10	DOA	Software Engineer 3
10/04/10	DOC	Anger Management, Madison
02/02/11	DOC	AODA Non-Residential, Burlington, Kenosha, Racine & Elkhorn
07/01/10	DOC	AODA Services, LaCrosse & Sparta
08/01/10	DOC	AODA Substance Abuse Counselor, Flambeau Corr Ctr
07/01/10	DOC	AODA Treatment, Black River Corr Ctr
08/01/10	DOC	AODA Treatment, Manitowoc
07/01/10	DOC	AODA Treatment, Oshkosh
09/03/10	DOC	AODA Treatment, St. Croix Corr Ctr
10/01/10	DOC	AODA Treatment, Sturgeon Bay
08/01/10	DOC	AODA Treatment, Waupaca
07/10/10	DOC	ARC HWH Fond du Lac
07/01/10	DOC	Business Analyst & Consultant
04/01/11	DOC	Case Management Halfway House w/AODA Milwaukee
07/10/10	DOC	CEPHAS HWH Waukesha
07/10/10	DOC	CHATAM HWH Racine
07/01/10	DOC	Community Reintegration Services
07/10/10	DOC	CROSSROADS HWH Racine
07/01/10	DOC	DATCP Seed Analysis Service
07/01/10	DOC	Day Report Center, Baraboo, New Lisbon & Portage
10/06/10	DOC	Dental Equipment
07/15/10	DOC	Dentists & Dental Assistants
04/17/11	DOC	Domestic Violence Groups, Milwaukee
01/01/11	DOC	Domestic Violence Services, Madison
03/01/11	DOC	Dual Diagnosis Services, Madison
12/01/10	DOC	Emergency Pharmaceuticals
10/01/10	DOC	Employment Support Services for NLCI, PDCI & JCI
07/01/10	DOC	Field/Desktop Support
07/01/10	DOC	Field/Desktop Support
07/01/10	DOC	Field/Desktop Support
07/01/10	DOC	Help Desk Support
07/01/10	DOC	Help Desk Support
07/01/10	DOC	Help Desk Support
07/01/10	DOC	Help Desk Support
07/01/10	DOC	Help Desk Support
07/01/10	DOC	Help Desk Support
07/01/10	DOC	IS Development Services
10/05/10	DOC	Medical & Industrial Medical Gases
10/05/10	DOC	Mobile Diagnostic OCT Imaging
10/04/10	DOC	Mobile Diagnostics Imaging of the Eye
07/10/10	DOC	Nexus HWH Oshkosh
07/01/10	DOC	Non-Residential Day Report Center, Milwaukee Male
02/01/11	DOC	Nonresidential Sex Offender Treatment & Alt. Revocation Groups
10/31/10	DOC	Offender Medical Transport (Non-Emergency)
07/10/10	DOC	Options HWH Kenosha
01/04/11	DOC	Outreach Specialist OSCI
07/01/10	DOC	Programmer Analyst 2
07/01/10	DOC	Programmer Analyst 2
07/01/10	DOC	Programmer Analyst 3

Fiscal Year 11 Continued Appropriateness

Date	Agency	Service
07/01/10	DOC	Programmer Analyst 3
07/01/10	DOC	Programmer Analyst 3
07/01/10	DOC	Programmer Analyst 3
07/01/10	DOC	Programmer Analyst 3
07/01/10	DOC	Programmer Analyst 3
07/01/10	DOC	Project Manager
07/01/10	DOC	Project Manager
07/01/10	DOC	Project Manager
07/01/10	DOC	Project Manager 1
07/01/10	DOC	Psychological Assessments in Waiworth & Kenosha
07/01/10	DOC	Quality Assurance Analyst 3
07/01/10	DOC	Security Analyst 3
07/01/10	DOC	Sex Offender Treatment, Ashland
07/01/10	DOC	Sex Offender Treatment, Hayward
07/01/10	DOC	Sex Offender Treatment, Janesville
01/01/11	DOC	Sex Offender Treatment, Kenosha
06/01/11	DOC	Sex Offender Treatment, Lacrosse & Sparta
07/01/10	DOC	Sex Offender Treatment, Madison
07/01/10	DOC	Sex Offender Treatment, Milwaukee
07/01/10	DOC	Sex Offender Treatment, Superior
07/01/10	DOC	Social Worker Services
07/10/10	DOC	Spring Place HWH Racine
07/01/10	DOC	Technician 2
07/01/10	DOC	Technician 2
07/01/10	DOC	Temporary Housing of State Inmates Rock Co. RECAP
10/06/10	DOC	Third Party Administration
01/01/11	DOC	Transcription Services, Medical & Psychiatric
07/10/10	DOC	Transitional Living Placements, Dodge Co.
07/10/10	DOC	Transitional Living Placements, Door Co.
07/10/10	DOC	Transitional Living Placements, Milwaukee
09/30/10	DOC	Transitional Living Placements, Ozaukee Co.
07/01/10	DOC	Transitional Living Program in Milwaukee for Female Offenders
04/01/11	DOC	Transitional Outreach, Milwaukee
12/31/10	DOC	Urine Retesting Services
12/01/10	DOC	Vocational Rehab & Employment Services, Madison
07/01/10	DOC	Windows to Work Program for OCI Offenders
07/01/10	DOJ	TIME System
07/01/10	DOT	511 Traveler Information System
10/01/10	DOT	Amtrak Hiawatha Service Advertising Program
08/01/10	DOT	Automated Knowledge Test System
07/01/10	DOT	DBE Actual Payment Capture & Reconciliation Software (Civil Rights Compliance System)
09/25/10	DOT	Food Service for State Patrol Academy
08/15/10	DOT	Highway Structures Information System Maintenance
07/01/10	DOT	Infrastructure & Operational Support
07/01/10	DOT	Infrastructure & Operational Support
07/01/10	DOT	Infrastructure & Operational Support
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07/01/10	DOT	Infrastructure & Operational Support

