

State of Wisconsin

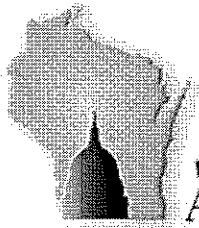
Contractual Services Purchasing Report

July 1, 2009 through June 30, 2010

Department of Administration
Division of Enterprise Operations
State Bureau of Procurement

101 East Wilson Street, Sixth Floor
P.O. Box 7867
Madison, Wisconsin 53707-7867

November 23, 2010



**WISCONSIN DEPARTMENT OF
ADMINISTRATION**

JIM DOYLE
GOVERNOR

DANIEL J. SCHOOFF
SECRETARY

Office of the Secretary
Post Office Box 7864
Madison, WI 53707-7864
Voice (608) 266-1741
Fax (608) 267-3842

November 23, 2010

Honorable Jim Doyle
115 East State Capitol
Madison, Wisconsin 53707

Members, Joint Committee on Finance
Members, Joint Committee on Audit
State Capitol
Madison, Wisconsin 53708

Senate Chief Clerk Robert J. Marchant
Assembly Chief Clerk Patrick E. Fuller
17 West Main Street
Madison, Wisconsin 53703

Mr. Robert Lang, Legislative Fiscal Bureau
One East Main Street, Suite 301
Madison, Wisconsin 53703

Dear Governor Doyle, Legislators, Chief Clerks Marchant and Fuller, and Mr. Lang:

Attached please find the Department of Administration's (DOA) Contractual Services Purchasing Report for Fiscal Year 2010 (FY10) pursuant to §16.705(8), Wis. Stats. I am pleased to announce positive results that benefit state taxpayers.

The State of Wisconsin reduced contracting costs again in FY10. Overall contracting decreased from \$437.3 million in Fiscal Year 2009 to \$417.2 million in FY10. These results represent a one-year reduction of more than \$20 million or 4.8%, and continue a longer term downward trend in state contracting.

State agencies successfully renegotiated service contracts and/or reduced service requirements to achieve savings. In addition, DOA's State Bureau of Procurement initiated new processes requiring all enterprise-wide contracts to undergo mandatory renegotiations with each contractor to lower pricing at each renewal term.

This report also includes information on cost-benefit analyses produced by state agencies and campuses during FY10. As a result of cost-benefit legislation signed by Governor Doyle in January 2006, Wisconsin Act 89 requires state agencies and

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campuses to conduct a cost-benefit analysis prior to any proposed contractual service procurement over \$25,000. A summary of the 358 cost-benefit analyses produced during FY10 is included in this report.

As directed by the Governor's 2009 Act 28 veto message, the Department of Administration's Division of Legal Services and State Bureau of Procurement, along with the Office of State Employment Relations, have established a quarterly process to review and monitor contracting activity. This effort is to ensure that contractor positions do not replace state workers who had been laid off or furloughed.

Our Fiscal Year 2010 results are consistent with Governor Doyle's directives to make government run more resourcefully. State government will continue to pursue ways to reduce costs, eliminate inefficiencies, and create sustainable sources of savings for state and local governments.

If you have questions about this report, please contact Jim Langdon, Acting Administrator, DOA Division of Enterprise Operations, at 261-6357.

Sincerely,



Daniel J. Schooff
Secretary

Attachment

**State of Wisconsin
Contractual Services Purchasing Report
July 1, 2009 through June 30, 2010**

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*Object Code descriptions are available on-line at http://www.doa.state.wi.us/docs_view2.asp?docid=617

Introduction

Summary

- State agency contracting decreased by over 9% last year, from \$318.6 million in FY09 to \$289.6 million in FY10.
- University of Wisconsin System contracting increased by 7% last year, from \$118.7 million in FY09 to \$127.6 million in FY10.
- Overall contracting decreased by 4.8% last year, from \$437.3 million in FY09 to \$417.2 million in FY10.
- State agency contractual spending has decreased by \$137 million from FY05 (\$426.7 million) to FY10 (\$289.6 million).
- State agencies and campuses produced 358 cost-benefit analyses in FY10.

Statutory Background

Contractual Service Procurements. §16.705(8), Wis. Stats., provides that DOA "shall, annually on or before October 15, submit to the governor, the joint committee on finance, the joint legislative audit committee and the chief clerk of each house of the legislature for distribution to the appropriate standing committees under s. 13.172 (3), a report concerning the number, value and nature of contractual service procurements authorized for each agency during the preceding fiscal year".

Cost-Benefit Analyses. §16.705(8), Wis. Stats., provides that "the report shall also include, with respect to contractual service procurements by agencies for the preceding fiscal year:

"(a) A summary of the cost-benefit analyses completed by agencies in compliance with rules promulgated by the department under sub. (2).

(b) Recommendations for elimination of unneeded contractual service procurements and for consolidation or resolicitation of existing contractual service procurements."

Division of Legal Services. 2009 Wisconsin Act 28 created new statutory sections affecting contractual services contracts. Section 15.103(1g); created a Division of Legal Services in the Department of Administration.

Among other duties, section 16.004(15)(bm) of the statutes as created by Act 28 requires the Division of Legal Services to "document the division's success in reducing the state's use of contracted employees" in the report, i.e., this report, required under section 16.705(8) of the statutes.

In FY10, the Division of Legal Services, Office of State Employment Relations and the State Bureau of Procurement met several times to review and assess state agency contractual services requests and attendant cost-benefit analyses to ensure that contractor positions were not being used to replace state workers who had been laid off or furloughed. When warranted, state agencies were contacted directly to confirm that contractor positions were not being used. In addition, the Division of Legal Services was able to help state agencies negotiate, amend, consolidate or terminate contractual services to lower state costs.

Data Sources

The contractual services expenditure data provided in this report were extracted from WISMART, the State's accounting system. Each agency is responsible for entering data into the system and; therefore, there may be inconsistencies in the coding of similar invoices. However, the data does provide a general sense of the level of expenditures for a variety of contracted services.

Several agencies were provided an opportunity to review the data and make edits and corrections so that a more accurate picture of agency spend could be provided. The data excludes spending authorized outside of §16.75, Wis. Stats., such as interagency or municipal spend, fellowships and scholarships, services provided in conjunction with building or road construction projects, § 16.855 and Chapter 84 respectively, and Chapter 36 research or instructional services. This report includes the following 19 object code categories of expenditures for services:

2450: Housekeeping & Janitorial Services	2753: Legal Services-Litigation
2650: Data Processing Services-Private Companies	2754: Legal Services-Collections
2700: Professional Services-Management Consultant	2755: Legal Services-Consulting
2720: Professional Services-Medical	2756: Legal Services-Other
2730: Professional Services-Laboratory	2757: Legal Services-Bond Counsel
2740: Professional Services-General	2758: Legal Services-Hearing Examiners
2745: Collection Agency Fees	2760: Legal Services-Special Counsel
2751: Legal Services-Research	2761: Legal Settlement and Fees
2752: Legal Services-Opinion	2795: Professional Services-Central Payroll
	3300: Miscellaneous Services