Fiscal Year 11 Continued Appropriateness

Date	Agency	Service
07/01/10	DOT	Infrastructure & Operational Support
07/01/10	DOT	Infrastructure & Operational Support
07/01/10	DOT	Infrastructure & Operational Support
07/01/10	DOT	Infrastructure & Operational Support
07/01/10	DOT	Infrastructure & Operational Support
07/01/10	DOT	Infrastructure & Operational Support
07/01/10	DOT	Infrastructure & Operational Support
07/01/10	DOT	Programmer Analyst 3
07/01/10	DOT	Project Development Services
07/01/10	DOT	Project Development Services
07/01/10	DOT	Project Development Services
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07/01/10	DOT	Project Development Services
07/01/10	DOT	Project Development Services/Programmer Analyst 3
05/07/11	DOT	Public Information Development
09/01/10	DOT	Public Outreach US 41 Corridor Expansion Brown & Winnebago Co
07/01/10	DOT	Right-of-Way Software System & Consulting
09/01/10	DOT	Sponsorship of Message to Teens
07/01/10	DOT	Statewide IT Hardware Maintenance
12/01/10	DOT	Transportation Alliance for New Solutions (TrANS) SE Region
04/01/11	DOT	Transportation Alliance for New Solutions (TrANS) SW Region
08/01/10	DOT	Transportation Safety Public Information
11/30/10	DOT	WISCOM Trunking System
07/01/10	DPI	Business Analyst, Consultant 3
07/01/10	DPI	Business Analyst, Consultant 3
07/01/10	DPI	Help Desk 2

Fiscal Year 11 Continued Appropriateness

Date	Agency	Service
07/01/10	DPI	Help Desk 2
05/27/11	DPI	Longitudinal Data System Support/Setup
07/01/10	DPI	Programmer Analyst 3
07/01/10	DPI	Programmer Analyst 3
07/01/10	DPI	System Architect 1
07/01/10	DRL	ICE Project Management
07/01/10	DRL	Oracle to .net Programming
07/01/10	DRL	Oracle to .net Programming
07/01/10	DRL	Oracle to .net Programming
07/01/10	DVA	Administration of Veterans Assistance Centers
08/05/10	DVA	Psychiatric/Geropsychiatric Services
07/01/10	GAB	SCRS Application Maintenance
07/01/10	GAB	SVRS Application Maintenance
08/05/10	OCI	Actuarial Services for Financial Exam of Insurance Companies
09/01/10	OCI	Actuarial Services for Injured Patients & Families Compensation Fund (IPFCF)
10/01/10	OCI	Actuarial Services for State Life Insurance Fund
01/01/11	OCI	Broker of Record for Local Govt Property Insurance Fund
07/01/10	OCI	Continuing Education, Testing & Prelicensing Education Admin for Licensed Intermediaries
07/01/10	OCI	Risk Management Services for IPFCF
09/01/10	OCI	Valuation Services for Local Govt. Property Insurance Fund
07/01/10	Tourism	Minority Group Advertising & Public Relations/Multicultural Marketing
07/01/10	Tourism	Website Design, Development & Maintenance
07/01/10	UW-Eau Claire	Coach Bus Service
07/01/10	UW-Eau Claire	Kitchen Ducts, Hoods, Dampers and Fan Cleaning Service
07/01/10	UW-Eau Claire	Laboratory Testing for Student Health Services
07/01/10	UW-Eau Claire	Piano Tuning
07/01/10	UW-Eau Claire	Transit Service for Students, Faculty & Staff
07/22/10	UW-Eau Claire	Trash & Recycling Service
11/17/10	UW-Madison	Consulting Implementation Partner for Oracles Peoplesoft HCM System
07/06/10	UW-Madison	Dry Cleaning & Storage of UW Marching Band Uniforms
01/01/11	UW-Madison	Full & Part Time Infant/Child Care Services
01/01/11	UW-Madison	Fundus Reading Center Internet Portal Project
03/01/11	UW-Madison	Janitorial Services, WI Psychiatric Clinics & UW Med School
04/01/11	UW-Madison	Janitorial Services, WI Veterinary Diagnostic Lab
04/01/11	UW-Madison	Nonhuman Primate Viral Serology & PCR Testing Services
09/01/10	UW-Madison	PeopleSoft Developers
01/01/11	UW-Madison	Production, Distribution, Scoring & Reporting of WIDA Consortium English Language Proficiency Test
01/01/11	UW-Madison	Remote Real-Time Captioning Services
01/01/11	UW-Madison	South Central Library System Delivery Service
02/01/11	UW-Madison	Uniform, Linen & Towel Rental & Laundry Services
09/01/10	UW-Milwaukee	School Bus Service
07/01/10	WHS	Help Desk 2 & Desktop Support 3