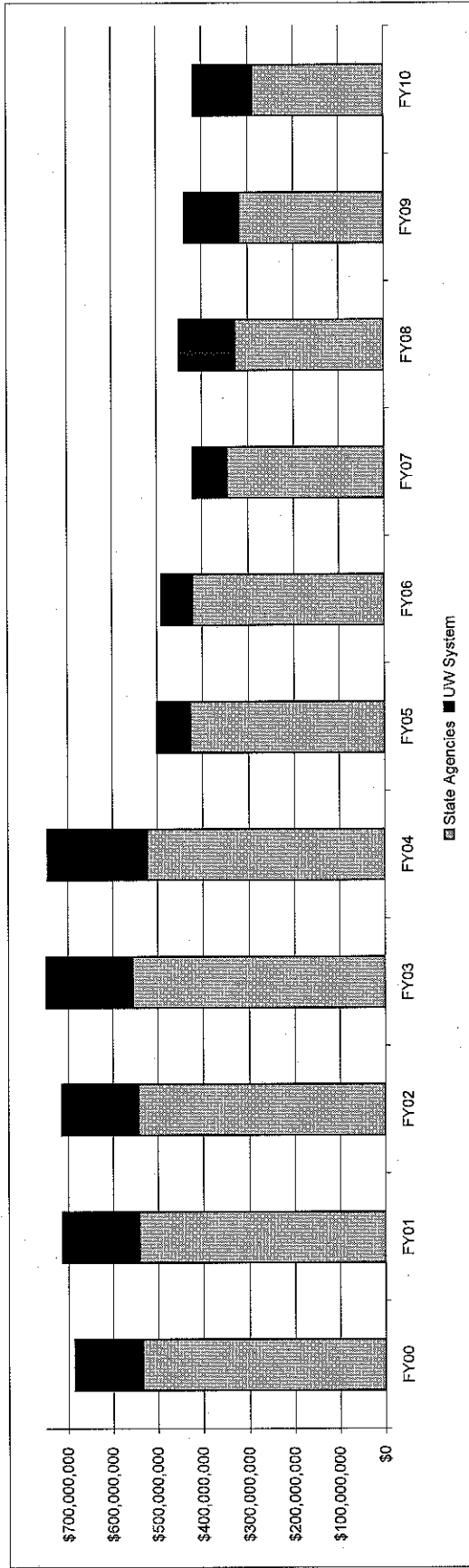
Fiscal Year 2010 Contractual Services

State of Wisconsin

By Agency and UW System

Agency	Amount
ADMINISTRATION, DEPT OF	\$21,929,085
AGING AND LONG TERM CARE, BOARD ON	68,189
AGRICULTURE, TRADE AND CONSUMER PROTECTION, DEPT OF	3,002,957
ARTS BOARD	451,627
CHILD ABUSE AND NEGLECT PREV BOARD	176,516
CHILDREN AND FAMILIES, DEPT OF	20,003,819
CIRCUIT COURTS	198,725
COMMERCE, DEPT OF	1,361,317
CORRECTIONS, DEPT OF	31,924,374
COURT OF APPEALS	236,664
DISTRICT ATTORNEYS (DOA)	259,752
EDUCATIONAL COMMUNICATIONS BOARD	2,181,092
EMPLOYEE TRUST FUNDS, DEPT OF	3,542,758
EMPLOYMENT RELATIONS COMMISSION	17,715
EMPLOYMENT RELATIONS, OFFICE OF STATE	71,610
FINANCIAL INSTITUTIONS, DEPT OF	1,409,071
FOX RIVER NAV SYSTEM AUTHORITY	0
GOVERNMENT ACCOUNTABILITY BOARD	796,157
GOVERNOR, OFFICE OF THE	4,648
HEALTH SERVICES, DEPT OF	111,122,308
HIGHER EDUCATIONAL AIDS BOARD	38,911
HISTORICAL SOCIETY	820,022
INSURANCE, OFFICE OF THE COMMISSIONER OF	2,153,233
INVESTMENT BOARD	165,934
JUDICIAL COMMISSION	1,057
JUDICIAL COUNCIL	0
JUSTICE, DEPT OF	1,647,455
LEGISLATURE	13,239
LIEUTENANT GOVERNOR, OFFICE OF THE	0
LOWER WISCONSIN RIVERWAY BOARD	390
MILITARY AFFAIRS, DEPT OF	3,273,156
MISCELLANEOUS APPROPRIATIONS	159,972
NATURAL RESOURCES, DEPT OF	17,996,619
PEOPLE WITH DEVELOPMENTAL DISABILITIES, BOARD ON	56,165
PUBLIC DEFENDER BOARD	1,023,976
PUBLIC INSTRUCTION, DEPT OF	16,893,789
PUBLIC LANDS, BOARD OF COMMISSIONERS OF	57,640
PUBLIC SERVICE COMMISSION	641,975
REGULATION AND LICENSING, DEPT OF	2,239,508
REVENUE, DEPT OF	12,144,576
SECRETARY OF STATE	9,201
STATE FAIR PARK BOARD	2,106,942
STATE TREASURER	1,404,808
SUPREME COURT	2,323,073
TOURISM, DEPT OF	1,036,666
TRANSPORTATION, DEPT OF	12,653,244
VETERANS AFFAIRS, DEPT. OF	3,482,025
WISCONSIN TECHNICAL COLLEGE SYSTEM BOARD	190,693
WORKFORCE DEVELOPMENT, DEPT OF	<u>8,274,629</u>
STATE AGENCY TOTAL	\$289,567,282
UW SYSTEM	<u>\$127,590,769</u>
STATE OF WISCONSIN TOTAL	\$417,158,051

Fiscal Year 2000-2010 Contractual Services
 State of Wisconsin
 By State Agency and UW System



Note: Beginning in FY05, gross WISMART contractual services data was analyzed to exclude spending authorized outside of s.16.75, Wis. Stats. Excluded spending includes interagency or municipal spend, fellowships and scholarships, services provided in conjunction with building or road construction projects, and Chapter 36 research or instructional services.

Fiscal Year 2010 Contractual Services
 State of Wisconsin
 By Object Code for State Agencies and UW System

<u>Object Code</u>	<u>Object Code Description*</u>	<u>State Agencies</u>	<u>UW System</u>	<u>State of Wisconsin</u>
2450	Housekeeping & Janitorial Services	\$8,711,989	\$2,489,178	\$11,201,167
2650	Data Processing Services - Private Companies	70,886,443	1,551,866	72,438,309
2700	Professional Services - Management Consultant	21,693,142	23,247,264	44,940,406
2720	Professional Services - Medical	29,665,812	1,014,015	30,679,827
2730	Professional Services - Laboratory	1,826,322	0	1,826,322
2740	Professional Services - General	134,759,761	84,754,283	219,514,044
2745	Collection Agency Fees	400,603	1,167,317	1,567,920
2751	Legal Services - Research	0	0	0
2752	Legal Services - Opinion	5,000	0	5,000
2753	Legal Services - Litigation	46,893	0	46,893
2754	Legal Services - Collections	21,197	0	21,197
2755	Legal Services - Consulting	88,861	0	88,861
2756	Legal Services - Other	507,151	0	507,151
2757	Legal Services - Bond Counsel	0	0	0
2758	Legal Services - Hearing Examiners	973	0	973
2760	Legal Services - Special Counsel	0	0	0
2761	Legal - Settlement and Fees	15,812	0	15,812
2795	Professional Services - Central Payroll	0	0	0
3300	Miscellaneous Services	<u>20,937,323</u>	<u>13,366,846</u>	<u>34,304,169</u>
	Total	\$289,567,282	\$127,590,769	\$417,158,051

*Object Code Descriptions are available online at http://www.doa.state.wi.us/docs_view2.asp?docid=617

Fiscal Year 2010 Contractual Services

State of Wisconsin
By Agency and Object Code

AGENCY	Object Code	Object Code Description*	Amount
ADMINISTRATION, DEPARTMENT OF	2450	Housekeeping & Janitorial Services	\$4,025,805
	2650	Data Processing Services - Private Companies	6,308,646
	2700	Professional Services - Management Consultant	3,250
	2720	Professional Services - Medical	6,188
	2740	Professional Services - General	7,797,129
	2752	Legal Services - Opinion	5,000
	3300	Miscellaneous Services	<u>3,783,067</u>
	Total		\$21,929,085
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AGING AND LONG TERM CARE, BOARD ON	2650	Data Processing Services - Private Companies	\$25,866
	2740	Professional Services - General	4,593
	3300	Miscellaneous Services	<u>37,730</u>
	Total		\$68,189
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AGRICULTURE, TRADE AND CONSUMER PROTECTION, DEPARTMENT OF	2450	Housekeeping & Janitorial Services	\$4,270
	2650	Data Processing Services - Private Companies	766,716
	2700	Professional Services - Management Consultant	4
	2720	Professional Services - Medical	314
	2730	Professional Services - Laboratory	292,287
	2740	Professional Services - General	1,856,175
	3300	Miscellaneous Services	<u>83,191</u>
	Total		\$3,002,957
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ARTS BOARD	2650	Data Processing Services - Private Companies	\$1,344
	2740	Professional Services - General	450,082
	3300	Miscellaneous Services	<u>201</u>
	Total		\$451,627
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CHILD ABUSE & NEGLECT PREVENTION BOARD	2700	Professional Services - Management Consultant	\$107,296
	2740	Professional Services - General	6,070
	3300	Miscellaneous Services	<u>63,150</u>
	Total		\$176,516
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CHILDREN AND FAMILIES, DEPARTMENT OF	2650	Data Processing Services - Private Companies	\$5,946,164
	2700	Professional Services - Management Consultant	7,279,096
	2720	Professional Services - Medical	29,881
	2740	Professional Services - General	5,811,625
	2745	Collection Agency Fees	244
	2756	Legal Services - Other	2,506
	3300	Miscellaneous Services	<u>934,303</u>
	Total		\$20,003,819

*Object Code Descriptions are available on-line at http://www.doa.state.wi.us/docs_view2.asp?docid=617

Fiscal Year 2010 Contractual Services

State of Wisconsin
By Agency and Object Code

CIRCUIT COURTS	Object Code	Object Code Description*	Amount
	2740	Professional Services - General	\$116,090
	2756	Legal Services - Other	82,635
	Total		\$198,725
COMMERCE, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$15,383
	2650	Data Processing Services - Private Companies	145,682
	2720	Professional Services - Medical	153
	2730	Professional Services - Laboratory	3,810
	2740	Professional Services - General	1,047,499
	2745	Collection Agency Fees	2,814
	3300	Miscellaneous Services	145,976
	Total		\$1,361,317
CORRECTIONS, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$538,510
	2650	Data Processing Services - Private Companies	2,762,361
	2700	Professional Services - Management Consultant	48,795
	2720	Professional Services - Medical	23,904,542
	2730	Professional Services - Laboratory	847,183
	2740	Professional Services - General	1,100,029
	2761	Legal - Settlement and Fees	4,535
	3300	Miscellaneous Services	2,718,419
	Total		\$31,924,374
COURT OF APPEALS	Object Code	Object Code Description*	Amount
	2650	Data Processing Services - Private Companies	\$231,332
	2740	Professional Services - General	4,937
	3300	Miscellaneous Services	395
	Total		\$236,664
DISTRICT ATTORNEYS (DOA)	Object Code	Object Code Description*	Amount
	2740	Professional Services - General	\$209,819
	3300	Miscellaneous Services	49,933
	Total		\$259,752
EDUCATIONAL COMMUNICATIONS BOARD	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$2,439
	2650	Data Processing Services - Private Companies	5,000
	2740	Professional Services - General	40,550
	3300	Miscellaneous Services	2,133,103
	Total		\$2,181,092
EMPLOYEE TRUST FUNDS, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2650	Data Processing Services - Private Companies	\$24,474
	2740	Professional Services - General	3,515,261
	3300	Miscellaneous Services	3,023
	Total		\$3,542,758

*Object Code Descriptions are available on-line at http://www.doa.state.wi.us/docs_view2.asp?docid=617

Fiscal Year 2010 Contractual Services

State of Wisconsin
By Agency and Object Code

Agency	Object Code	Object Code Description*	Amount
EMPLOYMENT RELATIONS COMMISSION	2650	Data Processing Services - Private Companies	\$1,287
	2740	Professional Services – General	12,962
	3300	Miscellaneous Services	<u>3,466</u>
	Total		\$17,715
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EMPLOYMENT RELATIONS, OFFICE OF STATE	2650	Data Processing Services - Private Companies	\$1,200
	2740	Professional Services - General	63,902
	3300	Miscellaneous Services	<u>6,508</u>
	Total		\$71,610
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FINANCIAL INSTITUTIONS, DEPARTMENT OF	2650	Data Processing Services - Private Companies	\$1,000,311
	2730	Professional Services – Laboratory	1,004
	2740	Professional Services - General	166,817
	3300	Miscellaneous Services	<u>240,939</u>
	Total		\$1,409,071
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FOX RIVER NAV SYSTEM AUTHORITY	Total		\$0
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GOVERNMENT ACCOUNTABILITY BOARD	2650	Data Processing Services - Private Companies	\$715,948
	2740	Professional Services - General	436
	2756	Legal Services – Other	16,751
	3300	Miscellaneous Services	<u>63,022</u>
	Total		\$796,157
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GOVERNOR, OFFICE OF THE	2650	Data Processing Services - Private Companies	\$889
	2740	Professional Services - General	2,919
	3300	Miscellaneous Services	<u>840</u>
	Total		\$4,648
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HEALTH SERVICES, DEPARTMENT OF	2450	Housekeeping & Janitorial Services	\$170,854
	2650	Data Processing Services - Private Companies	16,393,455
	2700	Professional Services - Management Consultant	14,243,027
	2720	Professional Services - Medical	3,602,897
	2740	Professional Services - General	75,093,750
	2745	Collection Agency Fees	5,462
	2761	Legal - Settlement and Fees	11,277
	3300	Miscellaneous Services	<u>1,601,586</u>
	Total		\$111,122,308

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Fiscal Year 2010 Contractual Services

State of Wisconsin
By Agency and Object Code

AGENCY	Object Code	Object Code Description*	Amount
HIGHER EDUCATIONAL AIDS BOARD	2650	Data Processing Services - Private Companies	\$35,808
	2700	Professional Services - Management Consultant	2,800
	3300	Miscellaneous Services	303
	Total		\$38,911
HISTORICAL SOCIETY	2450	Housekeeping & Janitorial Services	\$62,196
	2650	Data Processing Services - Private Companies	295
	2740	Professional Services - General	751,739
	3300	Miscellaneous Services	5,792
	Total		\$820,022
INSURANCE, COMMISSIONER OF	2650	Data Processing Services - Private Companies	\$409,021
	2740	Professional Services - General	1,731,825
	3300	Miscellaneous Services	12,387
	Total		\$2,153,233
INVESTMENT BOARD	2650	Data Processing Services - Private Companies	\$36,516
	2740	Professional Services - General	61,994
	3300	Miscellaneous Services	67,424
	Total		\$165,934
JUDICIAL COMMISSION	2740	Professional Services - General	\$1,057
	Total		\$1,057
JUDICIAL COUNCIL	Total		\$0
JUSTICE, DEPARTMENT OF	2450	Housekeeping & Janitorial Services	\$18,413
	2650	Data Processing Services - Private Companies	415,764
	2720	Professional Services - Medical	- 100,885
	2730	Professional Services - Laboratory	544,256
	2740	Professional Services - General	160,762
	2754	Legal Services - Collections	848
	3300	Miscellaneous Services	608,297
	Total		\$1,647,455
	LEGISLATURE	2650	Data Processing Services - Private Companies
2740		Professional Services - General	6,000
3300		Miscellaneous Services	1,613
Total			\$13,239
LIEUTENANT GOVERNOR, OFFICE OF	Total		\$0

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Fiscal Year 2010 Contractual Services

State of Wisconsin
By Agency and Object Code

LOWER WISCONSIN RIVERWAY BOARD	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$390
	Total		\$390
MILITARY AFFAIRS, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$1,541,036
	2720	Professional Services - Medical	26,729
	2730	Professional Services - Laboratory	75,210
	2740	Professional Services - General	834,252
	3300	Miscellaneous Services	<u>795,929</u>
	Total		\$3,273,156
MISCELLANEOUS APPROPRIATIONS	Object Code	Object Code Description*	Amount
	2740	Professional Services - General	\$157,213
	3300	Miscellaneous Services	<u>2,759</u>
	Total		\$159,972
NATURAL RESOURCES, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$1,102,210
	2650	Data Processing Services - Private Companies	7,148,978
	2720	Professional Services - Medical	41,145
	2730	Professional Services - Laboratory	47,361
	2740	Professional Services - General	7,926,150
	2745	Collection Agency Fees	270
	3300	Miscellaneous Services	<u>1,730,505</u>
		Total	
PEOPLE WITH DEVELOPMENTAL DISABILITIES, BOARD ON	Object Code	Object Code Description*	Amount
	2740	Professional Services - General	\$35,690
	3300	Miscellaneous Services	<u>20,475</u>
	Total		\$56,165
PUBLIC DEFENDER BOARD	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$28,928
	2650	Data Processing Services - Private Companies	29,363
	2740	Professional Services - General	385,228
	2745	Collection Agency Fees	115,472
	2756	Legal Services - Other	28
	3300	Miscellaneous Services	<u>464,957</u>
		Total	
PUBLIC INSTRUCTION, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$16,123
	2650	Data Processing Services - Private Companies	2,804,312
	2720	Professional Services - Medical	272,810
	2740	Professional Services - General	12,613,650
	2758	Legal Services - Hearing Examiners	973
	3300	Miscellaneous Services	<u>1,185,921</u>
		Total	
PUBLIC LANDS, BOARD OF COMMISSIONERS OF	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$1,628
	2740	Professional Services - General	27,446
	3300	Miscellaneous Services	<u>28,566</u>
	Total		\$57,640

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Fiscal Year 2010 Contractual Services

State of Wisconsin
By Agency and Object Code

Agency	Object Code	Object Code Description*	Amount
PUBLIC SERVICE COMMISSION	2650	Data Processing Services - Private Companies	\$46,228
	2740	Professional Services - General	595,567
	3300	Miscellaneous Services	<u>180</u>
	Total		\$641,975
REGULATION & LICENSING, DEPARTMENT OF	2650	Data Processing Services - Private Companies	\$439,726
	2740	Professional Services - General	206,923
	3300	Miscellaneous Services	<u>1,592,859</u>
	Total		\$2,239,508
REVENUE, DEPARTMENT OF	2450	Housekeeping & Janitorial Services	\$5,358
	2650	Data Processing Services - Private Companies	11,270,254
	2720	Professional Services - Medical	4,150
	2740	Professional Services - General	402,141
	2745	Collection Agency Fees	276,341
	3300	Miscellaneous Services	<u>186,332</u>
	Total		\$12,144,576
SECRETARY OF STATE	3300	Miscellaneous Services	9,201
	Total		\$9,201
STATE FAIR PARK BOARD	2450	Housekeeping & Janitorial Services	\$223,522
	2650	Data Processing Services - Private Companies	4,000
	2740	Professional Services - General	1,860,754
	2755	Legal Services - Consulting	8,307
	2756	Legal Services - Other	337
	3300	Miscellaneous Services	<u>10,022</u>
	Total		\$2,106,942
STATE TREASURER	2650	Data Processing Services - Private Companies	\$23,088
	2740	Professional Services - General	1,378,685
	3300	Miscellaneous Services	<u>3,035</u>
	Total		\$1,404,808
SUPREME COURT	2450	Housekeeping & Janitorial Services	\$3,305
	2650	Data Processing Services - Private Companies	1,525,208
	2740	Professional Services - General	493,881
	2756	Legal Services - Other	118,941
	3300	Miscellaneous Services	<u>181,738</u>
	Total		\$2,323,073

*Object Code Descriptions are available on-line at http://www.doa.state.wi.us/docs_view2.asp?docid=617

Fiscal Year 2010 Contractual Services

State of Wisconsin

By Agency and Object Code

TOURISM, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$18,855
	2650	Data Processing – Private Companies	500
	2730	Professional Services - Laboratory	1,272
	2740	Professional Services - General	1,003,081
	3300	Miscellaneous Services	<u>12,958</u>
	Total		\$1,036,666
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TRANSPORTATION, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$704,122
	2650	Data Processing Services - Private Companies	6,562,057
	2720	Professional Services - Medical	12,159
	2740	Professional Services - General	4,861,089
	3300	Miscellaneous Services	<u>513,817</u>
	Total		\$12,653,244
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VETERANS AFFAIRS, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$174,837
	2650	Data Processing Services - Private Companies	2,269
	2700	Professional Services - Management Consultant	8,875
	2720	Professional Services - Medical	1,793,415
	2730	Professional Services - Laboratory	13,939
	2740	Professional Services - General	972,617
	2754	Legal Services - Collections	20,349
	2756	Legal Services - Other	11,261
	3300	Miscellaneous Services	<u>484,463</u>
	Total		\$3,482,025
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WISCONSIN TECHNICAL COLLEGE SYSTEM BOARD	Object Code	Object Code Description*	Amount
	2740	Professional Services - General	\$113,647
	3300	Miscellaneous Services	<u>77,046</u>
	Total		\$190,693
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WORKFORCE DEVELOPMENT, DEPARTMENT OF	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$53,806
	2650	Data Processing Services - Private Companies	5,796,755
	2720	Professional Services - Medical	72,315
	2740	Professional Services - General	877,725
	2753	Legal Services – Litigation	46,893
	2755	Legal Services – Consulting	80,554
	2756	Legal Services - Other	274,692
	3300	Miscellaneous Services	<u>1,071,889</u>
	Total		\$8,274,629

*Object Code Descriptions are available on-line at http://www.doa.state.wi.us/docs_view2.asp?docid=617

Fiscal Year 2010 Contractual Services

State of Wisconsin
By Agency and Object Code

UNIVERSITY OF WISCONSIN SYSTEM	Object Code	Object Code Description*	Amount
	2450	Housekeeping & Janitorial Services	\$2,489,178
	2650	Data Processing Services - Private Companies	1,551,866
	2700	Professional Services - Management Consultant	23,247,264
	2720	Professional Services - Medical	1,014,015
	2740	Professional Services - General**	84,754,283
	2745	Collection Agency Fees	1,167,317
	3300	Miscellaneous Services	<u>13,366,846</u>
	Total		\$127,590,769

**Includes payments to Trust Fund Management;
Travel Companies; Temporary Help Services;
Laboratory Services; Hazardous Waste Contract Payments

STATE OF WISCONSIN TOTAL			\$417,158,051
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Summary of Fiscal Year 2010 Cost-Benefit Analyses and Recommendations

Background

2006 Wisconsin Act 89 provided that DOA "prescribe uniform procedures for determining whether services are appropriate for contracting." To that end, DOA published administrative rules—Wis. Adm. Code Chapter Adm. 10.035, 10.037, 10.038—that specify the manner and form of cost-benefit analyses (CBA) that must be conducted by agencies prior to entering into service contracts greater than \$25,000.

In addition to requiring the completion of CBAs, statutes require DOA to report certain information as part of its annual contractual services report to the Legislature. Specifically:

- §16.706 (8) (a), Wis. Stats., requires that DOA submit a "summary of the cost-benefit analyses completed by agencies in compliance with rules promulgated by the department."
- §16.706 (8) (b), Wis. Stats., requires that DOA provide "recommendations for elimination of unneeded contractual service procurements and for consolidation or resolicitation of existing contractual service procurements."

Act 89 CBAs are used by agencies to compare the estimated costs of contracting with the estimated costs of using state employees to perform a specific task. Agencies complete CBAs prior to contracting for services. In some cases, agencies have used CBA results to determine it is not appropriate to contract out. ***As such, the reader is cautioned that the production of a CBA does not mean a contract was eventually issued for the contemplated service.***

Summary and Analysis of FY10 Cost-Benefit Analyses

Agencies and campuses completed 358 CBAs and 193 continued appropriateness analyses (CA) during FY10. The University of Wisconsin System (51), Department of Corrections (47) and the Department of Administration (42) produced the highest volumes of CBAs. A complete listing of FY10 CBAs including agency, estimated total state cost and estimated total contractor cost appears on page 17. A listing of CAs by agency appears on page 27. Readers should contact the agency responsible for the CBA or CA for more information.

By statute, CBAs include narrative descriptions of quality, technical expertise, and timeliness considerations. CBAs also provide the total estimated costs of service delivery through both state employees and contractors. Estimated state employee costs include estimated wage and salary, fringe benefits, administrative overhead and other operating costs. Estimated contracting costs include estimated contract price, contract development and monitoring and one-time conversion costs.

The FY10 CBAs included several services that must be performed by contractors due to legal, regulatory or contractual requirements, or because the service provided is unique and unavailable in State government. For example:

- State law requires the use of a depository institution (i.e., bank, credit union, savings and loan) for cash management, checks presentment and related financial services. State agencies and employees may not perform such services.
- The State, from time to time, purchases software that requires regular maintenance. Some software vendors require authorized technicians to maintain the software; failure to use authorized technicians may void original warranties and violate licensing agreements.

- The State periodically contracts for the management of hazardous waste. State agencies and employees lack the equipment and facilities necessary to remove, transport and store dangerous materials.

In such cases, agencies and campuses completed CBAs that estimated the state employee cost at zero or not applicable (n/a) due to such restrictions. The following table provides dollar ranges of the listed amounts of state employee and contracting costs for all FY10 CBAs:

FY10 Cost-Benefit Analyses, by dollar range

	Estimated State Employee Costs	Estimated Contractor Costs
\$0 or n/a	48	7
\$1 - \$24,999	8	2
\$25,000 - \$49,999	10	31
\$50,000 - \$74,999	19	21
\$75,000 - \$99,999	19	25
\$100,000 - \$199,999	52	54
\$200,000 - \$299,999	37	52
\$300,000 - \$399,999	55	34
\$400,000 - \$499,999	16	25
\$500,000 - \$599,999	15	18
\$600,000 - \$699,999	5	7
\$700,000 - \$799,999	2	5
\$800,000 - \$899,999	4	5
\$900,000 - \$999,999	1	3
\$1,000,000 - \$1,999,999	31	29
\$2,000,000 - \$2,999,999	16	14
\$3,000,000 +	<u>20</u>	<u>26</u>
Total	358	358

An estimated 34% of all CBAs were related to services for information technology efforts. Other common services sought among agencies included health, environmental and social services. In most cases, however, services related to the particular mission of an agency or campus.

Recommendations

1. **Contractor Positions.** Pursuant to the Governor's veto of the provisions in the budget concerning the State's use of private contractors, a centralized review process was created. The Department of Administration's Division of Legal Services, the Office of State Employment Relations and the State Bureau of Procurement ensure that contractors are not replacing state workers who have been laid off or furloughed. Agencies are cautioned on an ongoing basis not to use contractor services when laying off or furloughing employees. The Department of Administration will continue to monitor.
2. **Information Technology Services Provider Contract.** Agencies should continue to examine the availability of state employees before contracting for information technology services providers. The State Bureau of Procurement will continue to examine the appropriateness and breadth of services available on information technology services provider contracts. Other categories of services may be added to the contract to ensure proper coverage for current and emerging information technology needs.

- 3. Inter-Agency Solicitations.** FY10 CBA data indicate that agencies tend to contract for services that advance their individual missions. However, agencies are encouraged to examine the data to determine whether other agencies are contracting for similar services. Significant cost savings may be available by combining volume. The State Bureau of Procurement is available to advise on or in some cases lead solicitations that cross multiple agencies.
- 4. Intra-Agency Solicitations.** Large agencies should determine whether similar service solicitations will be issued by different programs within the agency. In those cases, effort should be undertaken to issue a single solicitation to combine volume and generate optimum cost savings.

Fiscal Year 2010 Cost-Benefit Analyses

Date	Agency	Service	Estimated Total Costs	
			State	Contractor
7/1/2009	DHS	Expansion of Family Care and Family Care Partnership, Northeast Counties	\$0	\$811,262,323
7/1/2009	DHS	Novell Application Engineer	312,303	294,408
7/1/2009	DNR	Forest Inventory Intensification Services	5,252,761	3,528,455
7/1/2009	DNR	Measuring Ecological Benefits of Lakeshore Restoration for Breeding Birds	128,511	69,845
7/1/2009	DNR	Science Services IT Contracting	102,408	180,900
7/1/2009	DNR	SER HQ Maintenance and Other Service Contracts	1,877,896	1,126,326
7/1/2009	DNR	Spotted Muskellunge Reproduction, Green Bay	73,101	50,730
7/1/2009	DNR	Vehicle Killed Deer Removal Services	4,267,776	2,811,111
7/1/2009	DOA	Annual IT Hardware Maintenance Waiver	0	6,113,693
7/1/2009	DOA	ARRA Reporting-Database Architect 3	73,664	87,143
7/1/2009	DOA	ARRA Sharepoint Application-System Architect	105,869	118,360
7/1/2009	DOA	IT Related Training Services for Instructor-Led Training Services	0	488,288
7/1/2009	DOA	Programmer Analyst 3/FleetWeb Application Developer	242,424	303,128
7/1/2009	DOA	Weatherization Inspection	1,578,228	1,464,119
7/1/2009	DOT	IIS-WEB Support	0	153,920
7/1/2009	DOT	Rest Area Maintenance Program, Rest Areas 11 and 12	3,094,838	2,137,820
7/1/2009	DOT	UPS Maintenance	0	325,000
7/1/2009	DPI	Warehousing and Distribution of USDA Commodities	652,843	887,400
7/1/2009	GAB	SVRS Application Maintenance	784,155	895,666
7/3/2009	UW-Milwaukee	Tree Maintenance and Removal Services	87,370	108,000
7/5/2009	DOT	DMV IT Federal Funded Initiatives	1,081,287	1,616,160
7/5/2009	DOT	DMV IT Federal Funded Initiatives	1,081,287	1,616,160
7/6/2009	DHS	DHS Scheduling Project	188,812	155,600
7/6/2009	DNR	Watershed Management	302,441	84,650
7/6/2009	UW-Madison	Upgrades of Natural (Software Ag) Mainframe Software	23,494	30,249
7/9/2009	DMA	Programmer Analyst 2	27,158	26,311
7/10/2009	DNR	Wisconsin Forest Aerial Photography Contact Prints	511,985	377,815
7/10/2009	DOA	DET Applications Development-System Architect	123,445	146,168
7/15/2009	UW-Milwaukee	Security Guard Services, UWM Athletics and Student Union	79,607	80,985
7/17/2009	GAB	SVRS Application Enhancements	271,635	299,918
7/20/2009	UW-Madison	Help Desk Services	42,483	51,811
7/21/2009	DWD	Summer Youth Program, Milwaukee Area	0	1,500,000
7/24/2009	DCF	BMCW Independent Investigations	1,747,188	1,316,551
7/24/2009	UWSA	Shared Financial System Production Product	1,358,544	2,421,157
7/29/2009	DCF	Mobile Urgent Treatment Team for Foster Families	2,175,827	2,043,534
7/29/2009	DVA	Janitorial, Wisconsin Veterans Museum, Madison	345,557	211,057
7/31/2009	DOA	Weatherization Energy Audit Services	0	1,358,000

The production of a CBA does not mean a service contract was issued. Please contact the agency for details.

Fiscal Year 2010 Cost-Benefit Analyses

Date	Agency	Service	Estimated Total Costs	State	Contractor
8/3/2009	DOT	DBM/BITS/Business Intelligence Unit/BOXI Reporting	254,553	372,960	
8/4/2009	UW-Madison	Laundry Services for UW-Owned Linens	279,302	170,172	
8/5/2009	DOA	WJIS Program Director	366,937	472,641	
8/5/2009	DOT	DMV IT Federal Funded Initiatives	1,081,287	1,616,160	
8/5/2009	DOT	DMV IT State Funded Initiatives	1,455,578	2,069,760	
8/5/2009	DOT	DMV IT State Funded Initiatives	1,455,578	2,069,760	
8/11/2009	DOC	Transitional Living Placements, Wautoma, Montello and Berlin	0	52,000	
8/12/2009	DHS	Monitoring, Chaperoning and Transporting Supervised Release Clients, Sand Ridge	3,815,888	2,639,607	
8/12/2009	DHS	Steam System Maintenance	310,374	85,500	
8/12/2009	DOC	Transitional Living Program Services, Kenosha/Racine	0	1,158,000	
8/12/2009	State Treasurer	Unclaimed Property Data Cleansing and Outreach Services	0	3,595,732	
8/12/2009	UW-Madison	Emergency Notification System	0	430,261	
8/15/2009	DOA	UPS Maintenance	0	308,023	
8/18/2009	DHS	SSI Managed Care Program External Advocate	1,322,147	1,157,204	
8/18/2009	DOC	Anger Management Program Services, Madison	58,921	35,300	
8/18/2009	DOC	Workforce Development and Employment Services, Beloit	59,181	47,660	
8/18/2009	DOC	Cognitive Intervention, Milwaukee	98,925	77,300	
8/18/2009	DOC	Sex Offender Treatment, Monroe	50,717	47,300	
8/18/2009	DOC	Sex Offender Treatment w/Cognitive Intervention, Madison	54,273	41,900	
8/19/2009	DOC	Technician 2-Security Team	353,525	271,900	
8/20/2009	DOA	Hewlett Packard Open View Performance Insight Software Technical Services	0	75,666	
8/20/2009	DOC	Confirmation Test Services for Challenged Screening Results	0	124,700	
8/21/2009	DHS	Family Care IT Project Management and Senior Business Analysts	802,454	924,630	
8/24/2009	DNR	Payne Property Remedial Excavation and Transport	0	35,000	
8/24/2009	DOC	Transitional Psychiatric Services, Madison	176,546	122,300	
8/26/2009	DWD	Help Desk Level 2	583,697	448,347	
8/26/2009	DWD	Telecommunications Analyst Contractor	213,551	268,320	
8/27/2009	UW-Milwaukee	Pipe Insulation Services	95,448	105,000	
8/31/2009	DHS	Air Duct Cleaning	0	76,190	
8/31/2009	DOR	State Supervised Assessment, Town of Bridge Creek	239,466	125,199	
9/1/2009	DOA	Janitorial Services, Green Bay	340,510	304,690	
9/1/2009	DOA	Tri-Annual Chiller Maintenance	193,826	234,577	
9/2/2009	DNR	WisFIRS R3	334,708	555,162	
9/3/2009	DOA	WJIS Program Director	48,893	95,841	
9/3/2009	DOC	Domestic Violence Program Services, Kenosha County	139,290	69,800	
9/4/2009	DCF	eWISACWIS	16,394	19,683	
9/4/2009	DOT	Technical Support System-System Architect	155,111	147,899	

Fiscal Year 2010 Cost-Benefit Analyses

Date	Agency	Service	Estimated Total Costs	
			State	Contractor
9/4/2009	OCI	Application Development-Program Manager	131,718	158,024
9/8/2009	DNR	Integrated Compliance Information System	85,780	90,412
9/9/2009	Commerce	Environmental Review Services	223,595	180,000
9/9/2009	DHS	Physician Assistant Services, Sand Ridge	344,423	273,236
9/10/2009	DOR	IVR Annual Maintenance	105,025	158,500
9/11/2009	DHS	Tobacco Prevention and Control Program Media and Counter-Marketing Support	5,292,914	2,226,500
9/14/2009	DHS	CARES Maintenance and Operations	146,173,907	143,163,781
9/15/2009	DNR	RiskMAP/DNR Floodplain Management Program	477,451	454,920
9/16/2009	DOC	Day Report Center, Hudson	0	120,000
9/17/2009	DCF	Continuous Quality Improvement	2,034,241	1,519,430
9/21/2009	DWD	Network Engineer	339,113	437,678
9/22/2009	DWD	Programmer Analyst 3, Project Manager 1	2,809,641	3,418,718
9/22/2009	DWD	Programmer-Analyst 3 (7); Project Manager(1)	2,809,641	3,418,718
9/25/2009	DRL	Oracle to .net Programming	370,243	211,602
9/28/2009	DOC	Outreach Specialist, Oshkosh Correctional Institution	507,154	242,300
9/28/2009	DOC	Vocational Rehabilitation and Employment Services	0	0
9/29/2009	DNR	Dewhurst-Komensky-Levis Community Wildfire Protection Plan	53,403	33,200
9/29/2009	DOC	Project Manager 1	421,375	421,900
9/29/2009	DOT	Customer Infrastructure Technical Support Level 2 Operations and Project Support	276,681	237,538
10/1/2009	DHS	Southeast Wisconsin Medicaid Managed Care Organizations	0	2,387,406,559
10/1/2009	DOC	Anger Management Program Services, SE WI	115,944	90,200
10/1/2009	DOC	Domestic Violence Program Services, Madison	145,743	197,300
10/1/2009	DWD	Unemployment Insurance Electronic Access Card (Debit Card) Program	0	0
10/2/2009	DVA	Refrigerated Trucking Contract	272,352	221,520
10/2/2009	UW-Milwaukee	Sprinkler Fitting Services	305,411	360,000
10/6/2009	UW-Milwaukee	Carpentry Services	299,485	310,468
10/6/2009	UW-Oshkosh	Snow Removal Services, UW-Oshkosh	1,163,662	312,172
10/7/2009	DOT	DMV IT State Funded Initiatives	315,481	415,500
10/13/2009	OCI	Network Technician 2	94,077	93,180
10/13/2009	UW-Madison	Fundus Reading Center Internet Portal Project	2,612,096	2,518,074
10/14/2009	DMA	ISR Automation-Programmer Analyst 2	38,776	41,338
10/14/2009	UW-Madison	PT Redesign	149,229	116,928
10/15/2009	DOT	DTSD Information Systems Initiatives	281,138	378,624
10/16/2009	DOT	Highway Access Management System Analyst 3	114,648	145,600
10/20/2009	DCF	Financial Institution Data Match	1,864,737	878,112
10/20/2009	DHS	Actuarial Services	6,737,387	6,173,322
10/20/2009	DHS	Medical Consultants, Disability Determination Bureau	2,953,808	2,526,000

Fiscal Year 2010 Cost-Benefit Analyses

Date	Agency	Service	Estimated Total Costs	
			State	Contractor
10/20/2009	DOC	Desktop Support-2	276,900	205,900
10/21/2009	OCI	Application Development/System Analyst-2	94,077	99,420
10/22/2009	DWD	Sign Language Interpreting Services	363,190	292,500
10/27/2009	DOC	Alcohol and Other Drug Abuse Program Services	402,026	254,300
10/28/2009	DOC	Sex Offender Program Services, Kenosha	148,378	189,500
10/29/2009	DNR	Chronic Wasting Disease Management Communication Services	462,593	287,928
10/29/2009	DOT	HVAC Preventive Maintenance and Repairs, Milwaukee Marquette Field Office	446,383	290,424
11/2/2009	DOC	Sex Offender Program Services, Dodgeville	66,109	43,700
11/2/2009	DOT	WISLR Maintenance and HPMS 2010	328,832	424,320
11/3/2009	DCF	Annual Parent Survey	100,805	50,000
11/3/2009	DCF	Certification Intake Services	210,742	87,794
11/3/2009	DCF	Chilocare Provider Education	74,825	35,000
11/3/2009	DOA	OJA Programmer/Analyst 3	343,614	378,808
11/3/2009	OCI	Claims and Related Administrative Services for LGPIF	0	4,837,625
11/3/2009	OCI	Policy and Related Administrative Services for LGPIF	0	2,973,500
11/4/2009	DOT	Janitorial Services, WisDOT Milwaukee Marquette Field Office	228,805	218,114
11/4/2009	UWSA	UW-Extension Upham Wood Manual Food Service	2,020,540	734,064
11/5/2009	OCI	LGPIF Legal Services Contract	185,601	400,000
11/6/2009	DOC	Programmer 1- Production Control	276,900	241,900
11/6/2009	UW-Madison	WSLH Upgrade of Epic Clinical Laboratory Information System	525,000	525,000
11/11/2009	DNR	Opcert Exam System IT Contracting	92,467	159,900
11/12/2009	DOA	Workers Compensation Medical Case Management	0	1,407,033
11/13/2009	DCF	Independent Investigations	2,205,090	1,646,655
11/13/2009	DHS	Vital Records Information System Project	169,354	212,520
11/16/2009	DWD	Work Opportunities Tax Credit	67,598	46,200
11/16/2009	UW-Madison	IAM Project for HRS Provisioning	41,008	47,647
11/18/2009	DOC	Sex Offender Treatment, Dodgeville	0	0
11/19/2009	DOC	Global Position System	0	2,000,000
11/23/2009	DCF	Child Care Anti-Fraud Joint Task Force	77,078	49,500
11/23/2009	DCF	Child Care Anti-Fraud Joint Task Force	85,181	49,500
11/23/2009	DCF	Child Care Anti-Fraud Joint Task Force	110,665	49,500
11/23/2009	DNR	Single Engine Air Tanker	2,699,836	604,980
11/23/2009	DWD	Nursing Workforce Grant	0	0
11/23/2009	UW-Milwaukee	Waste Removal, Disposal and Recycling Services	656,689	660,000
11/24/2009	UW-Milwaukee	Steam Fitting Services	182,634	180,000
11/30/2009	DCF	Child Care Subsidy Program Integrity	183,842	525,257
11/30/2009	ETF	Programmer Analyst 3/Development Programmer(s) COBOL/Java	509,881	659,678

The production of a CBA does not mean a service contract was issued. Please contact the agency for details.

Fiscal Year 2010 Cost-Benefit Analyses

			Estimated Total Costs	
Date	Agency	Service	State	Contractor
12/3/2009	UW-Madison	Janitorial Services, UW-Health Belleville Clinic	148,840	120,948
12/3/2009	UW-Madison	Janitorial Services, UW-Health Wingra Family Medicine Clinic	286,869	216,948
12/3/2009	UW-Madison	PAM Migrations	125,107	124,800
12/4/2009	DOC	Security Analyst 3-Security Team	353,525	481,900
12/10/2009	DHS	IT Infrastructure Project for Family Care	421,752	459,680
12/10/2009	DOC	Offender Workforce Preparation	0	0
12/14/2009	DOA	Hewlett Packard Service Manager-Implementation Consultants and Training	0	202,048
12/17/2009	DCF	Provider Rate Regulation	110,526	341,517
12/17/2009	DNR	One-on-One Assistance to Small Drinking Water Systems	885,384	881,639
12/17/2009	DOT	Customer Information Tech.Services East Unit-L2 Desktop and LAN Management Support	278,595	211,680
12/18/2009	UW-Madison	Janitorial Services, UW-Health Northeast Family Medicine Center	403,817	291,948
12/21/2009	DNR	Horicon Marsh Interpretive Exhibits	181,880	56,122
12/21/2009	DWD	Technician 1	128,810	109,200
12/21/2009	UW-Stout	Information Portal Project	229,101	27,800
12/23/2009	DCF	Out of Home Care: Graduated Lic./Levels-Care and Provider Rate Reg.	983,081	1,150,717
12/26/2009	DNR	E-Cycling Module-Waste and Materials Management Program-Wide System	231,151	200,223
12/26/2009	DOC	Technician 2-Security Team	276,900	271,900
12/28/2009	DHS	Drop-In Day Care Services	0	187,303
12/29/2009	DWD	IT Security	128,801	109,200
1/4/2010	UW-Madison	Mail Delivery and Courier Services	389,247	268,137
1/5/2010	DCF	Child Care Surveillance-Anti-Fraud Joint Task Force	308,831	240,000
1/6/2010	DCF	Child Care Attendance Form Review: Anti-Fraud Joint Task Force	423,068	295,000
1/7/2010	Commerce	Asbestos Training	46,619	135,000
1/7/2010	DATCP	Statewide Gypsy Moth Spraying	11,562,163	3,658,183
1/7/2010	DCF	Ombudsman for Child Welfare Services, Milwaukee County	229,697	178,000
1/11/2010	DCF	Programmer Analyst 3-CARES Child Care	1,208,070	1,117,861
1/11/2010	State Treasurer	Unclaimed Property Custodial Services	2,172,195	1,127,398
1/14/2010	DCF	Milwaukee County Wraparound Services	69,185,296	61,634,871
1/14/2010	GAB	Ethics Division Lobbying System Upgrade	86,233	95,532
1/15/2010	Commerce	eGrants	95,904	212,208
1/19/2010	WHS	Computer Support	554,016	503,763
1/20/2010	DNR	Consulting Services Macroeconomic Analysis Clean Energy and Jobs Act	0	42,000
1/21/2010	DVA	Therapy Services	2,508,339	1,273,164
1/25/2010	DCF	Special Needs Adoption Services	12,612,373	11,284,359
1/27/2010	DHS	ADRC Quality	112,777	110,000
1/29/2010	DOA	Office Manager	104,288	84,780
2/1/2010	DOA	Courier Services, State Controllers Office	0	289,925

Fiscal Year 2010 Cost-Benefit Analyses

Date	Agency	Service	Estimated Total Costs	
			State	Contractor
2/1/2010	DOR	Continuous Tracking Research Study	2,198,020	815,141
2/1/2010	DPI	Programmer-Analyst 3-Application Development/Maintenance (2)	812,405	1,066,280
2/2/2010	DNR	Air and Waste Division Business Process and IT Model	97,317	92,885
2/2/2010	DOC	Workforce Development Boards	0	0
2/5/2010	DNR	QuicFrez Monitoring Well and Sampling Services	0	98,074
2/8/2010	DOT	DMV IT State and Federal Funded Initiatives	1,948,445	2,745,024
2/8/2010	DOT	DMV IT State and Federal Funded Initiatives	1,948,445	2,745,024
2/8/2010	DOT	Installation of Loop Detectors in WisDOT SE Region	79,973	68,800
2/9/2010	DOA	Actuarial Services, State Risk Management	0	139,895
2/10/2010	UW-Madison	Art Works and Exhibit Pieces, Purchase Rental and Transportation	0	300,000
2/12/2010	DOJ	Record Check Rewrite Analysis	73,769	87,217
2/13/2010	DNR	Watershed Management	302,441	126,800
2/13/2010	DNR	Watershed Management	302,441	35,592
2/16/2010	DOA	OJA Financial Manager	104,288	82,452
2/16/2010	DOR	Economic Forecast Services	1,910,951	142,077
2/16/2010	DOT	DBM Bureau of Information Technology Services	274,716	378,624
2/16/2010	DOT	DTSD	549,432	757,248
2/17/2010	DNR	WI Wetland Inventory Mapping and Aerial Photography Interpretation Services	351,211	666,050
2/17/2010	DOT	DBM Bureau of Information Technology Services	274,716	378,624
2/18/2010	UW-Whitewater	Food Service Contractor	36,363,592	27,061,164
2/19/2010	UW-Green Bay	Mail Processing Services	501,664	162,970
2/24/2010	DHS	Expansion of Family Care, Langlade and Lincoln Counties	0	82,900,000
2/24/2010	DHS	Wisconsin WIC Program, ROSIE Services Contract	6,018,641	4,635,360
2/26/2010	DCF	Security Guard Services, Milwaukee and West Allis Child Welfare Offices	2,179,994	696,415
2/26/2010	UW-Stout	Website Redesign and Intranet Development	577,059	200,000
3/1/2010	UW-Madison	Non-human Primate Viral Serology and PCR Testing Services	435,447	390,782
3/2/2010	DOC	Intranet Redesign Software Installation Services	295,187	111,900
3/4/2010	DOA	DET OST LGIP Project-Systems Engineer	58,455	51,191
3/4/2010	UW-Milwaukee	Painting Services	1,135,479	1,200,000
3/5/2010	DWD	Foreign Labor Certification	50,351	32,947
3/9/2010	DHS	Non-Emergency Medical Transportation	91,141,624	100,168,551
3/10/2010	DMA	ISR Automation-Programmer Analyst 2	74,934	65,293
3/11/2010	DOT	DBM/BITS/Business Intelligence Unit/Power Center ETL Developer	253,719	372,960
3/11/2010	UW-Milwaukee	Interior Design Service Student Union	146,071	125,000
3/11/2010	UW-Oshkosh	Lab Testing Services for the Health Center, UW-Oshkosh	4,738,559	281,486
3/12/2010	DNR	Measuring the Ecological Benefits of Lakeshore Restoration	640,943	303,216
3/12/2010	UW-Milwaukee	Blanket Contract for Sheet Metal Services	890,463	904,104

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Fiscal Year 2010 Cost-Benefit Analyses

Date	Agency	Service	Estimated Total Costs	
			State	Contractor
3/15/2010	Commerce	Boiler/PV/Mechanical Refrigeration Regular Inspection	1,563,402	1,236,281
3/15/2010	Commerce	Villa Oasis Tank Closure	2,050,000	30,000
3/17/2010	DHS	Medicaid Home and Community-Based Services Quality Assurance	16,389,829	13,247,513
3/17/2010	DNR	Air Pollution Control Plan Development	1,941,852	1,505,119
3/17/2010	UW-Madison	Media Captioning Service	1,389,757	719,808
3/18/2010	DHS	Community Forensic Services Manager	8,366,607	6,961,152
3/18/2010	DOR	Supplemental Programming Resources	152,374	120,849
3/18/2010	DPI	Business Analyst/Consultant 3-ART Grant - Method 2	315,598	397,160
3/18/2010	UW	VMWare Consulting for AIMS	29,341	25,000
3/19/2010	WHS	Wisconsin Newspaper Preservation Project	432,883	217,550
3/23/2010	ETF	Project Manager 1	18,945	32,444
3/24/2010	DOC	Project Manager 1-Windows 7 Deployment	381,685	421,900
3/25/2010	DCF	Technical Support-Network Services Specialist	1,078,063	1,107,021
3/25/2010	DHS	Vital Records Information System Project	346,197	434,000
3/25/2010	DOJ	Criminal Document and Retrieval Imaging System	80,487	36,465
3/25/2010	DWD	Apprenticeship Standards Program	69,501	32,947
3/25/2010	UW-Madison	High Definition Broadcast Quality Commercial	79,709	56,950
3/26/2010	DCF	Child Care Automated Attendance Tracking System	9,749,710	6,544,689
3/26/2010	DHS	Batch Services Efficiencies Consulting and Processing Support	251,416	279,061
3/26/2010	UW-Oshkosh	Sheet Metal Services	1,482,742	358,793
3/26/2010	UW-Parkside	Soccer Field Bleacher Replacement	21,305	37,123
3/31/2010	UW-Madison	Consulting Services of a Qualified Security Assessor	60,000	60,000
4/1/2010	DMA	REACT Training Center	456,622	300,000
4/1/2010	DOA	SmartNet Maintenance Renewal for DOA Network Equipment	0	1,599,082
4/1/2010	GAB	Polling Place Accessibility Survey Project	60,633	67,006
4/1/2010	GAB	SVRS Redistricting	24,253	26,843
4/7/2010	DNR	Pheasants Forever-Farm Bill Biologists/Wildlife Management	1,128,735	135,000
4/7/2010	OCI	Temporary Staff-Program Assistant III Positions	90,682	69,297
4/8/2010	Commerce	Economic Competitiveness Study	80,250	50,000
4/8/2010	DCF	Courier Services	389,032	277,877
4/9/2010	DFI	Application Development-Web Services	569,544	581,360
4/9/2010	DFI	IT Support Services	577,046	576,160
4/12/2010	DOA	DET ARRA Reporting/Database Architect 3	128,224	183,800
4/12/2010	DOA	DET Billing and Provisioning Support for Telecom Services/Programmer Analyst 1	288,504	174,870
4/12/2010	UW-Madison	PeopleSoft Project Manager	250,700	524,401
4/13/2010	DOA	Annual IT Hardware Maintenance Waiver	0	4,796,064
4/13/2010	DOA	Annual IT Software Maintenance Waiver	0	3,108,620

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Fiscal Year 2010 Cost-Benefit Analyses

Date	Agency	Service	Estimated Total Costs	
			State	Contractor
4/13/2010	DOA	ARRA Sharepoint Application/Systems Architect	117,090	146,970
4/13/2010	DOA	SBO Budget Re-Write Database Architect	233,318	279,812
4/13/2010	DOA	SBO Budget Re-Write Database Architect 3	200,499	275,046
4/13/2010	DOA	SUN/STK Tape Library Maintenance	0	581,568
4/14/2010	DOA	Applications Developer/Programmer Analyst 3	191,663	235,530
4/14/2010	DOA	Project Manager 2	234,288	335,810
4/14/2010	DOA	SBO Budget Re-Write Programmer Analyst 3	206,783	243,850
4/14/2010	DOA	SBO Budget Re-Write Project Manager 2	190,128	257,284
4/14/2010	DOA	WisBuild Applications Developer/Programmer Analyst 3	185,835	228,380
4/14/2010	DOC	Project Manager 1	412,295	331,900
4/14/2010	DOT	Infrastructure Services Unit-Systems Administrator	349,007	332,640
4/15/2010	DOC	Transitional Living Placements, Oshkosh	0	204,400
4/15/2010	UW-Madison	Binding and Rebinding	1,080,078	721,398
4/15/2010	UW-Madison	Documentary Video Profile Series, UW-Madison College of Engineering	47,806	51,868
4/15/2010	UW-Madison	Project Evaluator Title III Strengthening Institutions Grant	20,878	38,840
4/16/2010	DNR	Regional Center and Forest Building Fitchburg	189,656	79,339
4/19/2010	DOC	Sex Offender Treatment, Green Bay	152,380	152,300
4/19/2010	DOC	Project Manager 2 (3)	1,236,884	1,531,900
4/19/2010	DOC	Sex Offender Housing Specialists	1,223,152	501,500
4/20/2010	DOC	Sex Offender Treatment, Hudson	96,684	122,300
4/20/2010	DOC	Sex Offender Treatment, Rice Lake, Spooner and Balsam Lake	135,176	182,300
4/21/2010	DOC	Intranet Redesign Project	322,605	245,900
4/22/2010	DCF	Court Liaison	413,204	385,930
4/22/2010	OSER	Human Resource Alignment Project	223,218	202,529
4/23/2010	DFI	IT Testing	112,404	110,240
4/23/2010	UWSA	Anti-Plagiarism Software as a Service	0	537,687
4/27/2010	DOT	DMV IT State and Federal Funded Initiatives	322,778	350,820
4/27/2010	DOT	Janitorial Services and Carpet Cleaning, Rhinelander DMV	342,781	103,993
4/27/2010	DWD	Database Architect 2	371,854	448,478
4/28/2010	DCF	eWSACWIS	359,354	383,980
4/28/2010	DMA	Cafeteria Food Service	3,278,014	1,108,459
4/28/2010	DOA	SQL Server Database Services	384,671	492,926
4/28/2010	DOJ	DNA Sample Analysis	708,389	437,100
4/28/2010	DOT	Janitorial Services and Carpet Cleaning, Spooner	342,781	83,056
4/28/2010	DOT	Janitorial Services and Carpet Cleaning, Superior	442,165	89,176
4/28/2010	UW-Madison	Painting, Southeast Recreational Facility Pool	24,176	40,087
4/29/2010	DOT	Telecommunications Long Term Action Plan	315,610	495,600

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Fiscal Year 2010 Cost-Benefit Analyses

Date	Agency	Service	Estimated Total Costs	
			State	Contractor
4/30/2010	DNR	Financial Systems-Business Continuity	327,016	498,804
5/3/2010	DHS	DPH GIS Viewer Software	500,072	326,928
5/3/2010	DNR	Emergency Response Exercises, Municipal Drinking and Waste Water Systems	321,966	207,341
5/3/2010	DPI	Database Architect 3	417,600	511,400
5/3/2010	DPI	Programmer Analyst 2	338,348	511,400
5/3/2010	DPI	Programmer Analyst 3	392,418	511,400
5/3/2010	DPI	Programmer Analyst 3	392,418	511,400
5/3/2010	DPI	Programmer Analyst 3	392,418	511,400
5/4/2010	DNR	Wildlife Health Veterinarian Services	102,940	72,000
5/4/2010	DOA	Weatherization On-the-Job Training Pilot Program	101,174	0
5/5/2010	DCF	Technical Support Engineer	359,354	378,957
5/5/2010	DCF	Technical Support Engineer	359,354	378,957
5/5/2010	DCF	Technical Support Engineer-Network Specialist	359,354	378,957
5/5/2010	UW-Madison	Insulating Services (Piping and Duct)	2,196,361	627,245
5/11/2010	DOA	OST Unclaimed Property	58,455	205,407
5/14/2010	DOC	Desktop Support (4)	1,340,639	1,081,900
5/15/2010	Commerce	Main St. Technical Assistance	309,605	207,600
5/17/2010	DNR	WisFIRS	447,493	481,972
5/17/2010	DPI	Install ePower Software Upgrade for Educator Licensing	25,848	65,317
5/18/2010	DNR	WisFIRS	208,621	256,402
5/18/2010	DOC	Network Technician (2)	670,319	697,900
5/20/2010	DNR	Drinking Water Data System Development and Maintenance	172,537	177,600
5/26/2010	DNR	Water Use System Development and Maintenance	120,776	117,600
6/2/2010	DNR	SWAMP Maintenance	503,923	528,488
6/3/2010	DHS	Vital Records Office	220,232	228,800
6/4/2010	DCF	Title IV-E-Foster Care Adoption Assist. Eligibility, Medicaid and SSI Advocacy Svcs.	22,602,176	15,000,000
6/7/2010	DOC	Transitional Living Placements, Adams	0	40,400
6/7/2010	DOC	Transitional Living Placements, Rice Lake	0	248,000
6/7/2010	DOC	Transitional Living Placements, Superior	0	146,800
6/7/2010	DOC	Transitional Living Placements, Whitehall	0	53,600
6/7/2010	DOT	Server Co-Location Project	7,036	11,050
6/7/2010	UW-Green Bay	Multi-Channel Television Programming	618,301	523,317
6/8/2010	DWD	Non-Automated Claims Processing	503,890	291,000
6/10/2010	DOT	DMV REAL ID Implementation	327,785	389,760
6/10/2010	OCI	Temporary Staff-Program Assistant I Positions	136,022	99,184
6/11/2010	DNR	Watershed Management	302,441	92,000
6/15/2010	DOA	Interim WJJS Program Director	293,777	319,761

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Fiscal Year 2010 Cost-Benefit Analyses

Date	Agency	Service	Estimated Total Costs	
			State	Contractor
6/15/2010	DOC	Pharmacists and Pharmacy Technicians	2,877,116	3,126,194
6/15/2010	UW-Milwaukee	Real Estate Agent Services	63,377	60,000
6/16/2010	DOT	Insurance Broker, OCIP Placement and Management	0	11,345,838
6/16/2010	UW-Milwaukee	Advertising Agency Services	5,809,940	6,250,000
6/17/2010	UW-Madison	Shibboleth Identity Provider Enhancement	30,723	70,715
6/18/2010	DOT	ArcGIS Server Support	342,923	461,760
6/21/2010	DCF	Programmer Analyst 3	334,617	400,869
6/21/2010	DCF	Systems Architect	358,037	434,997
6/21/2010	DCF	Technician 1	257,623	213,165
6/21/2010	DOA	Interim WJIS Program Director	366,937	472,641
6/21/2010	DPI	Quality Assurance Analyst 3	375,083	511,400
6/21/2010	OCI	Network Technician 2	107,847	97,340
6/23/2010	DCF	Systems Architect	359,354	384,645
6/23/2010	DNR	Statewide Emergency Response Zone Contract	0	478,190
6/24/2010	DCF	Technical Support Engineer: Network Services Specialist	1,796,772	1,835,085
6/24/2010	DCF	Technical Support Engineer-Network Services Specialist	1,796,772	1,835,085
6/27/2010	DOT	Web Development Efforts	567,823	757,248
6/28/2010	DCF	Programmer Analyst 3	1,003,852	1,090,274
6/29/2010	DWD	ARRA IT System Support-Business Analyst 3	153,941	143,520
6/29/2010	DWD	ARRA IT System Support-Business Analyst 3	153,941	143,520
6/29/2010	DWD	ARRA IT System Support-Security Analyst 2	153,941	124,800
6/29/2010	DWD	ARRA IT System Support-Security Analyst 2	153,941	124,800
6/29/2010	UWSA	Bookstore Contract, UW Rock County	360,747	45,958
6/30/2010	DOC	Community Support Services	1,411,603	965,300
6/30/2010	DOC	Transitional Outreach Program, Green Bay	314,430	116,900

Fiscal Year 2010 Continued Appropriate Analyses

Date	Agency	Service
7/1/2009	DATCP	Programmer Analyst to work on AMANDA
7/1/2009	DCF	Courier Services
7/1/2009	DCF	Security Services BMCW
7/1/2009	DCF	Translation and Interpretation Services
7/1/2009	DHS	PWC Actuarial Services
7/1/2009	DHS	BadgerChoice Support Center: Automated Health Systems (AHSI)
7/1/2009	DHS	Batch Services
7/1/2009	DHS	Customer Technical Support-Desktop Support 2
7/1/2009	DHS	Database Admin 2
7/1/2009	DHS	Database Architect
7/1/2009	DHS	Deloitte Consulting CARES Maintenance
7/1/2009	DHS	eFunds Food Share EBT
7/1/2009	DHS	Programmer Analyst-3
7/1/2009	DHS	Project Manager
7/1/2009	DHS	Project Manager
7/1/2009	DHS	Project Manager
7/1/2009	DHS	Project Manager
7/1/2009	DHS	Project Manager
7/1/2009	DHS	Restoration to Competency to Proceed to Trial-Behavioral Consultants, Inc.
7/1/2009	DHS	Security Analyst
7/1/2009	DHS	Security Analyst
7/1/2009	DHS	Security Analyst
7/1/2009	DHS	Systems Architect
7/1/2009	DHS	Systems Architect
7/1/2009	DHS	Systems Architect
7/1/2009	DHS	Systems Architect
7/1/2009	DHS	Systems Architect
7/1/2009	DHS	Systems Architect
7/1/2009	DHS	Systems Architect
7/1/2009	DHS	Systems Architect
7/1/2009	DHS	Systems Architect
7/1/2009	DHS	Systems Architect
7/1/2009	DHS	Systems Architect
7/1/2009	DHS	Systems Architect
7/1/2009	DNR	Air Pollution Control Plan Development
7/1/2009	DNR	Certified Operator Continuing Education Training-Wisconsin Rural Water Association
7/1/2009	DNR	Database Architect 3
7/1/2009	DNR	Great Lakes Indian Fish and Wildlife Commission-Manoomin
7/1/2009	DNR	Manage Mackenzie Environmental Education Center Program
7/1/2009	DNR	River Technical Assistance
7/1/2009	DOC	Day Report Center Non-Residential Secular Females, Milwaukee
7/1/2009	DOC	Day Report Center Non-Residential Secular Males, Milwaukee
7/1/2009	DOC	Day Report Center, Baraboo, Portage and New Lisbon
7/1/2009	DOC	HWH Brown County
7/1/2009	DOC	Sex Offender Treatment, Ashland
7/1/2009	DOC	Sex Offender Treatment, Black River Falls
7/1/2009	DOC	Sex Offender Treatment, Brown County, Green Bay
7/1/2009	DOC	Sex Offender Treatment, Eau Claire, Chippewa Falls and Menomonie
7/1/2009	DOC	Sex Offender Treatment, Hayward
7/1/2009	DOC	Sex Offender Treatment, Hudson
7/1/2009	DOC	Sex Offender Treatment, Janesville
7/1/2009	DOC	Sex Offender Treatment, Madison
7/1/2009	DOC	Sex Offender Treatment, Rice Lake and Spooner
7/1/2009	DOC	Sex Offender Treatment, Superior
7/1/2009	DOT	Janitorial Services, State Patrol Academy
7/1/2009	DOT	Property Management Services, NE Region

Fiscal Year 2010 Continued Appropriate Analyses

Date	Agency	Service
7/1/2009	DOT	Property Management Services, SW Region
7/1/2009	DOT	Safety and Weight Enforcement Facility, Kenosha #21
7/1/2009	DPI	Database Architect
7/1/2009	DPI	Programming and Analysis
7/1/2009	DPI	Programming and Analysis
7/1/2009	DPI	Programming and Analysis
7/7/2009	DOJ	DNA Analysis Services/Convicted Offenders
7/10/2009	DHS	Community Service Associates, Reg. Coordinators of Deaf, Hard of Hearing Services
7/10/2009	DOA	DET Extending Warranty of Tagmastore Hardware
7/17/2009	DNR	Drinking Water Technical College Degree Program
7/17/2009	DNR	Wetland Inventory Update Mapping Contract
7/17/2009	DPI	Sign Language Interpreting Services
8/1/2009	DOC	AODA, Flambeau Correctional Center
8/13/2009	DHS	WEDSS
8/17/2009	DNR	Lowland Forest Habitat Type Classification System
8/24/2009	DCF	Statewide Eligibility Unit
8/31/2009	DOJ	Specialized Copy Services
9/1/2009	DOC	AODA, St. Croix
9/1/2009	DOJ	DNA Casework Sample Analysis Services
9/14/2009	DHS	Wisconsin WIC Banking Services Contract
9/15/2009	DATCP	ITSS Amanda Support, Programmer Analyst III
9/30/2009	DCF	Subsidized Guardianship Program Evaluation
10/1/2009	DOT	Consultant Services for Child Passenger Safety Programs
10/5/2009	DOC	AODA Services, Neenah
10/5/2009	DOC	AODA Treatment, Sturgeon Bay
10/5/2009	DOC	AODA Treatment, Chilton
10/5/2009	DOC	AODA Treatment, Waupaca
10/9/2009	DOT	Transportation Alliance for New Solutions, SW Region
10/21/2009	DHS	Medicaid Fiscal Agent Services
10/21/2009	UWSA	Consultant for PeopleSoft Human Capital Management Implementation
10/23/2009	Tourism	Tourism Website Design, Development and Ongoing Maintenance
10/28/2009	DNR	Wetland Inventory Update-Air Photo Contract
10/28/2009	DOT	Information, Communications, Support, States for Passenger Rail Coalition
11/2/2009	DNR	Aerial Survey Services
11/3/2009	DCF	Guardian Ad Litem Services
11/3/2009	UW-Madison	Lawn Maintenance Services, Madison Area Family Medicine Clinics
11/4/2009	DOA	DSF Painting Services
11/5/2009	DNR	Targeted Technical Assistance to Drinking Water Operators
11/16/2009	DOA	DET Annual Maintenance on Mail Equipment
11/17/2009	UW-Madison	Uniform, Linen and Towel Rental and Laundry
11/20/2009	Tourism	Research to Measure the Economic Impact of Expenditures by Travelers in WI
11/24/2009	DCF	Foster Care and Adoption Resource Center
11/30/2009	DNR	WI Centralized Campground Reservation System
12/1/2009	DOT	Transportation Alliance for New Solutions, SE Region
12/31/2009	DOC	Employment Support Service MWCC
12/31/2009	DOC	Employment Support Service REECC
1/1/2010	DATCP	No Call List
1/1/2010	DCF	Special Needs Adoption Program
1/1/2010	DOC	AODA, Appleton
1/1/2010	DOC	AODA Group Therapy Services, RCI and STF
1/1/2010	DOC	AODA Non-Residential Intensive Groups, Manitowoc
1/1/2010	DOC	AODA Treatment Services, North Milwaukee
1/1/2010	DOC	Employment Support Services at REECC, MWCC and JCBCC
1/1/2010	DOT	Comm., Mrktg., IS, and Coord.: Research, Develop. and Tech. Transfer Program

Fiscal Year 2010 Continued Appropriate Analyses

Date	Agency	Service
1/1/2010	DOT	Program Mgt. Rest Areas/Seasonal Sites/SWEFS Facility Mgt. Maint.
1/1/2010	DOT	Rest Area Maintenance, Barron County
1/1/2010	DOT	Rest Area Maintenance, Bayfield, Burnett, Douglas County
1/1/2010	DOT	Rest Area Maintenance, Chippewa, Eau Claire, Dunn County
1/1/2010	DOT	Rest Area Maintenance, Chippewa, Rusk County
1/1/2010	DOT	Rest Area Maintenance, Columbia, Dane, Marquette, Adams County
1/1/2010	DOT	Rest Area Maintenance, Dunn County
1/1/2010	DOT	Rest Area Maintenance, Iron, Vilas West, Ashland County
1/1/2010	DOT	Rest Area Maintenance, Jackson, Juneau, La Crosse, Monroe, Grant, Wood County
1/1/2010	DOT	Rest Area Maintenance, Jefferson County
1/1/2010	DOT	Rest Area Maintenance, Kenosha County
1/1/2010	DOT	Rest Area Maintenance, La Crosse County
1/1/2010	DOT	Rest Area Maintenance, Manitowoc County
1/1/2010	DOT	Rest Area Maintenance, Milwaukee County
1/1/2010	DOT	Rest Area Maintenance, Vernon County Waysides
1/1/2010	DOT	Rest Area Maintenance, Walworth, Rock County
1/1/2010	DOT	Rest Area Maintenance, Washburn County
1/1/2010	DOT	Rest Area Maintenance, Waukesha, Racine, Jefferson County
1/1/2010	DOT	Rest Area Maintenance, Waupaca County
1/1/2010	DOT	SE WI Transit Marketing Project-Image and Ridership Initiative
1/4/2010	DOC	Outreach Specialist OSCI
1/14/2010	DOT	FIVE = ZERO In Wisconsin
1/31/2010	DOC	AODA Services, Sheboygan
2/1/2010	DOC	AODA, Black River
2/2/2010	DOC	AODA Non-Residential, Burlington, Kenosha, Racine and Elkhorn
2/2/2010	DOC	Infectious Medical Waste Services
2/2/2010	DOT	Enforcement Mobilization Campaign, Radio, Television and Media Placement
2/8/2010	DOC	Transitional Outreach Program, Milwaukee County
2/10/2010	DOC	Substance Abuse Counselor AODA, RECC
2/11/2010	DOC	Vision (Eye) Care Services
2/20/2010	DOC	Primary Care Physician
3/1/2010	DOC	Dual Diagnosis Services, Madison
3/2/2010	DOC	AODA Non-Residential Services, Madison
3/16/2010	DNR	Mercury Deposition Network (MDN)
3/16/2010	DNR	National Trends Network (NTN)
3/16/2010	DOT	Compression Testing of Concrete Cylinders
3/18/2010	DOT	Work Zone Safety Campaign
3/21/2010	DOC	Employment Support Services, REECC, MWCC and JCBCC
3/21/2010	DOC	Sludge Removal and Disposal
3/29/2010	DATCP	AMANDA Enhancements
3/29/2010	DOT	Rideshare Awareness Campaign
4/1/2010	DHS	Mental Health/Substance Abuse Infrastructure Study
4/7/2010	UW	Lawn Mowing Services, UW Madison, University Apartments
4/7/2010	UW-Milwaukee	Coach Bus Service
4/9/2010	DOT	Public Information Development, Zero In Wisconsin
4/16/2010	DOT	Safe Routes to School Planning
4/24/2010	DHS	ADRCs and MCOs System Support
4/29/2010	DOC	Social Worker Services, St. Croix and Black River Correctional Centers
5/1/2010	DOC	AODA, Northside Milwaukee
5/1/2010	DOC	AODA, Southside Milwaukee
5/8/2010	DOC	Nursing and Related Health Services
5/30/2010	DOC	Medical Laboratory Services
5/31/2010	DOC	Day Report Center, Appleton
6/1/2010	DOC	AODA Treatment Services, Chilton

Fiscal Year 2010 Continued Appropriate Analyses

Date	Agency	Service
6/1/2010	DOC	Wound Vac Therapy Services
6/6/2010	DOC	Radiology Imaging Services
6/20/2010	DNR	Database Architect 3
6/20/2010	DNR	VMS Programmer-Analyst 3
6/21/2010	DATCP	Programmer Analyst
6/25/2010	UW	Temp Help for Research Projects
6/30/2010	DOC	AODA Services, Burlington
6/30/2010	DOC	Day Report Center, Brown County
6/30/2010	DOC	HWH and TLP with AODA Services, Madison Male
6/30/2010	DOC	HWH, Brown County Male
6/30/2010	DOC	HWH, Oshkosh Male
6/30/2010	DOC	HWH with AODA, Fond du Lac County Female
6/30/2010	DOC	HWH with AODA, Milwaukee Male
6/30/2010	DOC	HWH with CGIP, Milwaukee Male
6/30/2010	DOC	HWH with Dual Diagnosis, Region 2 Males Spring Place
6/30/2010	DOC	Job Development and Placement, Milwaukee
6/30/2010	DOC	TLP, Brown County
6/30/2010	DOC	TLP, Dodge County
6/30/2010	DOC	TLP, Door County
6/30/2010	DOC	TLP, Elkhorn
6/30/2010	DOC	TLP, Beloit Female
6/30/2010	DOC	TLP, Merrill Male
6/30/2010	DOC	TLP, Shawano Male
6/30/2010	DOC	TLP, Jefferson County
6/30/2010	DOC	TLP, Manitowoc
6/30/2010	DOC	TLP, Milwaukee
6/30/2010	DOC	TLP, Milwaukee
6/30/2010	DOC	TLP, Region 6 Northern WI
6/30/2010	DOC	TLP, Sheboygan
6/30/2010	DOC	TLP, Waupaca Male and Female
6/30/2010	DOC	WWCS AODA Relapse Intervention Program